



REGIONAL DISTRICT OF MOUNT WADDINGTON

BOARD OF DIRECTORS SPECIAL MEETING AGENDA

March 31, 2026, at 2:00pm

Board Room, RDMW Administrative Office, 2044 McNeill Road, Port McNeill, BC

Page(s) **CALL TO ORDER**

A. APPROVAL OF AGENDA

- 1-3 1. Adopt March 31, 2026, RDMW Board of Directors Meeting Agenda as presented.
(or amended)

B. DELEGATIONS & RECOGNITIONS

This meeting is taking place on the traditional territory of the Kwakwaka'wakw.

C. MINUTES

- 4-5 1. Minutes of the Board of Directors Strategic Finance Meeting held March 05, 2025 as Presented
(or amended)

D. BYLAWS AND PERMITS

- 6-7 1. Bylaw No. 1065 "Regional District of Mount Waddington Sointula Sewer Regulations and Rates
Bylaw No. 455, 1994, Amendment Bylaw No. 1065, 2026 be adopted.

Recommendation:

*THAT Bylaw No. 1065 "Regional District of Mount Waddington Sointula Sewer Regulations and Rates
Bylaw No. 455, 1994, Amendment Bylaw No. 1065, 2026 be adopted.*

- 8-9 2. Bylaw No. 1066 "Regional District of Mount Waddington Hyde Creek Sewer Rates and
Regulations Bylaw No. 736, 2006, Amendment Bylaw No. 1066 be adopted.

Recommendation:

*THAT Bylaw No. 1066 "Regional District of Mount Waddington Hyde Creek Sewer Rates and
Regulations Bylaw No. 736, 2006, Amendment Bylaw No. 1066 be adopted.*

- 10-11 3. Bylaw No. 1067 "Regional District of Mount Waddington Coal Harbour Specified Area Sewer
Regulations and Rates Bylaw No. 168, 1986, Amendment Bylaw No. 1067, 2026 be adopted.

Recommendation:

*THAT Bylaw No. 1067, " Regional District of Mount Waddington Coal Harbour Specified Area Sewer
Regulations and Rates Bylaw No. 168, 1986, Amendment Bylaw No. 1067, 2026 be adopted.*

- 12-13 4. Bylaw No. 1068 "Regional District of Mount Waddington Coal Harbour Specified Area Water
Regulations and Rates Bylaw No. 164, 1983, Amendment Bylaw No. 1068, 2026 be adopted.

Recommendation:

*THAT Bylaw No. 1068, " Regional District of Mount Waddington Coal Harbour Specified Area Water
Regulations and Rates Bylaw No. 164, 1983, Amendment Bylaw No. 1068, 2026 be adopted.*

- 14-15 5. Bylaw No. 1069, “ Regional District of Mount Waddington Woss Sewer System Regulations and Rates Bylaw No. 835, 2012, Amendment Bylaw No. 1069, 2026 be adopted.

Recommendation:

THAT Bylaw No. 1069, “ Regional District of Mount Waddington Woss Sewer System Regulations and Rates Bylaw No. 835, 2012, Amendment Bylaw No. 1069, 2026 adopted.

- 16-17 6. Bylaw No. 1070 “Regional District of Mount Waddington Woss Solid Waste Service Rates and Regulations Bylaw No. 820, 2011, Amendment Bylaw No. 1070, 2026 be adopted.

Recommendation:

THAT Bylaw No. 1070 “Regional District of Mount Waddington Woss Solid Waste Service Rates and Regulations Bylaw No. 820, 2011, Amendment Bylaw No. 1070, 2026 be adopted.

- 18-19 7. Bylaw No. 1071 “Regional District of Mount Waddington Woss Water System Regulations and Rates Bylaw No. 847, 2013, Amendment Bylaw No. 1071, 2026 be adopted.

Recommendation:

THAT Bylaw No. 1071 “Regional District of Mount Waddington Woss Water System Regulations and Rates Bylaw No. 847, 2013, Amendment Bylaw No. 1071, 2026 be adopted.

- 20-167 8. Bylaw No. 1072 “Regional District of Mount Waddington 2026-2030 Five Year Financial Plan Bylaw No. 1072, 2026” be adopted.

Recommendation:

THAT Bylaw No. 1072 “Regional District of Mount Waddington 2026-2030 Five Year Financial Plan Bylaw No. 1072, 2026” be adopted.

9. Bylaw No. 1073, “Regional District of Mount Waddington Telegraph Cove Road Improvement and Maintenance Service Area Bylaw No.877, 2014 Amendment Bylaw No. 1073, 2026” 1st, 2nd and 3rd readings completed on March 17, 2026 be rescinded due to change in length of term of agreement.

Recommendation:

THAT Bylaw No. 1073, “Regional District of Mount Waddington Telegraph Cove Road Improvement and Maintenance Service Area Bylaw No.877, 2014 Amendment Bylaw No. 1073, 2026” 1st, 2nd and 3rd readings completed on March 17, 2026 be rescinded due to change in length of term of agreement.

- 168-170 10. Bylaw No. 1073, “Regional District of Mount Waddington Telegraph Cove Road Improvement and Maintenance Service Area Bylaw No.877, 2014 Amendment Bylaw No. 1073, 2026” amended with the term updated to June 30, 2027 be read a 1st, 2nd and 3rd time.

Recommendation:

THAT Bylaw No. 1073, “Regional District of Mount Waddington Telegraph Cove Road Improvement and Maintenance Service Area Bylaw No.877, 2014 Amendment Bylaw No. 1073, 2026” amended with the term updated to June 30, 2027 be read a 1st, 2nd and 3rd time.

11. Bylaw No. 1073, “Regional District of Mount Waddington Telegraph Cove Road Improvement and Maintenance Service Area Bylaw No.877, 2014 Amendment Bylaw No. 1073, 2026” be adopted.

Recommendation:

THAT Bylaw No. 1073, “Regional District of Mount Waddington Telegraph Cove Road Improvement and Maintenance Service Area Bylaw No.877, 2014 Amendment Bylaw No. 1073, 2026” be adopted.

E. CORRESPONDENCE

- 171 1. 7 Hills Golf & Country Club Grant-In-Aid Request: \$40,000.00

Recommendation:
THAT the 7 Hills Golf & Country Club Grant-In-Aid request be approved for \$40,000.00

- 172-173 2. Broughton Sports Club Grant-In-Aid Request: \$10,000.00

Recommendation:
THAT the Broughton Sports Club Grant-In-Aid request be approved for \$10,000.00

- 174-175 3. District of Port Hardy Grant-In-Aid Request: \$100,000.00

Recommendation:
THAT the District of Port Hardy Grant-In-Aid Request be approved for \$100,000.00

- 176-177 4. InFilm (Vancouver Island North Film Commission) Grant-In-Aid Request: \$3,000.00

Recommendation:
THAT the InFilm (Vancouver Island North Film Commission) Grant-In-Aid request be approved for \$3,000.00

- 178 5. Mount Cain Alpine Park Society Grant-In-Aid Request for \$40,000.00

Recommendation:
THAT the Mount Cain Alpine Park Society Grant-In-Aid request be approved for \$40,000.00

- 179 6. North Vancouver Island Salmon Enhancement Association Grant-In-Aid Request: \$20,000.00

Recommendation:
THAT the North Vancouver Island Salmon Enhancement Association Grant-In-Aid Request be approved for \$20,000.00

- 180-181 7. Ocean Legacy Grant-In-Aid Request: \$2,100.00

Recommendation:
THAT the Ocean Legacy Grant-In-Aid request be approved for \$2,100.00

- 182-183 8. Port Hardy Fish & Wildlife Grant-In-Aid Request: \$40,000.00

Recommendation:
THAT the Port Hardy Fish & Wildlife Grant-In-Aid request be approved for \$10,000.00

F. NEXT MEETING

1. Next Meeting: April 21, 2026

G. ADJOURNMENT



REGIONAL DISTRICT OF MOUNT WADDINGTON
BOARD OF DIRECTORS
STRATEGIC FINANCE MEETING MINUTES

March 5, 2025 at 5:00pm
Board Room, RDMW Administrative Office, 2044 McNeill Road, Port McNeill, BC

Chair: Andrew Hory
Directors: In Person: Dennis Buchanan, Kevin Cameron, Pat Corbett-Labatt, Dennis Dugas, James Furney, David Summers, Kathryn Wykes
Zoom: Kevin Cameron

Staff: In person: David Kim, Administrator
Zoom: Nadine Weldon, Acting Executive Assistant

Public 0

Resolution No. **CALL TO ORDER** **5:02 PM**

The Chair opened the meeting by acknowledging that this meeting is taking place on the traditional territory of the Kwak'waka peoples.

APPROVAL OF AGENDA

Moved/Seconded/**CARRIED**
043/2025 THAT the RDMW Board of Directors March 5, 2025 Meeting Agenda be approved as amended.

MINUTES

Moved/Seconded/**CARRIED**
044/2025 THAT the Minutes of the Board of Directors Meeting held February 26, 2025 be adopted as presented.

BYLAWS:

1. Bylaw No. 1049, cited as the "Regional District of Mount Waddington 2025-2029 Five Year Financial Plan" be read a 1st, 2nd and 3rd time.

Moved/Seconded/**CARRIED**:
045/2025 THAT Bylaw No. 1049, cited as the "Regional District of Mount Waddington 2025-2029 Five Year Financial Plan" be read a 1st, 2nd and 3rd time.

OTHER BUSINESS:

1. Grant-In-Aid Applications

Moved/Seconded/**CARRIED**:
046/2025 THAT the Grant-In-Aid applications be approved as presented, once receipt of all documentation is received.

Moved/Seconded/**CARRIED**:
047/2025 THAT \$30,000.00 in Grant-In-Aid funds be set aside for the 2025 year to accommodate late submissions.

Next Meetings of the Board of Directors: March 18, 2025

048/2025 **ADOURNMENT** **TIME 5:15 PM**

CHAIR

CHIEF ADMINISTRATIVE OFFICER

DRAFT



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1065

A Bylaw to Amend Regional District of Mount Waddington Sointula Sewer Regulations and Rates Bylaw No.455, 1994

WHEREAS the Regional District of Mount Waddington has established rates and regulations for the operation of the Sointula Local Sewer Service;

WHEREAS it has been determined that fees for Sointula Sewer Regulations and Rates as set out in Schedule "C" of Bylaw No. 455, 1994, as amended by Bylaws 1019, 2023 are insufficient of the level required for the Utility to operate on a self-liquidating basis;

NOW THEREFORE the Board of the Regional District of Mount Waddington in open meeting assembled enacts as follows:

1. **THAT** effective January 1, 2026, Schedule "C" of the Regional District of Mount Waddington Sointula Sewer Regulations and Rates Bylaw No. 455, 1994, as amended by Bylaw No. 1019, 2023 is hereby repealed and replaced with the following new Schedule "C" attached hereto as Schedule "A" which forms part of this Bylaw; and,
2. **THAT** the "Regional District of Mount Waddington Sointula Sewer Rates and Regulations Bylaw No. 1019, 2023" is hereby repealed.
3. **THAT** this Bylaw shall be cited as "Regional District of Mount Waddington Sointula Sewer Rates and Regulations Bylaw No. 455, Amendment Bylaw No. 1065, 2026".

READ A FIRST TIME THIS 17TH DAY OF MARCH , 2026

READ A SECOND TIME THIS 17TH DAY OF MARCH, 2026

READ A THIRD TIME THIS 17TH DAY OF MARCH , 2026

ADOPTED THIS DAY OF , 2026

CHAIR

CHIEF ADMINISTRATIVE OFFICER



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1065 - SCHEDULE "A"

**SCHEDULE "C" TO
 SOINTULA SEWER RATES AND REGULATIONS BYLAW NO. 455, 1994**

1.0 DOMESTIC SERVICE TOLLS

1.1 DEFINITION

"Unit" means a self-contained dwelling consisting of a set of living quarters in which a person or group of persons reside or could reside.

1.2 TOLL

The following toll shall apply to each unit in single family dwellings, house trailers, duplexes, semi-detached residences, apartments, suites, or trailer parks, regardless of whether there is or is not a separate sewer service connection to each unit:

For each unit, for each year or portion thereof: \$242.00

2.0 COMMERCIAL SERVICE TOLLS

The following tolls shall apply to each of the following users:

Description of User	Tolls for each year
Schools:	\$253.00
Stores:	\$253.00
Restaurants:	\$253.00
Garages and Repair Shops:	\$253.00
Offices:	\$253.00
Halls:	\$121.00
All other Commercial Users including Sani-Station:	\$253.00
Sani-Station	\$253.00

	Per Use
Trucked Septic Waste	\$0.20
<i>Tipping Fee per gallon</i>	
<i>Call out fee per load for Sewer System Operator</i>	\$66.50



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1066

A Bylaw to Amend Regional District of Mount Waddington Hyde Creek Sewer Rates and Regulations Bylaw No. 736, 2006

WHEREAS the Regional District of Mount Waddington has established rates and regulations for the operation of the Hyde Creek Local Service Area Sewer Utility by Bylaw No. 736, 2006;

AND WHEREAS it has been determined that the fees for Sewer Service set out in Schedule “B” of the Hyde Creek Sewer Rates and Regulations Bylaw No. 736, 2006 as amended by Bylaw No. 1023, 2023, are insufficient for the Hyde Creek Local Service Area Sewer Utility to operate on a self-liquidating basis;

NOW THEREFORE the Board of the Regional District of Mount Waddington in open meeting assembled, enacts as follows:

1. **THAT** effective January 1, 2026, Schedule “B” of the “Regional District of Mount Waddington Hyde Creek Sewer Rates and Regulations Bylaw No. 736, 2006 be repealed and replaced with the following new Schedule “B” attached hereto as Schedule “A” which forms part of this Bylaw; and
2. **THAT** the “Regional District of Mount Waddington Hyde Creek Sewer Rates and Regulations Bylaw No. 1023, 2023” be repealed.
3. **THAT** this Bylaw shall be cited as “Regional District of Mount Waddington Hyde Creek Sewer Rates and Regulations Bylaw No. 736, Amendment Bylaw No. 1066, 2026”.

READ A FIRST TIME THIS 17TH DAY OF MARCH , 2026

READ A SECOND TIME THIS 17TH DAY OF MARCH, 2026

READ A THIRD TIME THIS 17TH DAY OF MARCH , 2026

ADOPTED THIS DAY OF , 2026

CHAIR

CHIEF ADMINISTRATIVE OFFICER



REGIONAL DISTRICT OF MOUNT WADDINGTON

**SCHEDULE "A"
TO
HYDE CREEK SEWER RATES AND REGULATIONS BYLAW NO. 736,
AMENDMENT BYLAW NO. 1066, 2026**

**SCHEDULE "B"
TO
HYDE CREEK SEWER RATES AND REGULATIONS BYLAW NO. 736, 2006**

Hyde Creek Sanitary Sewer Service Fees

1.0 ANNUAL FEES

1.1 Residential

- a) For each Sanitary Sewer Service Connection Line including up to one Sanitary Service Connection (1 unit) \$448.50 per annum
- b) For each additional Sanitary Sewer Service Connection (guesthouse, secondary suite dwelling or other accessory building) \$224.00 per annum

1.2 Commercial

1.2.1 SANI STATION \$448.50 per annum

1.2.2 TRUCKED SEPTIC WASTE

Tipping Fee for Trucked Septic Waste per liter	\$0.04/L
Call out fee per load for Sewer System Operator	\$60.50



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1067

A Bylaw to Amend the Regional District of Mount Waddington Coal Harbour Specified Area Sewer Regulations and Rates Bylaw 168, 1983

WHEREAS the Regional District of Mount Waddington has established rates and regulations for the operation of the Coal Harbour Specified Area Sewer Service;

AND WHEREAS it has been determined that the fees for water service set out in Schedule “B” of Regional District of Mount Waddington Coal Harbour Specified Area Sewer Regulations and Rates Bylaw No. 168, 1983 as amended by Bylaw 1050, 2025 are insufficient for the Coal Harbour Specified Area Sewer Service to operate on a self-liquidating basis;

NOW THEREFORE the Board of the Regional District of Mount Waddington in open meeting assembled enacts as follows:

1. **THAT** effective January 1, 2026, Schedule “C” of the Mount Waddington Coal Harbour Specified Area Sewer Regulations and Rates Bylaw No. 168 be repealed and replaced with the following new Schedule “C” attached hereto as Schedule “A” which forms part of this Bylaw.
2. **THAT** the “Regional District of Mount Waddington Coal Harbour Specified Area Sewer Regulations and Rates Amendment Bylaw No. 1050, 2025” is hereby repealed.
3. **THAT** this Bylaw may be cited as “Regional District of Mount Waddington Coal Harbour Sewer Regulations and Rates Amendment Bylaw No. 1067, 2026”.

READ A FIRST TIME THIS 17TH DAY OF MARCH , 2026

READ A SECOND TIME THIS 17TH DAY OF MARCH, 2026

READ A THIRD TIME THIS 17TH DAY OF MARCH , 2026

ADOPTED THIS DAY OF , 2026

CHAIR

CHIEF ADMINISTRATIVE OFFICER



**REGIONAL DISTRICT OF MOUNT WADDINGTON
 BYLAW NO. 1067 - SCHEDULE "A"**

**SCHEDULE "C" to
 Coal Harbour Specified Area Sewer Regulations and Rates Bylaw No. 168, 1983**

1.0 DOMESTIC SERVICE TOLLS

1.1 DEFINITIONS

"*Dwelling Unit*" means one or more habitable rooms, constituting a self-contained unit with kitchen, bathroom, and sleeping facilities, with a separate entrance used or intended to be used as the permanent residence or home of one family.

"*Suite*" means one or more habitable rooms, constituting a self-contained unit with kitchen, bathroom, and sleeping facilities, used or intended to be used as the permanent residence or home of one family, that is in addition to the primary Dwelling Unit of the property and is in compliance with Coal Harbour Zoning Bylaw No. 669 and amendments thereof. The Suite designation is not applicable to properties designated Residential Multi-Family within the Coal Harbour Zoning Bylaw.

"*Bed and Breakfast*" means a dwelling unit which is operated as or advertised to be shared with a small number of transient guests.

1.2 TOLL

The following toll shall apply to each dwelling unit, regardless of whether there is or is not a separate sewer service connection to each dwelling unit annually or portion thereof:

\$361.50

The following toll shall apply in addition to each suite that exists on a property annually or portion thereof:

\$181.25

No additional toll shall apply to a connection that serves a bed and breakfast.

2.0 COMMERCIAL SERVICE TOLLS

The following tolls shall apply to each of the following users:

Description of User		Annual Tolls or portion thereof
Schools:	<i>for each school classroom</i>	\$379.00
Stores:	<i>for each store</i>	\$379.00
Restaurants:	<i>for each 500 sq. ft of floor space in each restaurant</i>	\$379.00
Garages and Repair Shops:	<i>for each garage or repair shop</i>	\$379.00
Halls:	<i>for each hall</i>	\$189.50
All other Commercial and Uses including Sani-Station:	<i>For each 500 sq. ft.</i>	\$379.00
Sani-Station		\$379.00
		Per Use
Trucked Septic Waste	<i>Tipping Fee per gallon</i>	\$0.25
	<i>Call out fee per load for Sewer System Operator</i>	\$78.00



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1068

A Bylaw to Amend the Regional District of Mount Waddington Coal Harbour Specified Area Water Regulations and Rates Bylaw No. 164, 1983

WHEREAS the Regional District of Mount Waddington has established rates and regulations for the operation of the Coal Harbour Specified Area Water Service;

AND WHEREAS it has been determined that the fees for water service set out in Schedule “B” of Regional District of Mount Waddington Coal Harbour Specified Area Water Regulations and Rates Bylaw No. 164, 1983 as amended by Bylaw 1051, 2025 are insufficient for the Coal Harbour Specified Area Water Service to operate on a self-liquidating basis;

NOW THEREFORE the Board of the Regional District of Mount Waddington in open meeting assembled enacts as follows:

1. **THAT** effective January 1, 2026, Schedule “B” of the Mount Waddington Coal Harbour Specified Area Water Regulations and Rates Bylaw No. 164 be repealed and replaced with the following new Schedule “B” attached hereto as Schedule “A” which forms part of this Bylaw.
2. **THAT** the “Regional District of Mount Waddington Coal Harbour Local Service Area Water Regulations and Rates Amendment Bylaw No. 1051, 2025” is hereby repealed.
3. **THAT** this Bylaw may be cited as “Regional District of Mount Waddington Coal Harbour Water Regulations and Rates Amendment Bylaw No. 1068, 2026”.

READ A FIRST TIME THIS 17TH DAY OF MARCH , 2026

READ A SECOND TIME THIS 17TH DAY OF MARCH, 2026

READ A THIRD TIME THIS 17TH DAY OF MARCH , 2026

ADOPTED THIS DAY OF , 2026

CHAIR

CHIEF ADMINISTRATIVE OFFICER



**REGIONAL DISTRICT OF MOUNT WADDINGTON
BYLAW NO. 1068 - SCHEDULE "A"**

**SCHEDULE "B" to
Coal Harbour Specified Area Water Regulations and Rates Bylaw No. 164, 1983**

1.0 UNMETERED DOMESTIC SERVICE

1.1 DEFINITIONS

"*Dwelling Unit*" means one or more habitable rooms, constituting a self-contained unit with kitchen, bathroom, and sleeping facilities, with a separate entrance used or intended to be used as the permanent residence or home of one family.

"*Suite*" means one or more habitable rooms, constituting a self-contained unit with kitchen, bathroom, and sleeping facilities, used or intended to be used as the permanent residence or home of one family, that is in addition to the primary Dwelling Unit of the property and is in compliance with Coal Harbour Zoning Bylaw No. 669 and amendments thereof. The Suite designation is not applicable to properties designated Residential Multi-Family within the Coal Harbour Zoning Bylaw.

"*Bed and Breakfast*" means a dwelling unit which is operated as or advertised to be shared with a small number of transient guests.

1.2 YEARLY OPERATION AND MAINTENANCE CHARGE

The following fee shall apply to each dwelling unit, regardless of whether there is not a separate water service connection of each dwelling unit where the fee is not based upon metered amounts of water used, for each year or portion thereof:

\$695.00

The following fee shall apply in addition to each suite that exists on a property for each year or portion thereof:

\$347.00

No additional fee shall apply to a connection that serves a bed and breakfast.

2.0 UNMETERED COMMERCIAL AND INDUSTRIAL SERVICE FEES

The following fees shall apply to each of the following users, where the fee is not based upon metered amounts of water used:

<u>Description of User</u>	<u>Annual Fee</u>
Schools For each school classroom	\$695.00
Stores For each store	\$695.00
Restaurants For each 500 square feet of floor space in each restaurant	\$695.00
Garages and Repair Shops For each garage or repair shop	\$695.00
All other Commercial and Institutional Uses For each 500 square feet	\$695.00

3.0 METERED COMMERCIAL SERVICE FEES

The following fees shall apply to all commercial users including apartments, where the fee is based upon metered amounts of water used:

For the first 120 cubic meters (26,396.3 imperial gallons) consumed quarterly: \$173.50
 (Jan, Feb, Mar – Quarter 1: Apr, May, Jun – Quarter 2: Jul, Aug, Sep – Quarter 3: Oct, Nov, Dec – Quarter 4)

For all usage beyond: \$ 1.45 per cubic meter (219.969 imperial gallons) or portion thereof.



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1069

A Bylaw to Amend the Regional District of Mount Waddington Woss Sewer System Regulations and Rates Bylaw No. 835, 2012.

WHEREAS the Regional District of Mount Waddington has established regulations and rates by Bylaw No. 835, 2012 for the operation of the Woss Local Service Area Sewer Utility established by Bylaw 560 and;

WHEREAS it has been determined that the fees for Sewer Service set out in Schedule “C” of Woss Sewer Regulations and Rates Bylaw No. 835, 2012 as amended by Bylaw 1052, 2025 are insufficient for the Woss Local Service Area Sewer Utility to operate on a self-liquidating basis;

NOW THEREFORE the Board of the Regional District of Mount Waddington in open meeting assembled enacts as follows:

1. **THAT** effective January 1, 2026, Schedule “C” of the “Woss Sewer Rates and Regulations Bylaw No. 1052”, 2025”, is hereby repealed and replaced with the following new Schedule “C” attached hereto as Schedule “A” which forms part of this Bylaw.
2. **THAT** the “Regional District of Mount Waddington Woss Sewer System Regulations and Rates Bylaw No. 1052, 2025” be repealed.
3. **THAT** this Bylaw be cited as “Regional District of Mount Waddington Woss Sewer System Rates and Regulations Bylaw No.835, Amendment Bylaw No. 1069, 2026”.

READ A FIRST TIME THIS 17TH DAY OF MARCH , 2026

READ A SECOND TIME THIS 17TH DAY OF MARCH, 2026

READ A THIRD TIME THIS 17TH DAY OF MARCH , 2026

ADOPTED THIS DAY OF , 2026

CHAIR

CHIEF ADMINISTRATIVE OFFICER

REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1069, 2026 SCHEDULE "A"

**SCHEDULE "C"
TO
REGIONAL DISTRICT OF MOUNT WADDINGTON WOSS SEWER SYSTEM
RATES AND REGULATIONS BYLAW NO. 835, 2012**

1.0 RESIDENTIAL SERVICE FEES

1.1 DEFINITION

"Unit" means a self-contained dwelling unit consisting of a set of living quarters in which a person or group of persons reside or could reside.

1.2 USER FEE

The following toll shall apply to each unit in single-family dwellings, house trailers, duplexes, semi-detached residences, apartments, suites, or trailer parks, regardless of whether there is or is not a separate water service connection to each unit:

For each unit, for each year or portion thereof \$118.00

2.0 COMMERCIAL SERVICE FEES

The following annual user fees shall apply to each of the following users:

Schools: for each school classroom	\$124.00
Stores: for each store	\$124.00
Restaurants:	\$124.00
Pubs	\$124.00
Garages and Repair Shops: for each garage & repair shop	\$124.00
Offices: for each office premise	\$124.00
Halls: for each hall	\$62.00
Recreation Facilities: for each facility	\$62.00
Hotels: for each room	\$62.00
All other commercial uses:	\$124.00
Sani Station	\$214.00
Trucked Septic Waste:	
Tipping Fee for Trucked Septic Waste per gallon	\$0.25
Call out fee per load for Septic System Operator	\$67.50

Other Sewer Fees may be set by agreement.

3.0 DISCOUNT

If payment is received by June 30, 10% of the total will be deducted from the amount payable



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1070

*A Bylaw to Amend Regional District of Mount Waddington
Woss Solid Waste Service Rates and Regulations Bylaw No. 820, 2011*

WHEREAS the Regional District of Mount Waddington has established regulations and rates for the operation of the Woss Local Service Area Solid Waste and;

WHEREAS it has been determined that fees for Solid Waste Service set out in Schedule “A” of Bylaw No. 820, 2011, as amended by Bylaw 1053, 2025 are insufficient of the level required for the Utility to operate on a self-liquidating basis;

NOW THEREFORE the Board of the Regional District of Mount Waddington in open meeting assembled enacts as follows:

1. **THAT** effective January 1, 2026, Schedule “A” of the Regional District of Mount Waddington Woss Solid Waste Service Rates and Regulations Bylaw No. 820, 2011 is hereby repealed and replaced with the following new Schedule “A” attached hereto as Schedule “A” which forms part of this Bylaw; and,
2. **THAT** the “Regional District of Mount Waddington Woss Solid Waste Service Rates and Regulations Bylaw No. 1053, 2025” is hereby repealed.
3. **THAT** This Bylaw shall be cited as “Regional District of Mount Waddington Woss Solid Waste Service Rates and Regulations Bylaw No. 820, Amendment Bylaw No. 1070, 2026”.

READ A FIRST TIME THIS 17TH DAY OF MARCH , 2026

READ A SECOND TIME THIS 17TH DAY OF MARCH, 2026

READ A THIRD TIME THIS 17TH DAY OF MARCH , 2026

ADOPTED THIS DAY OF , 2026

CHAIR

CHIEF ADMINISTRATIVE OFFICER



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1070 SCHEDULE "A"

SCHEDULE "A" TO RATES AND REGULATIONS BYLAW NO. 820, AMENDMENT BYLAW NO. 1070, 2026

1.0 Residential User Fee

1.1 Definition

"Unit" means a self-contained dwelling unit consisting of a set of living quarters in which a person or a group of persons reside or could reside

1.2 User Fee

The following fee shall apply to each unit in single family dwellings, house trailers, duplexes, semi-detached residences, apartments, suites, or trailer parks

For each unit, for each calendar year or portion thereof \$384.00

2.0 Commercial User Fees

Separately billed by Garbage Collection Contractor

3.0 Extra Bags/Cans

Each Additional Container Requires a Bag Tag \$2.50 each

*Tags available from RDMW, Transfer Station, Garbage Collector or designated retailers
(Max size: 100 LTR, Max weight: 22.7KG)



REGIONAL DISTRICT OF MOUNT WADDINGTON BYLAW NO. 1071

A Bylaw to Amend the Regional District of Mount Waddington Woss Water System Regulations and Rates Bylaw No. 847, 2013

WHEREAS the Regional District of Mount Waddington has established regulations and rates for the operation of the Woss Local Service Area Water Utility established by Bylaw 562 and;

WHEREAS it has been determined that the fees for Water Service set out in Schedule “B” of Woss Water System Regulations and Rates Bylaw No. 847, 2013 as amended by Bylaw 1054, 2025, are insufficient for the Woss Local Service Area Water Utility to operate on a self-liquidating basis;

NOW THEREFORE the Board of the Regional District of Mount Waddington in open meeting assembled enacts as follows:

1. **THAT** effective January 1, 2026, Schedule “B” of the “Woss Water System Regulations and Rates Amendment Bylaw No. 1054, 2025”, be repealed and replaced with the following new Schedule “B” attached hereto as Schedule “A” which forms part of this Bylaw.
2. **THAT** the “Regional District of Mount Waddington Woss Water System Regulations and Rates Bylaw No. 1054, 2025” is hereby repealed.
3. **THAT** this Bylaw may be cited as “Regional District of Mount Waddington Woss Water System Regulations and Rates Amendment Bylaw No. 1071, 2026”.

READ A FIRST TIME THIS 17TH DAY OF MARCH , 2026

READ A SECOND TIME THIS 17TH DAY OF MARCH, 2026

READ A THIRD TIME THIS 17TH DAY OF MARCH , 2026

ADOPTED THIS DAY OF , 2026

CHAIR

CHIEF ADMINISTRATIVE OFFICER



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW 1071 SCHEDULE "A"

SCHEDULE "B" TO WOSS WATER SYSTEM REGULATIONS AND RATES BYLAW NO. 847, 2013

B.1 RESIDENTIAL SERVICE FEES

B.1.1. DEFINITION

"Unit" means a self-contained dwelling unit consisting of a set of living quarters in which a person or group of persons reside or could reside.

B.1.2. USER FEE

The following toll shall apply to each unit in single-family dwellings, house trailers, duplexes, semi-detached residences, apartments, suites, or trailer parks, regardless of whether there is or is not a separate water service connection to each unit:

For each unit, for each year or portion thereof	\$216.00
---	----------

B.2 COMMERCIAL SERVICE FEES

The following annual user fees shall apply to each of the following users:

Schools: for each school classroom	\$216.00
Stores: for each store	\$216.00
Restaurants:	\$216.00
Pubs	\$216.00
Garages and Repair Shops: for each garage & repair shop	\$216.00
Offices: for each office premise	\$216.00
Halls: for each hall	\$108.00
Recreation Facilities: for each facility	\$108.00
Hotels: for each room	\$108.00
All other commercial uses:	\$216.00

B.3 DISCOUNT

If payment is received by June 30, 10% of the total will be deducted from the amount payable.

B.4 CONNECTION CHARGES

The owner shall deposit, on application for a connection, with the Collector the following:

Hamlet of Woss installed water service/line location	\$911.00
Serviced lot/line location	\$286.00
Inspection and administration fee	\$148.00

In the event the actual cost to provide such connection and/or line location exceeds the above stated sums, then the difference shall be paid forthwith. Further, no rebates, refunds or credit whatsoever, of any monies paid or payable shall be provided.

B.5 RECONNECTION CHARGES

Reconnection of any water service disconnected pursuant to the bylaw -	\$317.00
--	----------



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1072

Regional District of Mount Waddington 2026 – 2030 Five Year Financial Plan

WHEREAS the Regional District of Mount Waddington shall, in accordance with the Local Government Act, adopt by bylaw, a five-year financial plan;

NOW THEREFORE the Board of the Regional District of Mount Waddington in open meeting assembled enacts as follows:

- 1) Schedule “A” attached hereto and made part of this Bylaw is hereby declared the Five-Year Financial Plan of the Regional District of Mount Waddington for the period 2026 through 2030.
- 2) The Financial Plan shall come into force in respect of the year 2026.
- 3) This Bylaw may be cited for all purposes as the “Regional District of Mount Waddington 2026 – 2030 Five Year Financial Plan Bylaw No. 1072, 2026”

READ A FIRST TIME THIS 17TH DAY OF MARCH , 2026

READ A SECOND TIME THIS 17TH DAY OF MARCH, 2026

READ A THIRD TIME THIS 17TH DAY OF MARCH , 2026

ADOPTED THIS DAY OF , 2026

CHAIR

CHIEF ADMINISTRATIVE OFFICER

Bylaw No. 1072, 2026
Schedule A

REGIONAL DISTRICT of MOUNT WADDINGTON 2026 Business Plan & Budget

The Regional District of Mount Waddington is located on the traditional and unceded territory of the Kwakwaka'wakw people. We are grateful to live, work, and learn on this land, and we recognize the enduring relationship that First Nations have with these lands, waters, and communities.

We commit to supporting the ongoing work of reconciliation and honouring the cultures, traditions, and rights of First Nations in this region.

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Message from the Chair

In 2026, the Regional District of Mount Waddington Board and staff continue to build on the foundation established in recent years. Our focus remains on strengthening the organization through responsible governance, transparent decision-making, and shared accountability. These principles are guiding how we operate and how we continue to improve the services delivered to residents across the North Island.

Over the past year, the Regional District has continued its efforts to strengthen organizational capacity and professionalism. Through ongoing improvements to governance practices, internal systems, and staff development, we are building a more resilient and capable organization. Bringing new senior and working professional staff into key positions will further strengthen our team and help build the organizational capacity required to meet the growing needs of the region. Investing in staff training, modernized administrative processes, and a collaborative workplace culture remains essential to ensuring the RDMW can respond effectively to both current needs and future challenges.



Message from the Chair Continued

The coming year also unfolds within a broader context of uncertainty. Global economic conditions remain unpredictable, and rural communities continue to face challenges related to labour shortages and workforce stability. These realities require thoughtful planning and prudent financial management as we work to maintain service levels, while continuing to invest in our region's long-term sustainability.

Despite these challenges, the RDMW continues to advance a number of important initiatives that will benefit our communities for years to come. Regional infrastructure improvements remain a priority, including upgrades to arena facilities and ongoing improvements to regional parks. We also continue to support critical regional priorities such as the hospital upgrade project for Port Hardy and Port McNeill, recognizing the importance of strong healthcare infrastructure for residents throughout the North Island.

Internally, we are continuing to modernize how the Regional District operates and communicates with the public. The launch of a modernized website and the development of an enhanced online platform will improve accessibility to information, services, and public engagement opportunities. At the same time, the Board is undertaking a comprehensive review and update of key policies and bylaws to ensure our governance framework remains clear, effective, and aligned with modern best practices.

This year's Business Plan and Budget represent the collective effort of dedicated staff and Board members working together toward shared goals. On behalf of the Board, I would like to express my sincere appreciation to our staff, residents, and regional partners for their continued support and collaboration. As we move through 2026, we remain committed to strengthening governance, building organizational capacity, and ensuring that the Regional District of Mount Waddington continues to serve our communities with transparency, accountability, and integrity.

Regional District of Mount Waddington Board of Directors



Kevin Cameron,
Mayor, Village of
Port Alice



John Tidbury,
Councillor, District
of Port Hardy

Board of Directors Left to Right,
Back: Andrew Hory, EA B & Chair, Dennis Buchanan, Mayor, Village of Alert Bay,
David Summers, EA D, Kathryn Wykes, EA C, Michelle Pottage, EA A
Front: Pat Corbett-Labatt, Mayor, District of Port Hardy, James Furney, Mayor of Port McNeill,
Dennis Dugas, Alternate, District of Port Hardy

Message from the Chief Administrative Officer

2026 and Beyond

As we move into 2026, the Regional District of Mount Waddington (RDMW) continues to build upon the important progress made over the past several years. Our focus remains on strengthening the organization through sound institutional governance, professional administration, and a shared commitment to delivering reliable services to the communities of the North Island. The work undertaken by our Board and staff is steadily shaping the Regional District into a more resilient and capable organization, grounded in transparency, accountability, and long-term sustainability.

One of the most important directions for the organization is the continued transition from reliance on individual performance toward strong institutional governance. Sustainable public organizations are built on clear systems, sound policies, and accountable processes that endure beyond individual roles. In 2026, we will continue strengthening these foundations through improved governance practices, updated policies and bylaws, and the implementation of an employee Code of Conduct that reinforces professionalism, ethical behavior, and mutual respect across the organization.

Another key priority is strengthening the Regional District's financial and administrative capacity. Over the past year, we have taken steps to enhance the structure and capability of our finance department, and this work will continue in 2026. Building a strong finance function ensures that the organization maintains prudent financial management, reliable reporting, and effective long-term planning to support responsible decision-making by the Board.

Asset management also remains a critical component of the Regional District's long-term sustainability. Our infrastructure—ranging from parks and recreation facilities to operational buildings and service infrastructure—represents significant public investment. In 2026, we will continue advancing our Asset Management framework to better plan, maintain, and renew these assets in a strategic and financially responsible manner.



Message from the Chief Administrative Officer (continued)

Several important capital and service initiatives will continue to move forward in the coming year. Improvements to regional parks will enhance recreational opportunities for residents and visitors alike, while upgrades to arena infrastructure will help ensure that these community facilities remain safe, functional, and sustainable for years to come. These investments are part of the broader effort to maintain and improve the quality of life across the North Island.

Technology modernization will also play an important role in how the Regional District serves the public. The launch of our new website will mark a significant step toward establishing a modern online platform for the RDMW. Beyond providing information, this platform will allow residents and visitors to access services, submit requests, and engage with the Regional District through various online features. At the same time, the organization will implement new internal technology systems, including a modern budget planning and monitoring software and a Human Resources Information System (HRIS). These systems will strengthen financial oversight, improve internal efficiency, and support better workforce management across the organization.

In addition, we will continue the ongoing review and modernization of organizational policies and bylaws. Ensuring that our governance framework remains clear, consistent, and aligned with best practices is essential for maintaining accountability and supporting effective operations.

The progress we have made—and the work ahead—reflects the dedication and professionalism of our staff and the leadership of our Board. Public service in rural communities presents unique challenges, but it also offers meaningful opportunities to build strong, supportive communities where people can live, work, and thrive.

I would like to express my sincere appreciation to our staff, Board Directors, and residents for your continued collaboration and support. Through teamwork, thoughtful dialogue, and shared responsibility, we will continue strengthening the Regional District of Mount Waddington and the services it provides to the North Island.

David Kim, P.Eng., M.Sc., EMBA
Chief Administrative Officer
Regional District of Mount Waddington

Business Plan and Budget at a Glance

What exactly is Business Plan and Budget?

▶ Business Plan and Budget is Regional District's long-term strategies combined with annual financial forecast. The document includes operations plans and capital investments based on strategic directions expressed in dollars and cents. It is a policy document that outlays the revenues and expenses needed for the Regional District to achieve its strategic goals.

Operating Budget

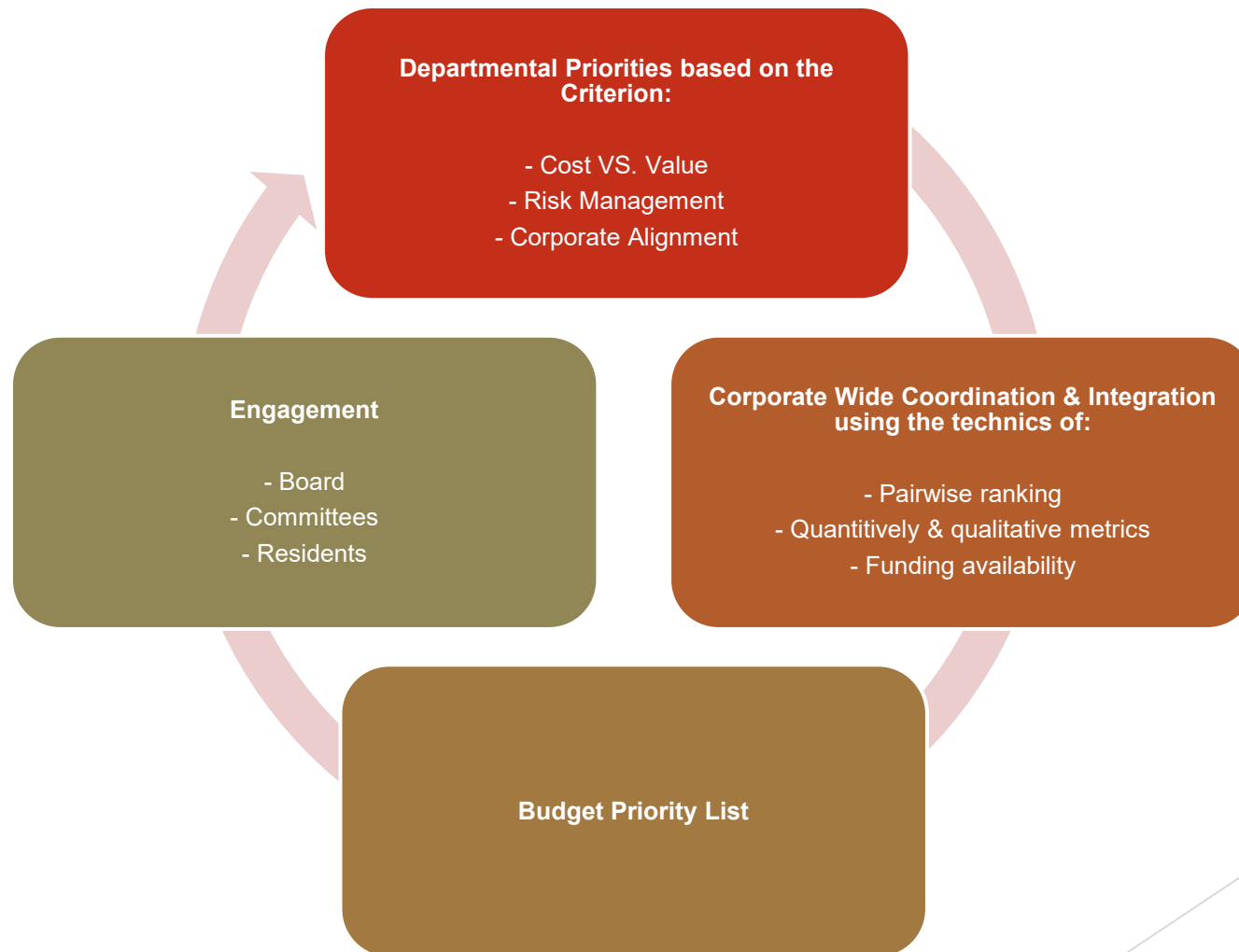
▶ The operating budget covers the daily expenses of delivering the Regional District's services, such as solid waste, fire protection, planning, arena and parks, to name a few. The operating budget is supported by taxation, service charges, user fees and commercial operations.

Capital Budget

▶ The capital budget supports major projects or investments as the Regional District may require such initiatives to improve the services. The capital budget covers constructing new assets and rebuilding existing assets. These assets include landfill, water and sewer, parks, equipment, and RDMW Arena facility.



Business Plan and Budget Process

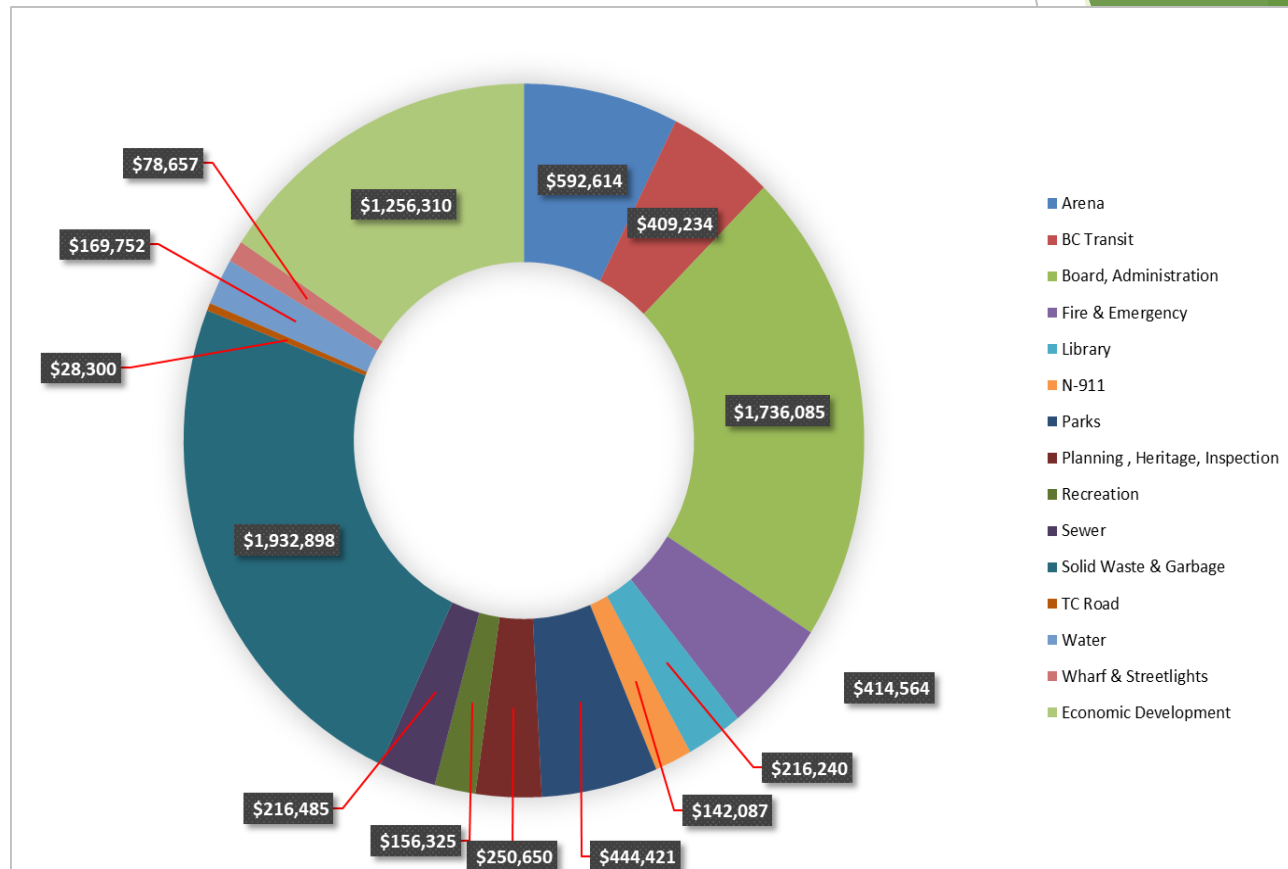


Where does the funding go?

Planning, development, emergency, parks, solid waste, economic development make up the regional services, that are provided at the entire regional scale.

Transit, library, arena, and heritage are the services that are provided to certain communities in the region; therefore, fall under the semi-regional service.

Utilities, including water, sewer and garbage services, are funded from local user fees and taxes as local services, which are set to recover the cost of providing services to ratepayers. Also, fire, recreation, garbage, streetlights, marine facilities fall under this category.

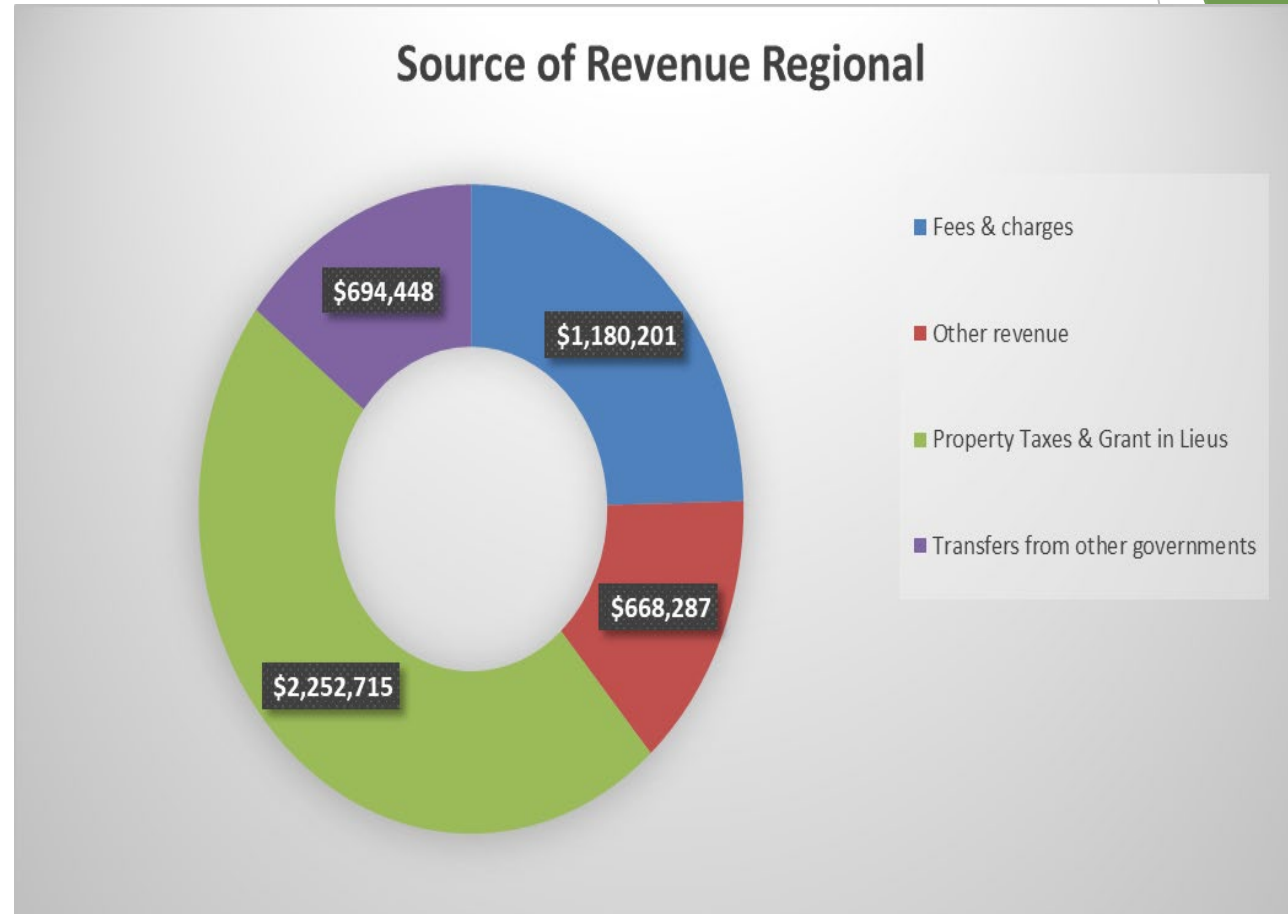


Source of Revenue - Regional

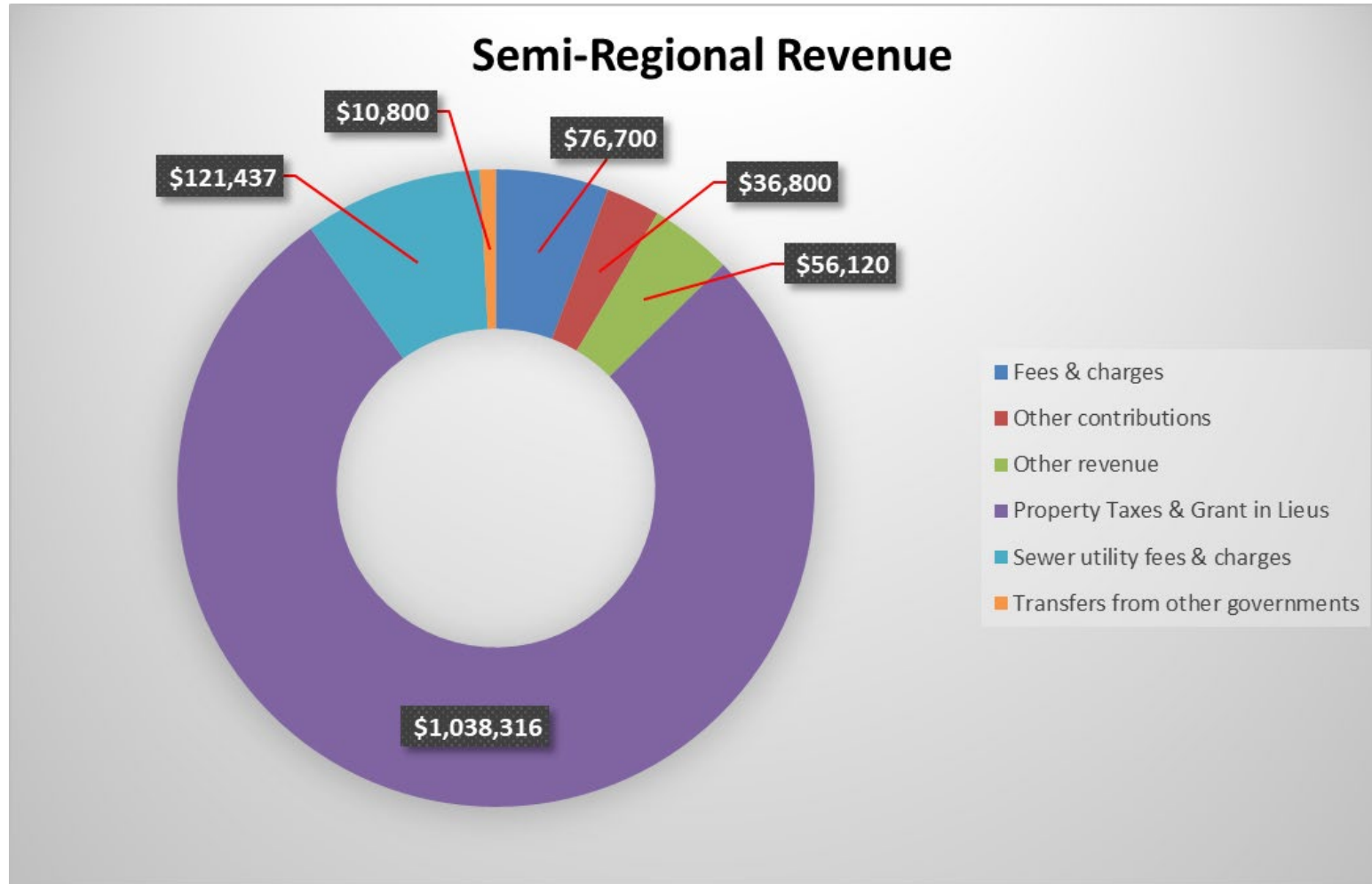
The Regional District services are established per the RDMW's Service Establishing Bylaws, pursuant to the BC Local Government Act. There are Regional Services, Semi-Regional Services and Local Services. The residents and service-users pay for the services they receive, while other levels of governments contribute to the revenue through grants.

The services provided by the RDMW are funded primarily by property taxes, service charges, commercial properties and contributions from other government entities. Service charges include user fees and permits (development, building, site permits, etc.) as well as fees from RD-run recreation programs.

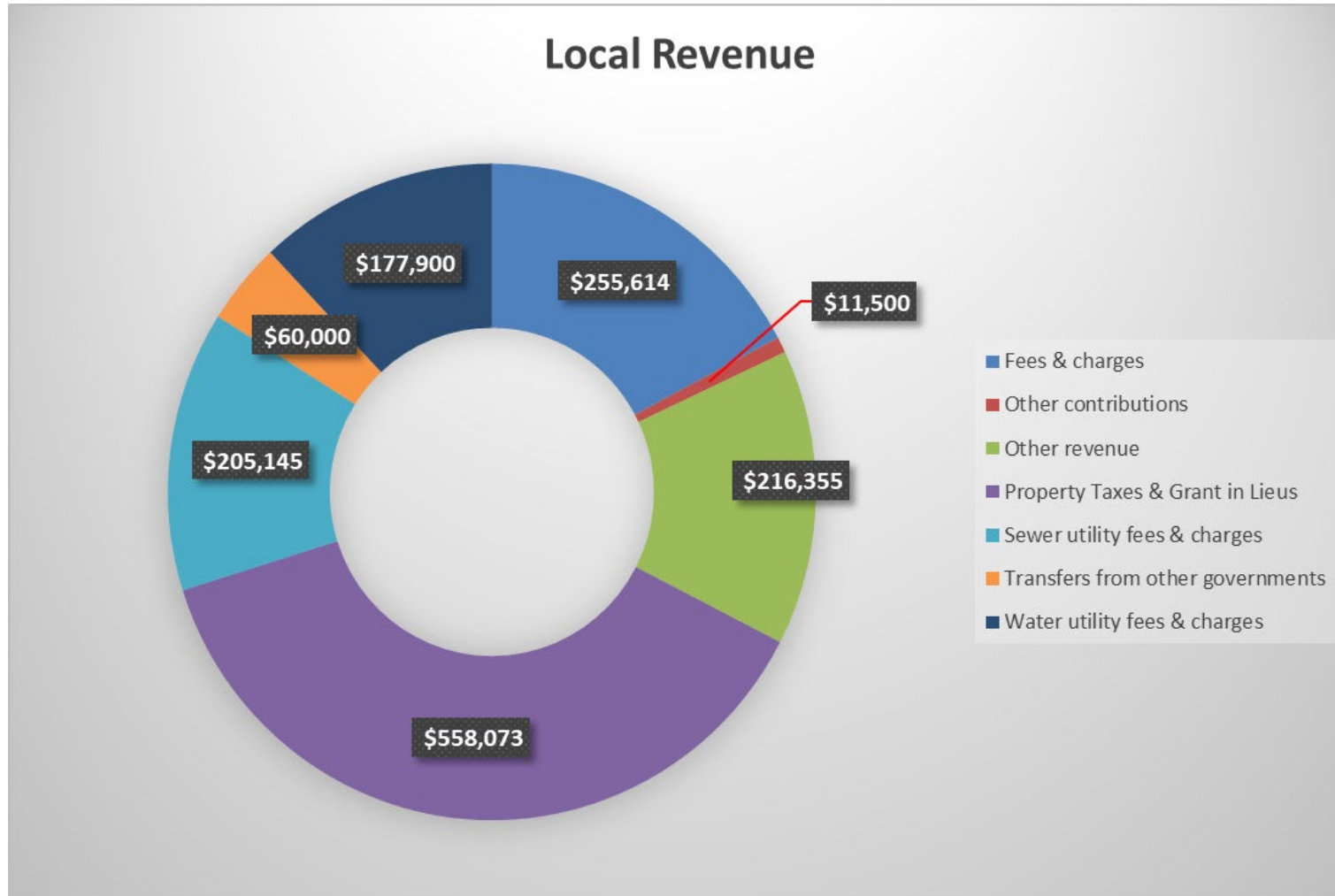
Contributions from Provincial and Federal levels of government, while the funding is not guaranteed, are also essential for delivering public amenities and funding facilities and infrastructure.



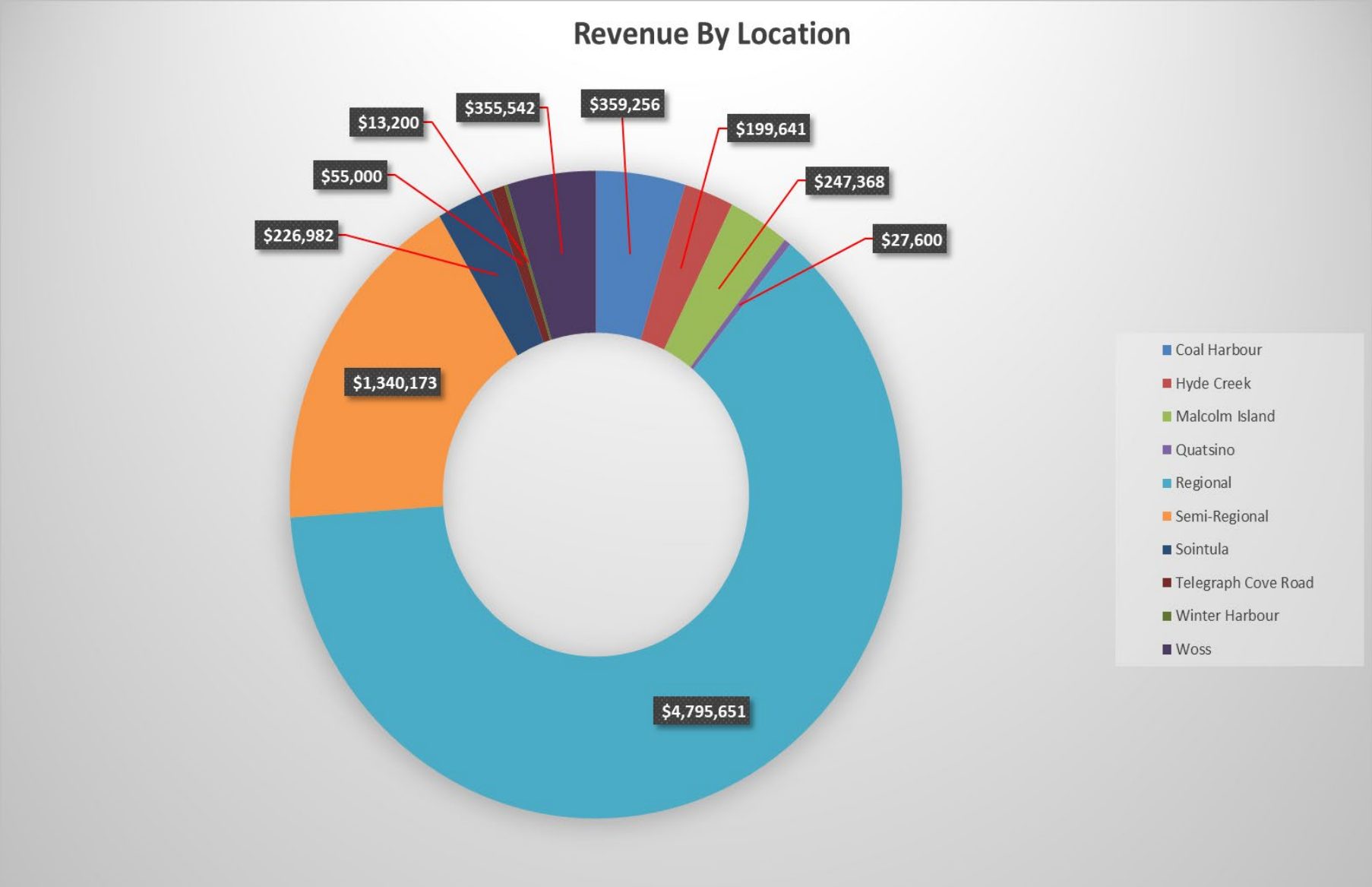
Source of Revenue – Semi-Regional



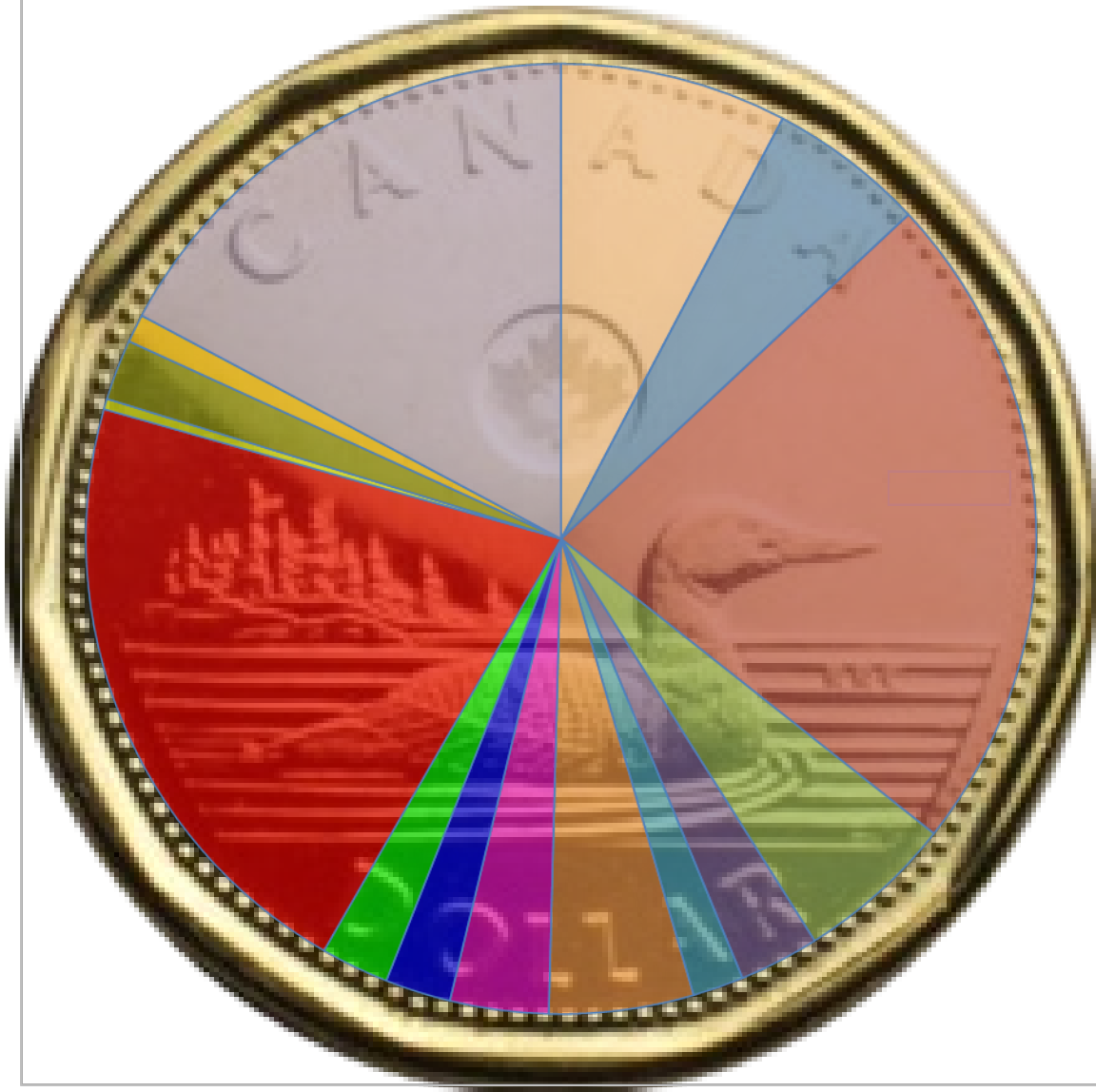
Source of Revenue – Local



Source of Revenue – by Location



What does \$1 of taxes buy?



- \$0.08 Arena
- \$0.05 BC Transit
- \$0.23 Board, Government Administration, Overhead
- \$0.05 Fire & Emergency
- \$0.03 Library
- \$0.02 N-911
- \$0.05 Parks
- \$0.03 Planning , Heritage, Inspection
- \$0.02 Recreation
- \$0.02 Sewer
- \$0.21 Solid Waste & Garbage
- \$0.00 TC Road
- \$0.02 Water
- \$0.01 Wharf & Streetlights
- \$0.17 Economic Development

REGIONAL DISTRICT OF MOUNT WADDINGTON 2026 FINANCIAL PLAN

SCHEDULE A BYLAW No. 1072
March 2026

	2026	2027	2028	2029	2030
Regionally Funded Services	Budget	Budget	Budget	Budget	Budget
For Financial Plan Bylaw					
Revenues:					
Property Taxes & Grant in Lieus	(2,252,715)	(2,326,954)	(2,397,641)	(2,470,715)	(2,391,648)
Fees & charges	(1,180,201)	(1,222,249)	(1,254,332)	(1,287,357)	(1,321,530)
Water utility fees & charges	-	-	-	-	-
Sewer utility fees & charges	-	-	-	-	-
Other revenue	(668,287)	(649,481)	(649,835)	(656,331)	(662,871)
Transfers from other governments	(694,448)	(765,225)	(1,773,182)	(781,377)	(789,818)
Other contributions	-	-	-	-	-
MFA actuarial adjustments on debt	-	-	-	-	-
Total Revenues:	(4,795,651)	(4,963,909)	(6,074,990)	(5,195,779)	(5,165,867)
Expenses:					
Regular operating expenses	5,606,282	5,110,762	5,099,194	5,189,684	5,136,458
Non-TCA projects/capital	90,000	7,000	7,000	7,000	7,000
Debt Interest	-	1	1	2	2
Total Operating Expenses	5,696,282	5,117,763	5,106,195	5,196,686	5,143,460
Net expenses/(revenues)	900,631	153,854	(968,795)	907	(22,407)
Allocations:					
Transfers to(from) Reserves	24,068	34,048	39,237	44,648	42,006
Transfers to(from) Non-stat Reserves	(1,405,059)	(1,187,900)	(570,440)	(545,551)	(19,593)
Transfers to(from) Surplus	(59,640)	-	-	-	-
Capital expenditures (TCA)	540,000	1,000,000	1,500,000	500,000	-
Internal borrowing repayment	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principal	-	-	-	-	-
Financial Plan Balance:	-	2	2	4	6

REGIONAL DISTRICT OF MOUNT WADDINGTON 2026 FINANCIAL PLAN

SCHEDULE A BYLAW No. 1072
March 2026

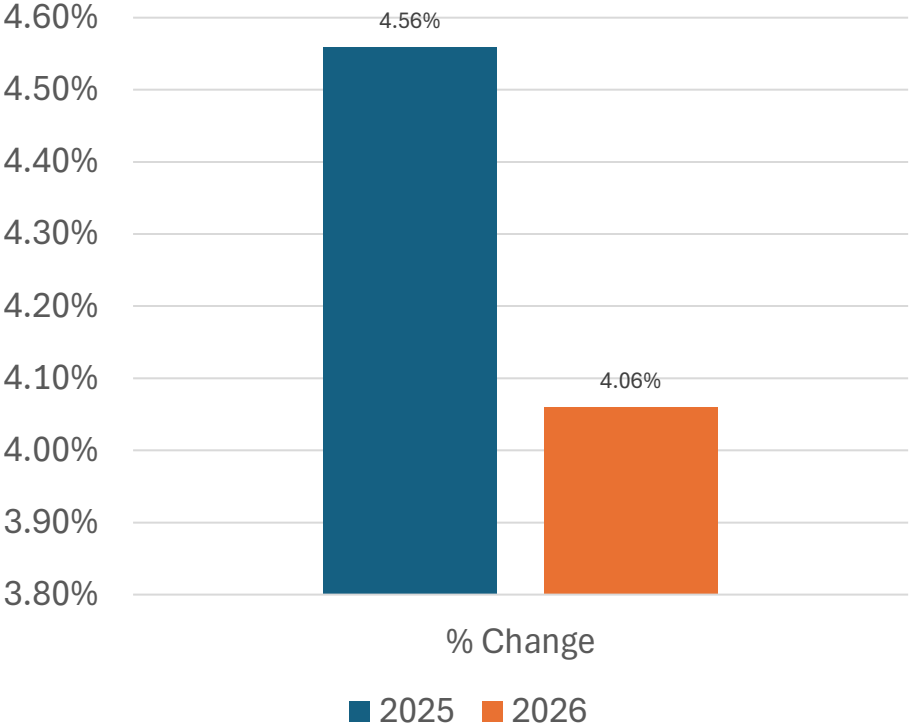
	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Semi- Regionally Funded Services					
For Financial Plan Bylaw					
Revenues:					
Property Taxes & Grant in Lieus	(1,038,316)	(1,069,338)	(1,101,149)	(1,133,914)	(1,149,612)
Fees & charges	(76,700)	(78,200)	(79,800)	(81,400)	(83,000)
Water utility fees & charges	-	-	-	-	-
Sewer utility fees & charges	(121,437)	(125,080)	(128,833)	(132,697)	(136,678)
Other revenue	(56,120)	(57,680)	(59,280)	(60,922)	(62,608)
Transfers from other governments	(10,800)	(10,800)	(10,800)	(10,800)	(10,800)
Other contributions	(36,800)	(37,800)	(38,800)	(39,800)	(40,900)
MFA actuarial adjustments on debt	-	-	-	-	-
Total Revenues:	(1,340,173)	(1,378,898)	(1,418,662)	(1,459,534)	(1,483,598)
Expenses:					
Regular operating expenses	1,320,418	1,351,123	1,390,318	1,421,924	1,432,540
Non-TCA projects/capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Operating Expenses	1,320,418	1,351,123	1,390,318	1,421,924	1,432,540
Net expenses/(revenues)	(19,755)	(27,774)	(28,343)	(37,610)	(51,058)
Allocations:					
Transfers to(from) Reserves	(36,047)	(24,597)	16,900	22,826	28,770
Transfers to(from) Non-stat Reserves	(57,599)	(27,632)	(28,558)	(25,219)	(17,715)
Transfers to(from) Surplus	-	-	-	-	-
Capital expenditures (TCA)	113,400	80,000	40,000	40,000	40,000
Internal borrowing repayment	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principal	-	-	-	-	-
Financial Plan Balance:	(1)	(3)	(1)	(2)	(3)

REGIONAL DISTRICT OF MOUNT WADDINGTON 2026 FINANCIAL PLAN

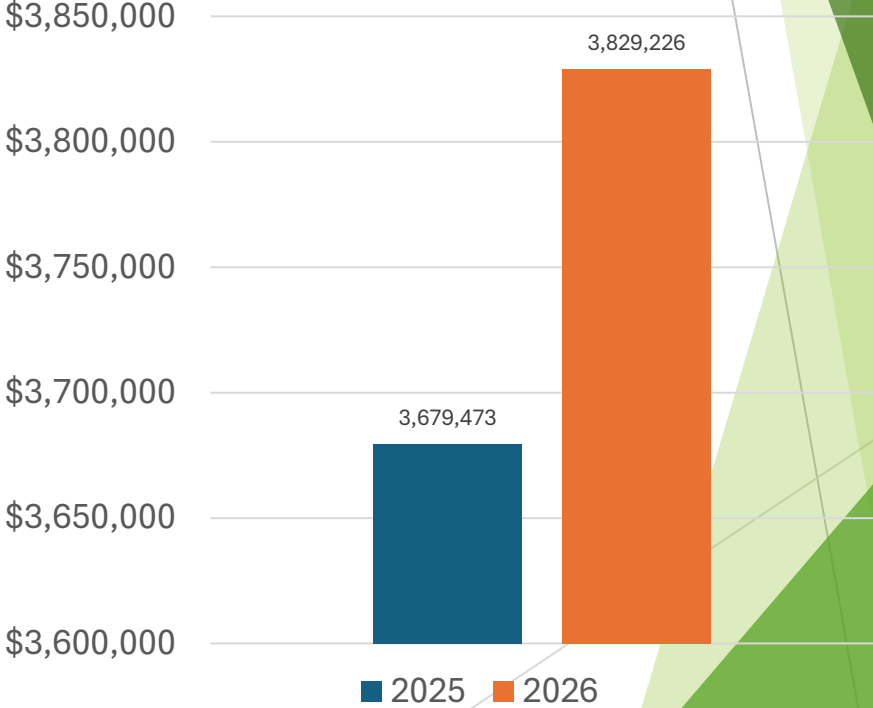
Local Summary	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
For Financial Plan Bylaw					
Revenues:					
Property Taxes & Grant in Lieu	(558,073)	(572,290)	(586,822)	(571,639)	(574,033)
Fees & charges	(255,614)	(282,235)	(325,955)	(366,768)	(428,248)
Water utility fees & charges	(177,900)	(183,200)	(188,700)	(194,400)	(204,100)
Sewer utility fees & charges	(205,145)	(216,937)	(229,661)	(243,399)	(258,243)
Other revenue	(216,355)	(154,750)	(155,327)	(155,948)	(155,450)
Transfers from other governments	(60,000)	(60,000)	(59,999)	(34,994)	(34,995)
Other contributions	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
MFA actuarial adjustments on debt	-	-	-	-	-
Total Revenues:	(1,484,588)	(1,480,913)	(1,557,965)	(1,578,648)	(1,666,569)
Expenses:					
Regular operating expenses	1,339,799	1,354,039	1,426,049	1,465,360	1,537,289
Non-TCA projects/capital	-	-	-	-	-
Debt Interest	-	-	-	1	2
Total Operating Expenses	1,339,799	1,354,039	1,426,049	1,465,361	1,537,291
Net expenses/(revenues)	(144,789)	(126,874)	(131,915)	(113,286)	(129,277)
Allocations:					
Transfers to(from) Reserves	124,110	91,438	74,476	56,693	26,917
Transfers to(from) Non-stat Reserves	(110,222)	(65,568)	(60,252)	(43,148)	(16,637)
Transfers to(from) Surplus	-	103	16,790	-	22,909
Capital expenditures (TCA)	130,900	100,900	100,900	100,900	100,900
Internal borrowing repayment	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Debt Principal	-	-	-	-	-
Financial Plan Balance:	(1)	0	(0)	1,159	4,812

2026-2030 Taxation Change

Tax Requisition % Change



Tax Requisition \$ Change



Departments / Team / Services

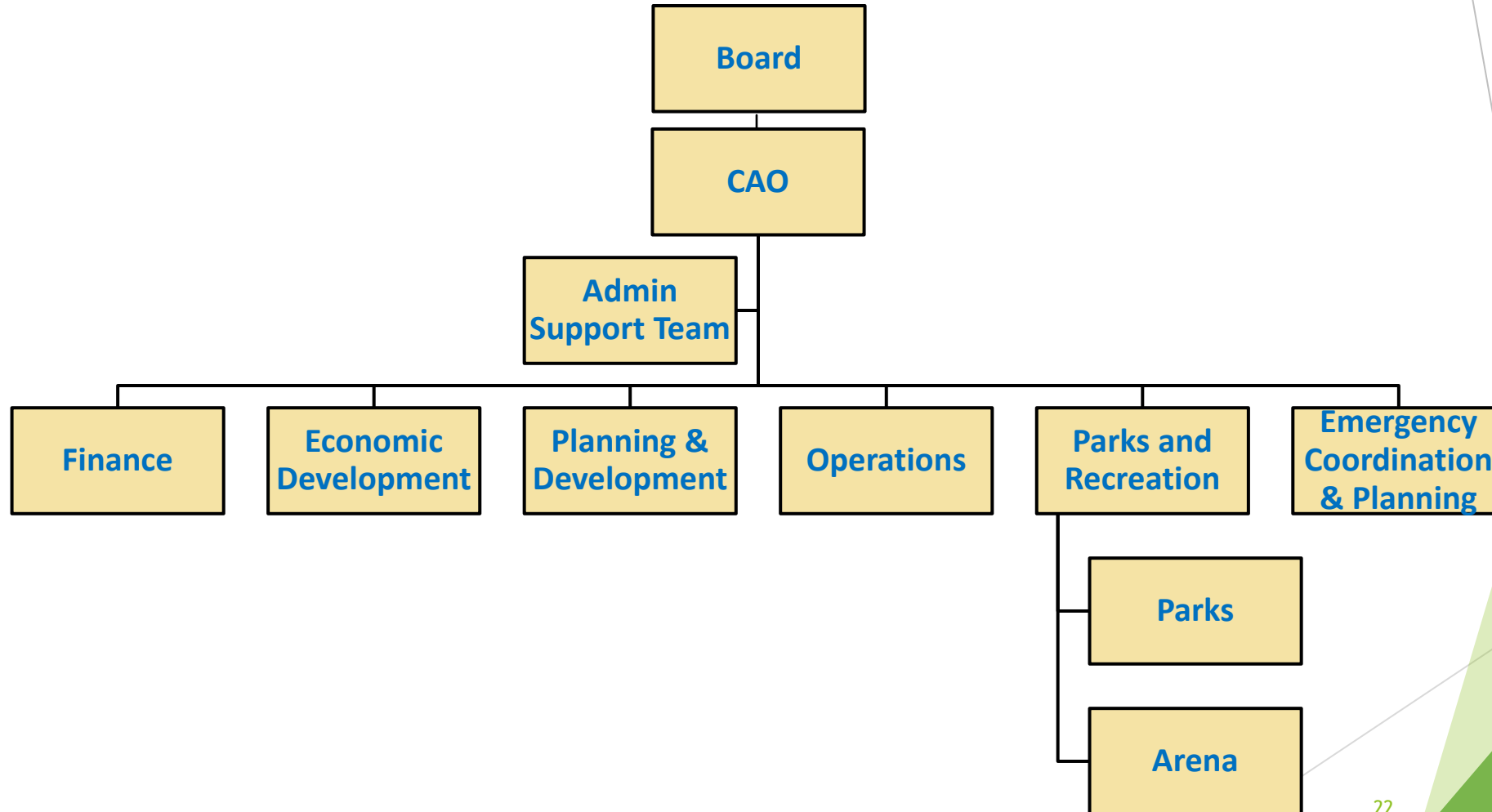
- ▶ Board, CAO
- ▶ Administrative Support Team
- ▶ Finance
- ▶ Economic Development
- ▶ Planning & Development
- ▶ Operations/Fire
- ▶ Parks & Recreation: Arena, Parks
- ▶ Emergency Coordination





Board, CAO, Administrative

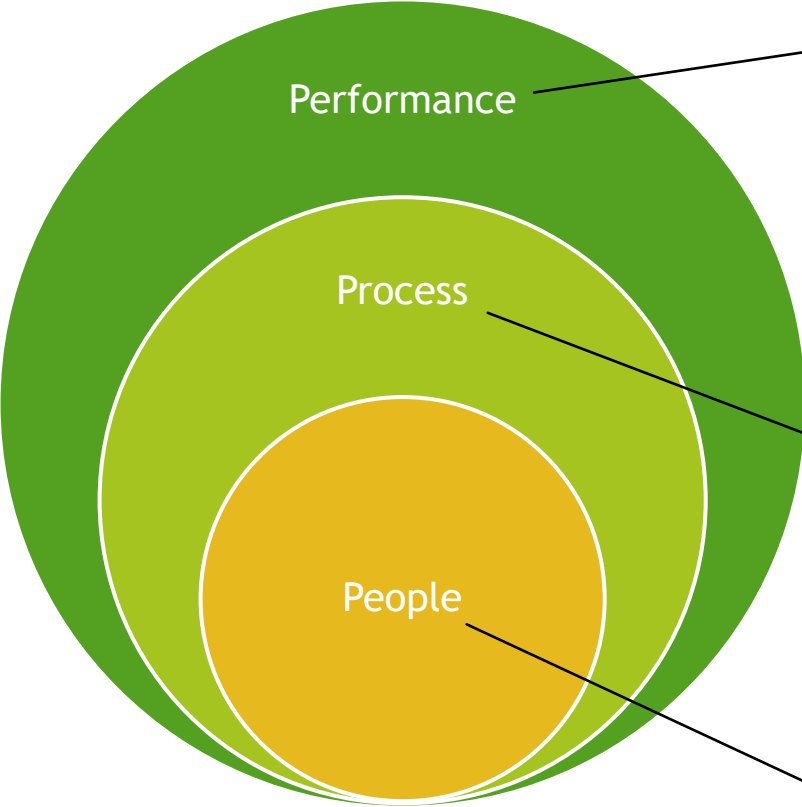
RDMW Organizational Chart



Chief Administrative Officer, Board

Instills a workplace where all members are supported & willing to collaborate as one team, while pursuing the strategic goals of Regional District Board and North Island Community.

CAO provides management and leadership for the Regional District Administration, focusing on corporate-wide goals & objectives through transparency, accountability and leadership values, with the duty to seek best services for the Regional District's Board & residents.



Capacity

Develop consistency in the delivery of services through staff development, policies, training, coaching & mentoring.

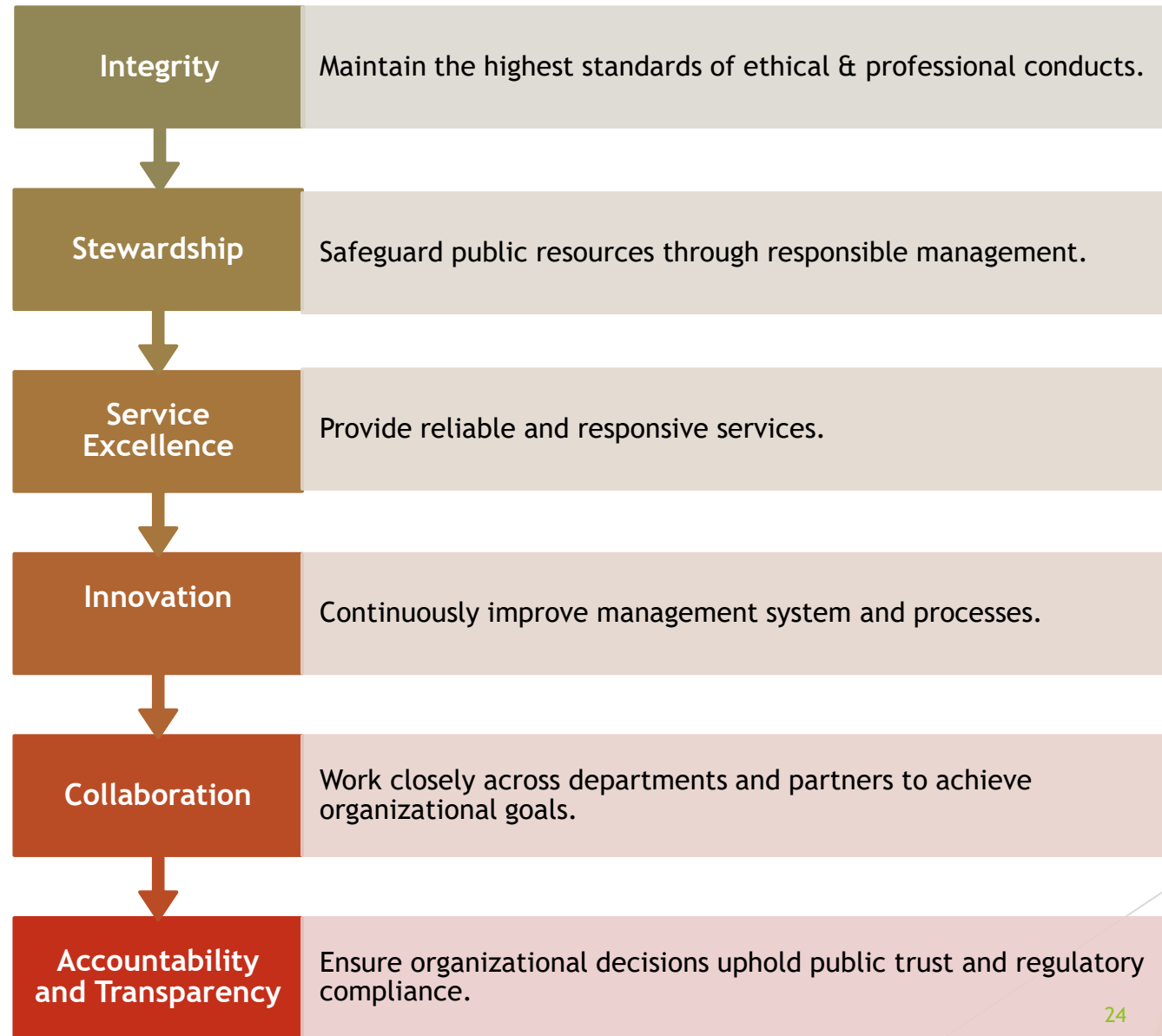
Coordination & Collaboration

Establish clear process & procedure, instill cross-departmental collaboration & coordinate major works for synergy.

Cultural Transformation

Develop, support & empower people, and create culture of trust, leadership & shared accountability.

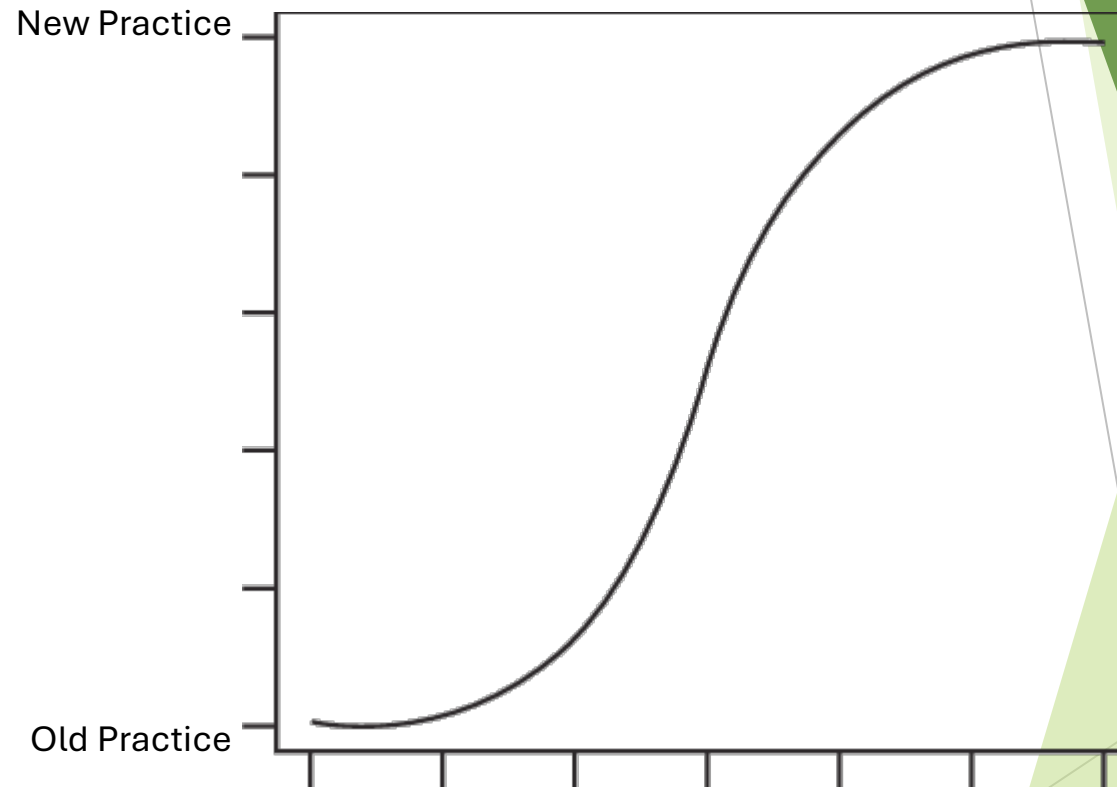
CORE VALUES



2026-2030 Strategic Focus

- Corporate culture – Leadership & shared accountability
- Good governance
 - Supportive culture
 - Consistent competency
 - Defined processes
- Learning and open organization
 - Critical thinking
 - Innovative practice
 - Risk management
 - Professional conducts
 - Capacity
- Community building strategies
 - Housing affordability
 - Infrastructure
 - Jobs & quality of living
 - Power & energy security

Organizational Transformation



2026 Annual Focus – Strategies/Projects

1. Official Community Plan Development
2. Operational and Strategic Hiring
3. Corporate Staff Development & Recognition Programs
4. 7-Mile Landfill Expansion & Operation – Solid Waste Management Plan, Phase 4 Construction
5. Project Management and Contract Administration
6. Seaweed Industry Development
7. Launch of the Economic Development Strategic Planning Process
8. Parks and Recreation Strategies
9. Quatse Campsite Operation and Vision
10. Asset Management & Retirement
11. Staff Mentoring and Coaching Initiatives
12. Accessibility
13. Implementation of Budget & Human Resources Software
14. Ongoing Policy & Bylaw Updates

2026 Annual Focus – Multi-year Organizational Initiatives

1. Continue to establish institutional governance
2. Continue the change initiative for organizational transformation & sustainment
3. Establish strong cross-departmental collaboration for buy-ins & staff engagement
4. Integrate processes: business plan & budget, development-approvals, infrastructure investments, economic-development strategies and emergency coordination/planning
5. Virtual Organization - Multi-functional website development, online development submission & approvals, approvals/emergency coordination/processing
6. Implement (multidisciplinary) staff development to improve competency & service
7. Improve reporting: financial transactions, asset management, financial planning, other departments
8. Recruitment: Manager of Parks and Recreation, Economic Development Officer
9. Instill risk management practice: various crown tenures, engineering, infrastructure



Administrative Support Team

Administrative Support Team

Our Mission:

To deliver comprehensive administrative support to the CAO, Staff and Board of Directors of the Regional District of Mount Waddington and the Mount Waddington Hospital District.

Our Vision:

To be a strategic partner in the organization; which includes providing exceptional internal support, and proactive, accurate service that allows all departments to focus on their core missions.

Administrative Support Team Positions

Executive Assistant to the CAO and Team Lead:

The Executive Assistant to the CAO answers directly to the CAO and provides support including calendar and schedule management, travel and expenses, contract administration, project support, documentation and report preparation. As the team lead, the EA also works closely with the Administrative Assistant to ensure collaboration and communication are effective, and to implement best practices and delegate tasks.

Administrative Assistant:

The Administrative Assistant provides daily support through front line customer interactions, records management, resource management, inter-departmental support, external agency communications , data entry.

Our team assists in the day-to-day administrative activities across all departments, including:



Provide Executive Administrative support to the CAO



Contract administration for major projects and Facilities



Organization and communication efficiency



Resource Management



First point of Contact for Public

Administrative Support Projection



2025 was a year of changes, growth and reset for the administrative support team.

2026 will see the administrative team working towards a more streamlined workflow, enhanced resource management, and continuous learning.



Finance

Message from the Finance Department

As we move into 2026 and beyond, the Finance Department remains focused on strengthening financial governance, transparency, and long-term fiscal sustainability for the Regional District of Mount Waddington.

The Finance Department plays a key role in supporting the Board and the Chief Administrative Officer by providing reliable financial information, maintaining strong internal controls, and ensuring responsible stewardship of public resources.

Through careful financial planning and sound financial management, we work to ensure that the Regional District continues to deliver essential services to our communities while maintaining financial stability.

Looking ahead, the department will continue advancing initiatives that support modernization and operational efficiency. These include improvements to financial systems, enhanced financial planning and reporting tools, strengthened asset management practices, and expanded digital services that improve accessibility for residents and staff.

These efforts will support better decision-making, strengthen accountability, and position the Regional District to respond effectively to future financial and operational challenges.

The Finance Department remains committed to supporting the organization through collaboration, innovation, and responsible financial leadership as we work together to build a sustainable future for the communities we serve.

Richard Zoumanigui MBA, MPAcc, C. Mgr



Mission

Deliver accurate, transparent, and responsive financial services that empower leadership, support departments, and ensure sound stewardship of public resources across the Regional District of Mount Waddington.

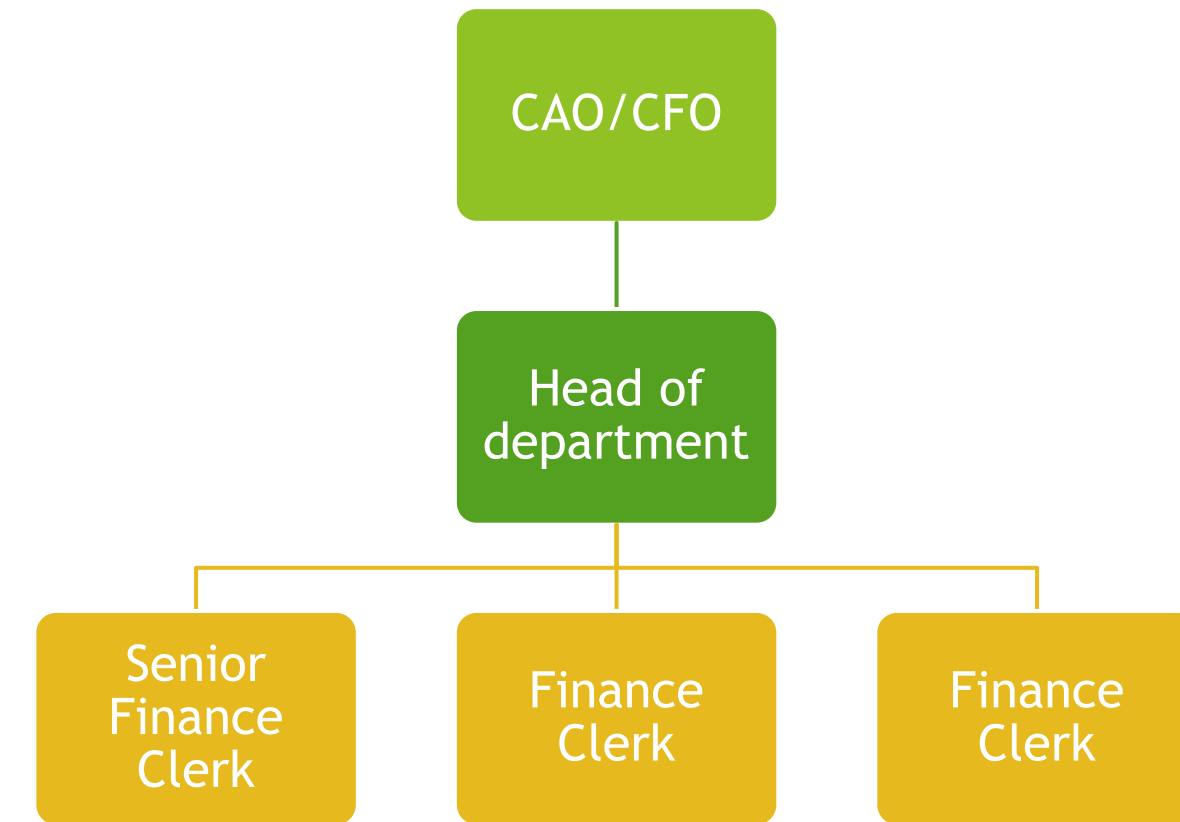
Vision

Build a resilient, innovative, and well-resourced finance team that drives modernization, technological advancement, and service excellence in support of RDMW's strategic goals and community prosperity.



Sunset from Cluxewé Beach (Photo Credit: L. Nicholson)

Department Structure



Finance Strategic Pillars (2026-2030)



Financial Governance & Stewardship

- Compliance with Public Sector Accounting Standards (PSAS)
- Strengthened internal control environment aligned with the COSO Internal Control Framework
- Transparent and reliable financial reporting
- Effective audit preparation and regulatory compliance
- Regular review and updating of financial policies, bylaws, and procedures



Strategic Financial Planning

- Multi-year financial planning and sustainability analysis
- Reserve and recapitalization strategy
- Capital planning and infrastructure funding strategies
- Risk-informed planning aligned with ISO 31000 Risk Management



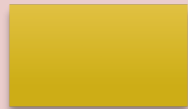
Operational Excellence

- Streamlined financial processes and workflow improvements
- Improved financial reporting and monitoring
- Enhanced support to operational departments
- Continuous process improvement and internal control monitoring



Digital Modernization

- Cloud-based financial systems (VADIM iCity) and Integrated budgeting and planning tools (Questica)
- Online billing and digital payment systems
- Asset management systems
- Document Management System (DMS) and Information security practices aligned with ISO 27001



Organizational Capacity

- Professional development and financial governance training (LGMAe.g PCP,)
- Knowledge transfer and succession planning
- Workforce resilience and leadership development
- Continuous learning aligned with recognized financial governance frameworks.

2 2026 Projects:

Project Name	Alignment	Cost	Value	Deliverables	Risk Management
Financial Software Upgrade (VADIM iCity Cloud Migration)	Digital Modernization & Operational Excellence	N/A (already incurred)	Improves financial administration through real-time system access, enhanced data integrity, and improved security and system stability	Migration to cloud-based VADIM iCity financial system completed, improving accessibility and reliability.	Reduces operational risk from outdated software and reliance on a single physical server.
Asset Management System Development	Strategic Financial Planning & Financial Governance	\$10,000 estimate	Supports asset lifecycle planning and long-term infrastructure investment strategies.	Evaluate and begin implementation of Asset Management software to support Tangible Capital Asset planning and capital replacement forecasting.	Manages regulatory compliance risk by improving data management.
Financial Planning & Budget Software Integration (Questica)	Financial Governance & Stewardship	N/A (already incurred)	Enables real-time budget monitoring and integrated financial planning across departments	Integrate Questica budgeting software with VADIM for automated financial data export and real-time budget tracking	Enables managers to keep a close eye on their budget to actuals, managing the risk of going over budget without being aware of it and being able to mitigate the effects
Public Sector Accounting Standards (PSAS)	Digital Modernization & Service Excellence	\$10 –20k	Experienced external consultant to complete the required analysis	Engage external expertise to analyze and implement updated PSAS reporting requirements	Manages regulation compliance risk.
Online Billing and Digital Payment Options	Digital Modernization & Operational Excellence	\$5,000 - 10,000	Improves accessibility and convenience for residents and customers through expanded digital payment options	Implement secure online billing and digital payment services through the RDMW website.	Manages reputational risk by improving payment options for customers.

2026 Projects:

Project Name	Alignment	Cost	Value	Deliverables	Risk Management
Landfill Electronic Ticketing System	Digital Modernization & Operational Excellence	\$10,000 – \$20,000 (estimate)	Modernizes landfill operations by replacing paper-based tickets with a digital ticketing system integrated with financial reporting. Improves revenue tracking and operational efficiency.	Evaluate and implement electronic landfill ticketing software integrated with the financial system for automated transaction recording and reporting.	Reduces risk of manual errors and improves revenue controls through automated audit trails and reconciliation processes.
Document Management System (DMS)	Digital Modernization & Financial Governance	\$5,000 estimate	Improves organization, accessibility, and security of financial records and documentation.	Implement centralized document management system for financial documentation and records retention	Reduces information governance risks and improves compliance with records retention requirements.
Finance Policy Review and Update	Financial Governance and Stewardship & Regulatory Compliance	\$5,000 estimate	Ensures financial policies, bylaws, and procedures remain current and aligned with legislation, Public Sector Accounting Standards (PSAS), and recognized governance frameworks.	Comprehensive review and update of financial policies including procurement, reserves, investments, financial administration, and internal controls. Alignment with COSO internal control principles and ISO risk management practices. External consulting company may require.	Reduces governance and compliance risk by ensuring policies remain current, consistent, and aligned with regulatory requirements and best practices.
Finance Staff Training and Capacity Development	Organizational Capacity & Operational Excellence	\$5,000 estimate	Strengthens financial management capability by enhancing staff knowledge of financial governance, regulatory requirements, and modern financial management practices	Delivery of targeted professional training and certification opportunities relevant to local government finance. Examples include payroll compliance training, municipal finance programs, asset management certification, and regional governance training through organizations such as GFOABC or LGMA, CPA.	Reduces operational and compliance risks by strengthening staff competency in financial policies, payroll legislation, financial systems, and internal control procedures aligned with COSO internal control awareness and ISO risk management practices.

2026 Finance Projects (RDMW)

PROJECT DESCRIPTION	DATE												Estimate
	Jan	Feb	March	April	May	June	July	August	Sept	Oct	Nov	Dec	
FINANCE													
Financial Software Upgrade (VADIM iCity Cloud Migration)	Implemented/ Monitoring												1,000
Asset Management System Development	Planning				GAP Analysis			Implementation					20,000
Financial Planning & Budget Software Integration (Questica)	Implementation			Monitoring and Training									5,000
Public Sector Accounting Standards (PSAS)	Implementation						Monitoring & Training						10,000
Online Billing and Digital Payment Options	Planning		GAP Analysis			Implementation							15,000
Paperless Weigh Tickets	Planning				Implementation								10,000
Document Management System (DMS)	Planning			GAP Analysis				Implementation					6,000
Payroll System (HRIS myway)	Implementation			Monitoring & Training									6,000
Policy review	Planning			GAP Analysis									5,000
Training	Planning				GAP Analysis		Implementation					5,000	
Total													80,000



Boardwalk, Winter Harbour (Photo Credit: J. Challis)

Economic Development

2026 Business Plan

Message from the Economic Development Department

Building from the well-established foundation of programs and project initiatives of previous years, the Economic Development Department is focused on efforts that align our evolving development strategy to support our long-term goals of enhancing the livability of our communities for residents, new arrivals, and visitors.

In addition to the goals and objectives mentioned in this report, we are working to promote the meaningful engagement with our local First Nations, Youth, and rural resident stakeholders as we embark on this journey together creating strong and economically resilient communities.

During 2026 we are planning to embark on an initiative that will set our goals and programs for the next decade as we undertake the preparation of a new economic development strategy that full captures the exciting developments in seaweed cultivation, experiential tourism and home-based knowledge workers.



Our Vision

To support the sustainable development of the local economy by focusing efforts on matching investment opportunities that support the attraction of new residents & visitors and enhances the livability of our region.

To encourage the long-term retention of existing and future residents that will support our communities, businesses, innovation, industry to thrive.



North Island Economic Forum, 7 Mile Golf Course (Photo Credit: J. Chaitis)

Our Mission

- ▶ Search investments within/outside the regional district's supply/value chains & match them with opportunities.
- ▶ Support the retention and attraction of working families within the Regional District through sustainable job creation based on a mixed economy of primary, secondary and tertiary industries.
- ▶ Promote and coordinate regional education and training that is suited to our region, addresses local labour market supply and demand reality, tackles institutional inefficiencies and actively attracts new learners.
- ▶ Lobby for locally based and staffed management of all our economic, social and environmental resources and services, with a sustainable development ethos.

2026 Strategic Goals

- Implement the development of a regional network of EV charging stations to build capacity for the evolving electric vehicle sector.
- Engage with local First Nations, stakeholders and regional communities in the co-creation and on-going development and implementation of our regional economic development initiatives,
- Implement an initiative to develop a new Economic Development Strategy for the region to help define the economic pathway for the next decade,
- Secure resources for and conduct early feasibility and planning for a Multiplex building to house new RDMW offices, social agencies, and potentially short-term housing for seasonal workers,
- In a partnership with First Nations, promote and support the development and investment in the cultivated seaweed sector,
- Supporting the Attraction, Recruitment, and Retention of current and future residents, visitors, workers, & learners to the North Island,
- Increasing the number and enlarging the scope of learning, training, and educational programs and outcomes by collaborating with key stakeholders and industry partners.



Current Projects 1 of 2

PROJECT NAME	ALIGNMENT	COST	DELIVERABLES	VALUE	RISK MANAGEMENT
EV Charging Network	Supports zero GHG emissions	\$ 450,000.	18 charging stations in municipalities and electoral districts	100% external funding to support adoption of EV's	Inflationary cost pressures may force reducing scope of program; land & site assessments, & partner confirmation may be delayed due to labour shortages
Regional Economic Development Strategy	Supports RDMW Vision	\$125,000	A workplan for the Ec. Dev. service to guide initiatives for the next 5 years	Climate change initiative thru electrification	Robust engagement of stakeholders to ensure community buy-in
Knotweed Eradication Program Forestry Program	Revival of program last delivered in 2023	\$40,000	We are coordinating a regional response to the Knotweed issue	Knotweed is an invasive species causing significant damage to utilities	Participation of other organizations and local governments. Securing funding for the program.
Strategic Framework for a Seaweed cultivation initiative.	Supports Mission & Strategic Goals	\$28,000	A detailed analysis of a seaweed cultivation operation for Quatsino First Nation	Industry diversification & Investment Attraction	Additional funding will be needed to move ahead with implementation of a pilot program.

Current Projects 2 of 2

PROJECT NAME	ALIGNMENT	COST	DELIVERABLES	VALUE	RISK MANAGEMENT
RDMW Corporate Website	Supports RDMW Vision	\$20,000	A new visually appealing and easily navigated website	High; Enhanced communication with residents and electronic delivery of key service and program	Allocating adequate operational budget and spending priority will allow for project completion and ongoing maintenance
Multiplex Feasibility Study & Year 1 Planning	RDMW Board Priorities	\$250, 000	Funding from FCM for detailed feasibility study; retain design and engineering team	Economic impact via multiplier; improved services for the RD ; temporary housing.	Site selection, funding delays, elongated decision deliberation may require increased oversight and attention



Major Funding Projects

- Regional District of Mount Waddington Multiplex – new application pending April 2026 for detailed feasibility study funding from FCM
- Strategic Economic Development Strategy
- Strategic Framework for Quatsino First Nation pilot seaweed cultivation program.
- EV Network of 18 dual chargers for electoral areas and member municipalities

Economic Development Project Funding

PROJECT	TOTAL PROJECT	2026 SPEND	FUNDING SOURCE
EV Network	\$450,000	\$ 400,000	Federal & Partner Grants
Economic Development Strategy	\$125,000	\$ 100,000	Provincial Grant
Strategic Framework	\$33,000	\$ 27,000	Island Coastal Economic Trust
Knotweed Program	\$150,000	\$ 14,000	Partners, Local Service Areas, Provincial Grant
RDMW Corporate Website	\$34,000	\$ 8,500	RDMW Admin
Multiplex (Feasibility & Year 1 Planning)	\$15 - \$20 Million	\$ 210,000	Federal, Provincial & Partner Grants

Economic Development Priorities

PROJECTS & PORTFOLIOS	PRIORITY RANK	OPERATIONS & PROGRAMS
Economic Development Strategy	1	RRAP
Multiplex	2	RDMW Admin
Seaweed Industry Development Plan	3	VINTAS
RDMW Corporate Website	4	RDMW Admin
EV Network	5	VINTAC
Quatse Campsite	6	Parks

Challenges & Risks

- Stakeholder Engagement
- Changes in grant availability
- External Market Economy
- Changing Policy Framework
- Staffing Shortages
- Funding Shortfalls





orey's Beach, Port Hardy (Photo Credit: J. Challis)

Corporate & Departmental Capacity Building

Planned initiatives to support departmental growth and build capacity may include:

- Hire Economic Development Officer
- Retain Destination Marketing Manager
- Retain Consultant for Economic Development Strategy
- Leadership Training
- Project Management Certification



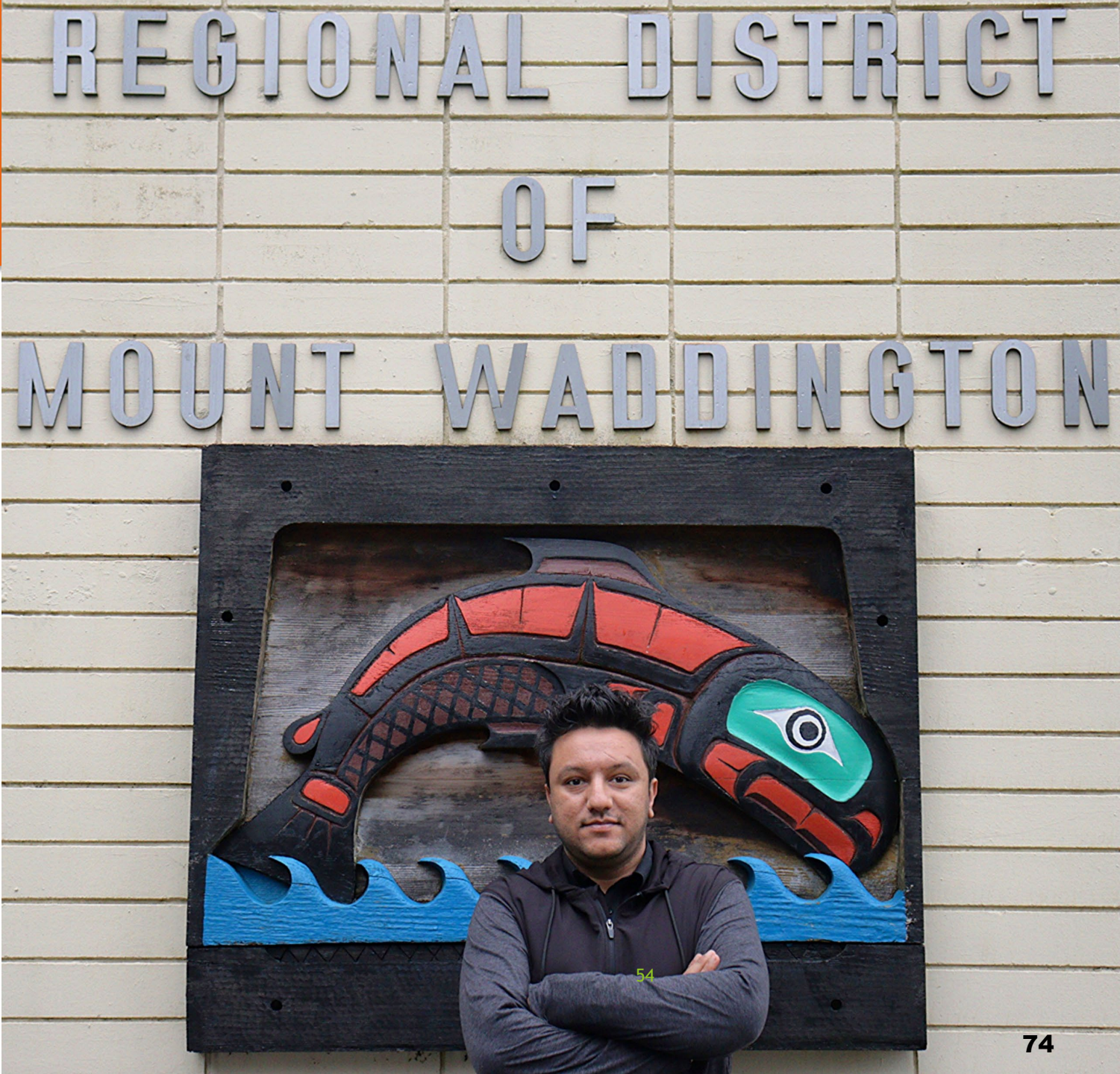
Operations

Message from Act. Operations Project Manager

As an acting operations project manager, I am responsible for coordinating operational initiatives across the service area. I strongly focus on data-driven decision-making, maintaining regulatory compliance, protecting public health, and supporting resilient infrastructure.

Through disciplined project management, transparent governance, and continuous improvement, the Regional District is committed to deliver services that meet community needs today while planning responsibly for future growth.

I look forward to continued collaboration with staffs and community partners to ensure the successful delivery of regional services.





Mission



Build, operate, maintain and replace local government infrastructure services that meet the required standards.



Vision



Delivering effective services through resilient and economically sustainable infrastructure.



Department Overview

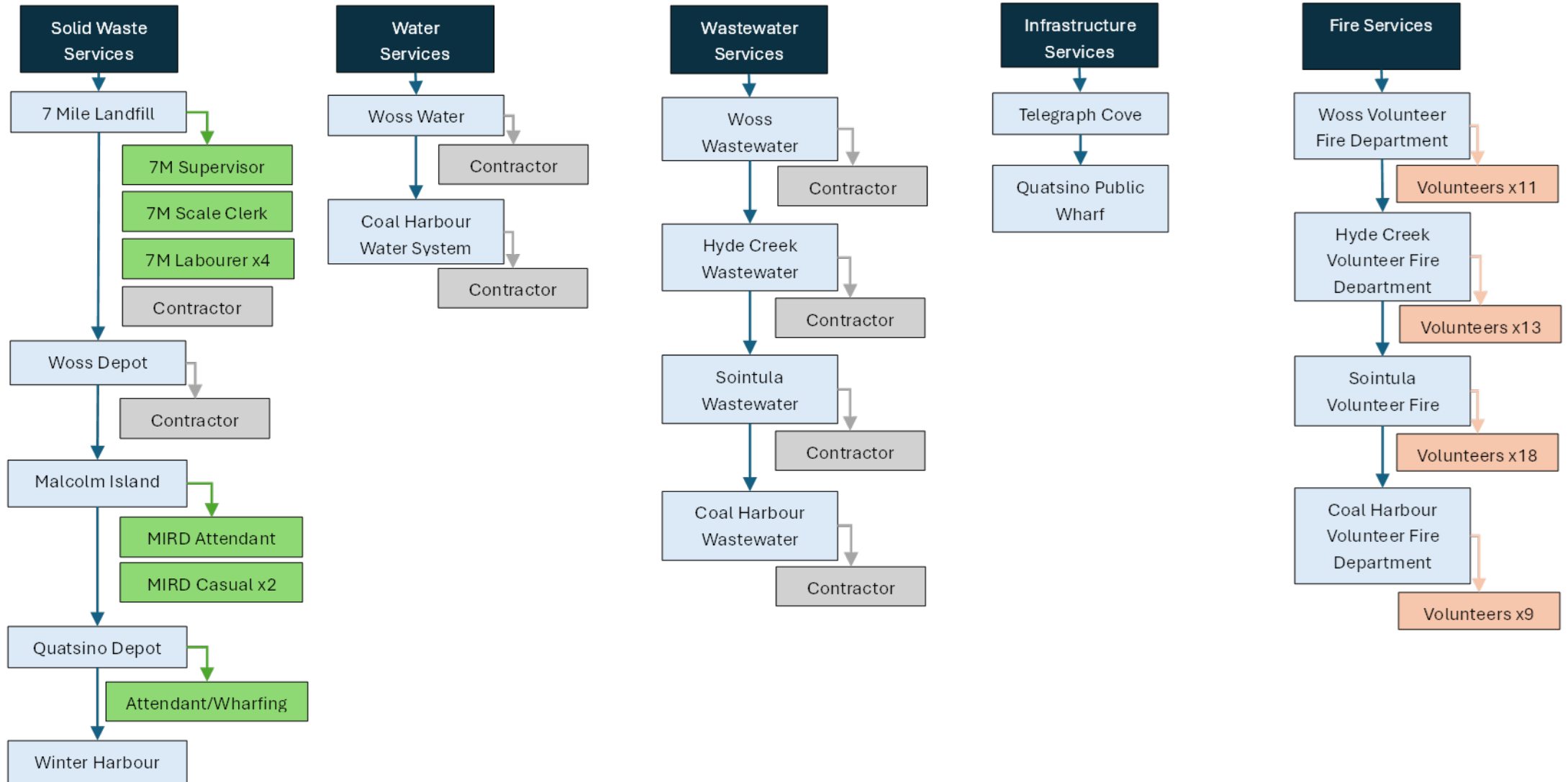
The Operations Department is comprised of dedicated and skilled team of staffs, volunteers, and contractors, all committed to delivering essential services to the community. The department plays a critical role in managing a diverse range of regional programs, including waste management, recycling, landfill operations, water supply, wastewater management, environmental monitoring, and emergency services such as fire protection.

Through continuous training, proactive maintenance, and adoption of innovative solutions, the Operations Department strives to enhance service delivery, protect public health and the environment, and support the sustainable management of regional assets.

By fostering collaboration, accountability, and operational excellence, the department remains focused on responding to evolving challenges and supporting the long-term resilience and well-being of the communities we serve.



Department Structure





Core Services



Operate the 7 Mile Landfill allowing environmentally responsible yet cost effective waste disposal for all communities in the Regional District



Operate five community solid waste services that collect garbage and provide broad spectrum recycling and other waste diversion opportunities



Operates the Bergh Cove public wharf that provides safe water access to a community with no road infrastructure connecting it to the rest of the North Island



Operates two community water services that provide safe high-quality potable water.



Core Services....



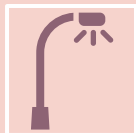
Operate four volunteer fire departments that provide fire protection and critical emergency response services



Operate four sewer services that minimizes the negative impacts of our communities' effluents



Maintains the paved running surface for Telegraph Cove Road insuring safe public access to the community



Operates five different streetlight services that support public safety

Priority Capital-Project List

PROJECT DESCRIPTION	DATE												Estimate	
	jan	feb	march	april	may	june	july	august	sept	oct	nov	dec		
Solid Waste Management														
7 Mile Phase 4 Design and Construction	Planning			Design						Construction			2,500,000	
7 Mile bio cover rejuvenation				Planning			Implementation						200,000	
Purchase of Baler	Planning			Purchase									100,000	
Solid Waste Management Plan/ Liscence of occupation	Planning			Implementation									95,000	
Sea can and Truss Storage Area	Planning			Implementation									40,000	
Paperless Weigh Tickets	Planning				Implementation								50,000	
Purchase Aerators	Planning			Purchase									25,000	
Environmental/ Operational Monitoring Landfill	Planning/RFP	Implementation											100,000	
7 miles contractors performance study	Planning		Implementation										5,000	
Compact Pickup for 7 Mile	Planning			Purchase									20,000	
Heavy Equipment Operation Review and maintainence				Planning		Implementation						25,000		
Depot Facility repairs/upgrades				Planning		Implementation						25,000		
Quatsino Solid Waste	Planning			Implementation									5,000	
Wastewater Treatment and Disposal Services														
Sointula sewer system inspection and Maintainence				Planning		Implementation						15,000		
Recivieng Environment Monitoring Plan, Sointula outfall	Planning		Implementation									20,000		
Woss lagoon upgrade study							Planning		Initiation				2,000	
Sointula wastewater plant operating manual	Planning	Implementation											10,000	
Coal Harbor Wastewater	Planning	Implementation											5,000	
Sludge Disposal	Planning	Implementation											25,000	
Water Supply services														
Cross Connection control program	Planning						Implementation						1,000	
Coal harbour road side brush cutting to quatse lake					Planning		Implementation						10,000	
Upgrading SCDA system					Planning	Implementation								5,000
Fire Services														
Woss Fire Hall Upgrade	Planning		Construction										100,000	
Certifications and Equipment Purchase	Planning		Implementation										120,000	
Community Services														
Woss Community Hall Upgrade	Planning		Implementation										10,000	
Quatsino Wharf	Planning			Implementaiton									20,000	
Regional Economic Development														
EV Charging Network	Planning		Supply and Installation										450,000	
Nimpkish Heritage Park Maintenance				Planning			Implementation						15,000	
Hornsby Heritage Park Maintenance				Planning				Implementation				15,000		

Details of Priority Projects

Solid Waste Management

Priority	Service	Alignment	Project Description	Est. Cost	Value	Deliverables for 2026	Risk Management
1	Regional Solid Waste	Responsible and cost-effective solid waste disposal	7 Mile Phase 4 Design and Construction	\$2.5M	Early planning allows for responsible use of land and air space while respecting environmental responsibility and economic sustainability	Selection of Consultants /Contractors, Completion of Design and starting Construction	Continuation of service
2	Regional Solid Waste	Responsible and cost-effective solid waste disposal	7 Mile bio cover rejuvenation	\$200,000	Reduces landfill gas emissions, utilizes diversion materials such as compost and hog fuel from wood waste	Vegetation removed from inactive portions of the landfill and new bio cover in place	Reduces landfill gas emissions
3	Regional Solid Waste	Responsible and cost-effective Recycling	Baler Purchase	\$100,000	Replacing the old baler	Replacing the old baler and purchasing a new one for smooth workflow.	Increase in Recycling Capacity
4	Regional Solid Waste	Responsible and cost-effective solid waste disposal	Crown Grant for 7 Mile Lands	\$20,000	Secures ownership of the 7 Mile Landfill site without the need for shorter term licences of occupation	Work with provincial government to continue application requirements	Provincial requirement from last licence of occupation issued for the site
5	Regional Solid Waste	Providing responsible and cost-effective solid waste disposal	Solid Waste Management Plan	\$75,000	Informing public of costs/opportunities. Ensure responsible management of regional solid waste.	Secure consultant for plan development through a competitive process	Regulatory compliance.

Priority	Service	Alignment	Project Description	Est. Cost	Value	Deliverables for 2026	Risk Management
6	Regional Solid Waste	Responsible and cost-effective solid waste disposal	Sea can and Truss Storage Area	\$ 40,000	Ensure sufficient undercover storage for diversion materials and 7 Mile equipment	Project plan in place, implementation in 2026	Mitigate incidents
7	Regional Solid Waste	Responsible governance	Paperless Weigh Tickets	\$50,000	Increases document control, quality management and staff capacity of this high-frequency routine task	Review of potential solutions, refine cost of implementation	Increased document control
8	Regional Solid Waste	Landfill Heavy Equipment Operation Review	Providing responsible and cost-effective solid waste disposal	\$25,000	Potential for increased value through different service models	Detailed report with recommendations	Ensure continuity of service levels
9	Regional Solid Waste	Responsible governance	1) Annual Operating Report 2) Annual Environmental Monitoring and Reporting	\$100,000	Operations recommendation and Environmental parameters compliance	Detailed report with recommendations	Operations review and Environment protection
10	Regional Solid Waste	Responsible governance	Aerators	\$25,000	Leachate contamination reduction	Purchase 2 Aerators	Environmental Compliance

Priority	Service	Alignment	Project Description	Est. Cost	Value	Deliverables for 2026	Risk Management
11	Regional Solid Waste	Cost effective solid waste disposal	7 mile landfill contractor performance check	\$5,000	Waste disposal performance upgrade	Recommendation and Suggestion for Contractor	Landfill space utilization
12	Regional Solid Waste	Cost effective solid waste disposal	Compact Pickup for 7 Mile	\$20,000	Waste collection service	1 Pickup Truck	Fluent waste pick up services
13	Woss, Quatsino, and Malcolm Island Solid Waste	Responsible and cost-effective solid waste disposal, economically sustainable infrastructure	Facility repairs/upgrades - bin slabs, covers, and layouts	\$25,000	Responsible management of services, reduce damage to mobile equipment, better site layouts	concrete slabs for bin placements and equipment access, implement covers or enclosures for required programs, layout changes as needed	Mitigate incidents
14	Quatsino Solid Waste	Quatsino recycling depot stewardship programs and delivery model review	Providing responsible and cost-effective solid waste disposal	\$5,000	Environmental protection balanced with value for the service costs.	Recommendation for each service program.	Regulatory compliance, optimize programs to reduce costs associate with transportation due to the communities' remoteness.

Wastewater Treatment and Disposal Services

Priority	Service	Alignment	Project Description	Est. Cost	Value	Deliverables for 2026	Risk Management
1	Sointula Sewer	Protecting public health of NI Communities, economically sustainable infrastructure	Lift Station #1, #2, #3, & #4 Upgrades, Inspection Maintenance and Repair	\$30,000 (for 2 years)	Increase resilience of infrastructure, reduce energy costs	Repair and Maintenance	Ensure continuation of service. Minimize repair costs through proactive replacement
2	Sointula Wastewater	Protecting public health	Receiving Environment Monitoring Program	\$100,000 (for 5 years)	Environment protection	Required implementation summer 2026	Regulatory compliance
3	Sointula Wastewater	Responsible governance	Sointula Wastewater treatment system operating manual	\$10,000	Fluent Operation	Manual Established	Regulatory compliance
4	Woss Wastewater	Protecting public health of NI Communities	Sani Dump	\$30,000	Ensure proper disposal of black water from recreational vehicles	Identify possible locations, review cost of adding this permanent service including ongoing maintenance and renewal	Reduce likelihood of illegal dumping

Priority	Service	Alignment	Project Description	Est. Cost	Value	Deliverables for 2026	Risk Management
6	Woss Wastewater	Infiltration Study and Infrastructure Review	Protecting public health of NI Communities	\$2000	Increase resilience of infrastructure through economically sustainable upgrade planning based on current infrastructure review. Opportunity for increased revenue provided capacity, treatment, and conformance allow.	Verify current locations of I&I. Infrastructure review started.	Regulatory compliance. Reduce environmental impacts. Avoid order forcing upgrades without having financial plan.
7	Coal Harbor Wastewater	Public health	Annual Lift station Inspection and Maintenance	5,000	Operational Efficiency	Inspection and maintenance	Regulatory compliance
8	Malcolm Island, coal harbour sludge disposal	Public health	Sludge disposal from wastewater treatment plants	\$25,000	Efficient Sludge disposal	Contractor to be selected	Reduce environmental impacts.

Water Supply Services

Priority	Service	Alignment	Project Description	Est. Cost	Value	Deliverables for 2026	Risk Management
1	Coal Harbour and Woss Water	Cross connection control program	Protecting public health of NI Communities	\$10,000	Reduce chances of water contamination, align with best practices.	Draft program	Will become an ordered requirement by regulator.
2	Coal Harbor Water	Public health	Coal harbor, roadside brush cutting to quatse lake pump house	\$10,000	Operational Efficiency	Easy Road Access	Mitigate incidents
3	Woss water supply	Public Health	SCADA(Supervisory Control and Data Acquisition) system upgrade	\$5,000	Easement of data access	Installation	Mitigate incidents

Fire Services

Priority	Service	Alignment	Project Description	Est. Cost	Value	Deliverables for 2026	Risk Management
1	Woss Fire	Providing effective emergency response services for greater public safety, economically sustainable infrastructure	Fire Hall Upgrade - Replace undersized doors	\$100,000	Decrease likelihood of incidents and allows quicker response. Opportunity for increased insulation and reduced heating costs.	Undersized doors upgrade	Mitigate incidents
2	Coal Harbour, Hyde Creek, Sointula, and Woss Fire	Trainings	Providing effective emergency response services for greater public safety	\$10,000	Exceeds new minimum training standards.	Offer more Firefighter Level 1 and 2 certification opportunities to all Regional District volunteer fire department members.	Regulatory compliance. Reduced liability.
3	Coal Harbour, Hyde Creek, Sointula, and Woss Fire	Equipment Upgrade	Providing effective emergency response services for greater public safety	\$120,000	Better Service	Purchase Equipment's	Mitigate incidents

Community Services

Priority	Service	Alignment	Project Description	Est. Cost	Value	Deliverables for 2026	Risk Management
1	Woss Community Hall	Easement for Community events	Community Hall Upgrade	\$10,000	Safety of the building	Repair and Maintenance	Mitigate incidents
2	Quatsino Wharf	Wharf inspection/maintenance plan	Protecting public safety, economically sustainable infrastructure	\$20,000	Increase resilience of infrastructure, reduce costs through early detection of defects, potential identification of upgrades to increase useful life.	Structural review for current wharf condition with list of needed repairs. Outline for ongoing inspection program.	Prevent major failures. Reduce potential liability.

Regional Economic Development

Priority	Service	Alignment	Project Description	Est. Cost	Value	Deliverables for 2026	Risk Management
1	Regional Economic Development	Supporting Climate Resiliency and North Island Economic Development	EV Charging Network	\$450,000	High. 100% external funding to support adoption of EVs	18 Charging stations in municipalities and electoral areas	Maximize use of funding secured
2	Regional Economic Development	North Island historic and cultural resiliency	Nimpkish Heritage Park Maintenance Establishment	\$15,000	Secure past cultural/historic preservation investments	Plan established	Ensure continuation of park service
3	Regional Economic Development	North Island historic and cultural resiliency	Hornsby Heritage Park Maintenance Establishment	\$15,000	Secure past cultural/historic preservation investments	Plan established	Ensure continuation of park service



Planning and Development

Message from the Staff

As the Development Technician for the Regional District of Mount Waddington, I am actively involved with the planning and development service provision to the residents.

The RDMW's Business Plan process is a great opportunity for me to see the needs of the community and department holistically. While we are implementing these planning and development initiatives presented in the Business Plan, I always look forward to engaging and communicating with the residents and development industries and being able to help them achieve their goals.

I am privileged to be a part of the RDMW organization.

Emmanuel Okorji
Development Technician





Our Vision

Help build a vibrant community through the best customer service practice.

Our Mission

- Realize our community's full spatial potential.
- Support our community through land use planning and development.
- Communicate with residents to hear their needs.



Department Overview

Planning & Development Services provides the following planning & development services:

► Community Plan

- Official Community Plan (OCP)

► Development Stage

- Land Use / Zoning Amendment
- Subdivision (Referral)
- Development Permit
- Site Permit / Building Permit
- Variance (Planning Relaxation)

► Other

- Civic Address Assignment
- Provincial Referrals
- Bylaw Enforcement
- Advisory Planning Commissions / Local Community Commission's meeting.
- Inter-departmental supports.



Schoen Lake Provincial Park



2026 Projects

1. Official Community Plan Update
2. Pre-application Process
3. On-line Application Process accompanied by website update
4. Crown Tenure Inventory Management



2026 and Beyond

- Conduct planning and development applications on quality and on time.
- Establish planning & development database.
- Enhance capacity and service quality through skills development.
- Increase public awareness on planning application processes.
 - Planning Newsletter
 - RDMW website infographics (updates)
 - Exemplary Site Plan
 - Pre-Application checklist
 - Complete Application Requirement List (CARL)

2026 Projects

Project Name	Alignment	Value	Deliverables	Risk Management
OCP Update	Support communities to envision their goals and provide a foundation for future development and infrastructure update	Alignment with RDMW policies, accommodate changes and community's vision/needs.	RDMW Regional Plan 2026 and RDMW Zoning Bylaw 2026	Ensures the communities have the strategic land-use and transportation master plans.
Crown-Tenure / RD Property Inventory Update	Keep the archive up-to-date and probe factors that may not conform to RDMW's policy / vision.	Effective management of tenure areas; opportunity to review tenure / agreement documents; diagnose possible non-conforming factors / liabilities and make appropriate actions.	Updated list of all Crown Tenures currently active for the RDMW from the Provincial database	<p>Crown tenures and fee-simple properties in RDMW's operations need to be ensured that tenure conditions (e.g., insurance, tenure area use / improvement) are met and relevant files are in place.</p> <p>Inform other departments the tenure related information (i.e., Assignment Letter of Delivery, Crown Land Executed License) regularly.</p>

2026 Projects (cont'd)

Project Name	Alignment	Value	Deliverables	Risk Management
Online Application Process (2023-PROJ-03)	Support industries and encourage growth.	<p>Reduced application review/processing time.</p> <p>Transparent decisions.</p> <p>Effective engagement and efficiency in the system.</p>	Online Application Submission, Payment, and Approval	<p>Ease of the application and approvals for residents.</p> <p>Record management</p>
Pre-application Process (2023-PROJ-02)	Support industries and encourage growth	Help applicants to predict uncertainties during the process while capturing RDMW's perspective.	Complete Application Requirement List (CARL)	<p>Help the applicants to address the unknowns during the development process.</p> <p>Manage inconsistency across the departments therefore, streamlining the approval process.</p>



2026 Operations

1. Staff Development / Training
2. Board of Variance Appointment
3. Infographics / Advertisement for Bylaw Compliance

2026 Operations

Description	Alignment	Cost	Value	Deliverables	Risk Management
Staff Development / Training	Organizational capability and service quality	NA	Enhancing application processing time & quality. Add values to the applications. Obtain knowledge on current practices	Basic GIS Training Certification	Delayed time and lowered customer services. Next Gen 911 readiness support
Board of Variance Appointment	Better customer service Reduced legal liability	News Advertisements (2 consecutive issues) + In-house staff time.	Provide addition option of development appeal through quasi-judicial appointment	Appointment of Board of variance from members of the community	Legal liability Lower customer service
Infographics / Advertisements for Bylaw Compliance	Increase public awareness regarding the permitting process, especially, the site permit application.	Planning Newsletter + In-house staff time.	Raise awareness on entire planning and permit process. Keeps RDMW property data up-to-date and ensures property owner's compliance to zoning matter. Prevent the creation of non-conforming uses.	Monthly Newsletter and FAQ's on the new website set to launch in Spring 2026	Violation of zoning bylaws, Non-conforming, derelict uses of the lands.



Challenges and Risks

1. Ongoing changes in regulatory policies at provincial levels.
2. Lack of staff resources e.g. bylaw enforcement and capacity.



Parks and Recreation



Parks

Vision & Mission

Our vision is to realize quality of living through North Island's nature.

Our mission is to provide safe and quality Regional Park system and campsites to the residents and visitors.

It is my pleasure to work and develop Parks programs.

To provide the public with accessible family green spaces within our Regional District





Service Overview

- Parks Planning: Parks Program Assessment & Development
- Parks Operations: Access Road Maintenance, Vegetation Control, Campsite Maintenance.
- Provide Parks that are safe, enjoyable, and above all, promote the area that we live in.
- Create a better overview of all the assets that the regional district looks after.
- Public green spaces.
- Market and promote our parks better to the tourists, but as well to the local people. Encourage locals to experience what we have in our own backyard.

2026 Goals



Initiate the development of Park's Strategic Plan and Investment Priorities.



Establish a comprehensive Digital Asset Inventory that streamlines information access for all departments within the regional district.



Update all maps to digital format.



Develop and improve marketing of Quatse campground to realize full potential.



Potential access to third party grants/funding to subsidize our visions and goals.



Undertake essential improvements to Huson Caves boardwalk system.



Second part-time position, to meet today's and tomorrow's demands.



Find and pursue grants.



2026 – 2027 Projects

- ▶ Little Huson Cave Boardwalk Improvement
- ▶ Campsite Improvements & Expansion
- ▶ Parks Archive Update to Digital Format
- ▶ On Going Maintenance and Safety Improvements to the Regions Parks Infrastructure and way finding standardization.
- ▶ Invest Significant Maintenance into Quatse Campground, develop and participate in the vision of the park site.
- ▶ Power upgrades for New sewer pump

Projects: 2026

Project Name	Description	Alignment	Cost	Value	Deliverables	Risk Management
Quatse Campground Maintenance	Trim & remove existing vegetation. Maintenance of infrastructure such as electricity	Improve the viability of Quatse Campsite by investing in aesthetics and achieving more appeal to customers.	TBD	Financial Viability	Improves the quality of the park and guest experience	Requires multiple trained staff to carry out maintenance
Little Huson Cave Boardwalk Improvement (In Progress) Parking Lot Expansion	Improve existing trail infrastructure; boardwalk and stairs need to be replaced (minimum of 3/4) as those infrastructures have been dilapidated. Not enough parking, hazard	Improving user safety and user satisfaction of Parks Facilities	Staff & Material	Improvement on longevity of the trail and its infrastructure; Needed for safety and the additional aesthetic value	Improves quality of the park and guest experience.	Requires multiple trained staff to maintain and repair boardwalks. Remote location and chain saw use.
Park Archive Update (In Progress)	Update Parks project archive and equipment inventory	Facilities Administration	Staff	Better able to plan spending and future development	88	Ensure that the agreements relevant to parks services are up to date and make action based on strategic planning.



Operations

WAY FINDING SIGNAGE /
INFOGRAPHICS

ACCESS-PATH MAINTENANCE

GARBAGE MANAGEMENT

VEGETATION MANAGEMENT

FLEET MANAGEMENT

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Operations: 2026

Operations	Description	Alignment	Cost	Value	Deliverables	Risk Management
Bere Point Campsite	Signage / infographics update, access-path maintenance, garbage and vegetation management; archiving infrastructure inventory through conducting quarterly assessments.	Parks facilities maintenance	Time & Labor At-cost	Improving user experience and satisfaction; emphasizing unique characteristics of our sites.	Ongoing campsite maintenance, road improvements, and vegetation maintenance to ensure the aesthetic value of the region's campsites.	Due to remote location of campsites, trails, and the nature of the maintenance required multiple trained staff are required. Safety procedures are implemented and followed.
Quatse Campsite						
Little Huson Caves						
Kwaksistah Park						
Tex Lyon Trail						
Fleet Management				Transportation support		



Challenges & Risks

- Limited Resources and Equipment
- Remote Locations and Associated Safety Implications
- Limited Trained Staff
- Ensure Adequate Information and Signage for the Regional Parks with consistent standards throughout the whole of the regional district.

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Beautiful Bay Trail

Future Implications

- The regions parks have seen approximately 44% increase in demand over the last 4 years. This is likely due to the covid pandemic and people visiting more locally due to travel restrictions. But more recently increases in visitor numbers stems from exposure on social media fueling the popularity of the North Island. The challenges that this brings are:
- Increased wear and tear on the region's parks infrastructure
- Bigger demand to ensure that the region's parks are safe and enjoyable
- Increasing demand on the region's staff and resources to maintain the parks
- Maintenance that is carried out are not a temporary fix but a long-term solution to rectify areas that require maintenance.



Equipment Upgrades

- 2 Handheld Radios
Remote Working Locations Safety
- Quad and dump trailer
(refurbishment)
- Table saw with stand
- Smaller chain saw
- Lewis winch

2026 Capital

Wood for improvements, stairs, boardwalks, etc.

\$25,000

Table Saw with stand

\$1,300

(Used) Quad and trailer

\$25,000

Chain Saw

\$1,500



Photo Credit: S. Marshall

Parks and Recreation Chilton Regional Arena

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Photo Credit: S. Marshall

2026 – 2030 Departmental Foresights

- Identify opportunities to eliminate accessibility related barriers to participating in recreation opportunities
- Research, evaluate and plan delivery of recreation opportunities and the infrastructure for supporting programs and services
- Continually check in to reaffirm changing community need and how to align client-centered service delivery
- Provide relevant, inclusive and flexible services and support mental health initiatives
- Adopt a needs-assessment and continue rights holders and stakeholder engagements
- Develop a “Arena Fees and Charges Framework” to support the provision of affordable recreation opportunities.

Chilton Arena Projects List

- ▶ Purchase used Zamboni for redundancy
- ▶ Implement Zamboni inspection/condition maintenance schedule
- ▶ Energy Upgrades to Ammonia Plant for better energy recovery (supported by Clean BC Grant)
- ▶ Replacement of Front Entrance Doors
- ▶ Replacement of Fire Escapes
- ▶ Renovate upstairs washrooms for accessibility
- ▶ Replace Player Bench flooring
- ▶ Replace concession stand equipment; Deep fryer, hot chocolate maker
- ▶ Beautification area between workshop, elevator and curling club
- ▶ Reskin concrete front entrance landing and stairs
- ▶ Purchase video surveillance equipment
- ▶ Build structure around heat recovery condenser
- ▶ Purchase skating aids
- ▶ Replace/rebuild arena brine pump
- ▶ Install brine level and ammonia sensor to brine expansion tank
- ▶ Investigate and repair heat loop leak
- ▶ Relocate fire panel to more accessible area
- ▶ Install new Shower Referee Room

Arena Revenue

Revenue for arena operations is derived from a variety of sources including tax requisition, trading revenue which consists of ice rentals, skate sharpening, room rentals rink advertising, private and corporate sponsorship of holiday, Pro-D Day and stick time programs.

Additionally, our arena is unique as we receive revenue from the Broughton Curling Club for refrigerated brine and from SD 85 for our arena waste heat utility which is pipelined to the school

User Fees Revenue

Total Arena operations revenue \$100,000

Concession \$30,000

School District 85 \$10,800

Broughton Curling Club \$4,000

Total \$144,800



Transit Service

Mount Waddington Transit Bus (Photo Credit: M. Henderson)



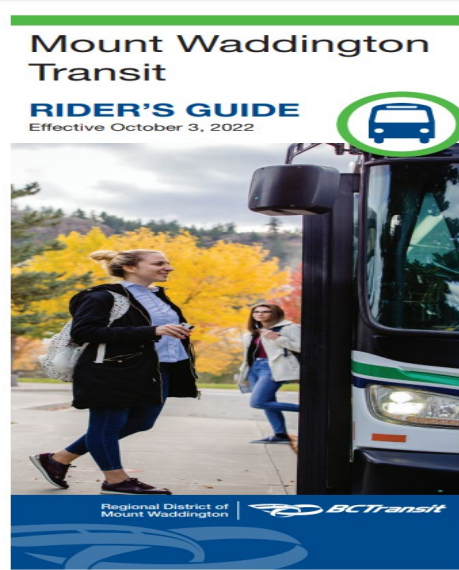
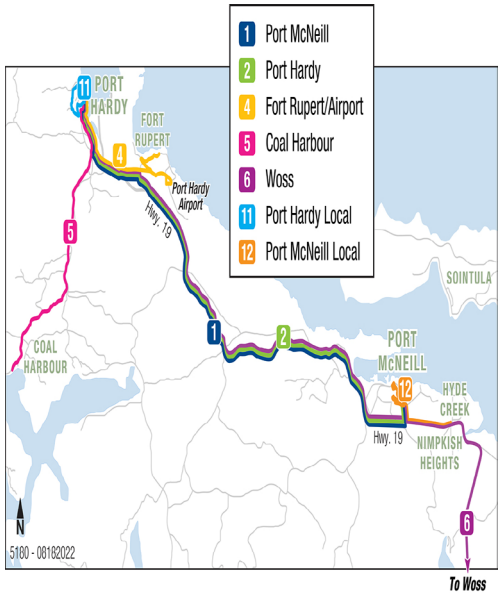
(L) Amy Tapp, Administrative Assistant; (R) Michelle Henderson, Transit Coordinator

Vision

Sustainable mobility options and cost effective, secure travel alternatives for the North Island

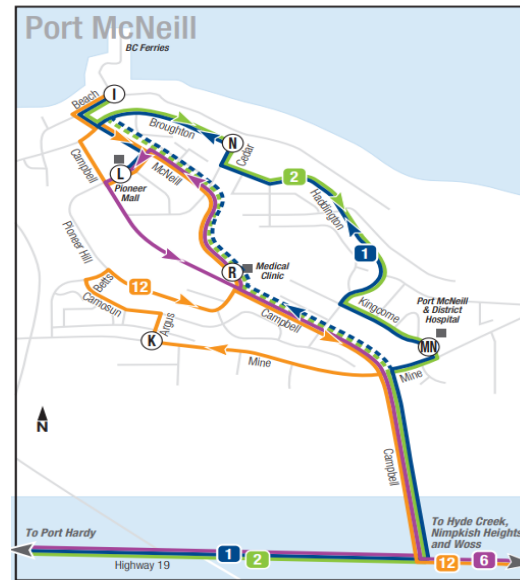
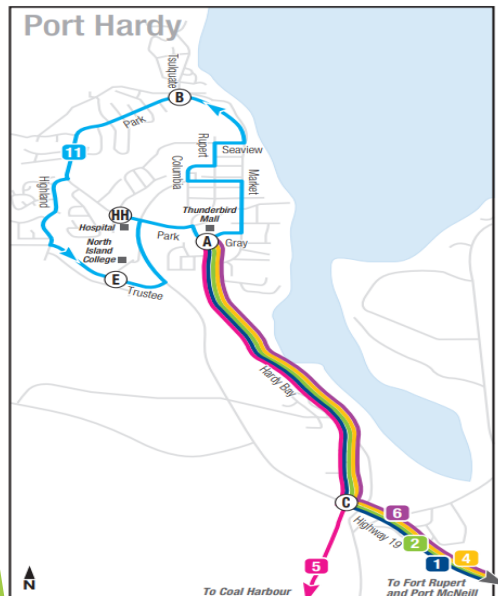
Mission

Working with partners, and employees to ensure transportation needs are met, allowing riders to have a safe, secure, convenient option for travel in rural communities.



Mount Waddington Transit System

- Established in 2008 with North Island Community Services
- Operations managed in partnership between BC Transit, Regional District of Mount Waddington and Keolis Canada



Mount Waddington Transit System

Key Stats:

- 3 Light Duty Buses
- ~4,700 Service Hours
- ~25,000 Passenger Trips
- ~\$70,000 Annual Revenue

Fares

subject to change

	Zone 1	Zone 2	Zone 3
Cash	\$ 1.25	\$ 2.50	\$ 3.75
Child, 12 and under	Free	Free	Free
Tickets (10)	10.50	21.00	31.50

Monthly Pass

For local and limited service routes (Port Hardy/
Fort Rupert/Coal Harbour and Port McNeill/Hyde Creek)

Adult	36.50
Student/Senior*	31.50

Monthly MultiPass good in all zones

Adult	73.00
Student/Senior*	62.50

Zone Descriptions

- Zone 1** local routes
- Zone 2** Port Hardy-Coal Harbour and Port Hardy-Fort Rupert
- Zone 3** Port Hardy-Port McNeill and Port McNeill-Woss

* Reduced fare with valid I.D. for persons 65 or over and students in full-time attendance to Grade 12.



10th Anniversary of Mount Waddington Transit, 2018



Transit Bus Shelter at Sunset Elementary School, 2025

SERVICE CHANGE:

Service Change (April 2026) (based on public feedback and direction of the Mount Waddington Transportation Advisory Committee

- Routing to Route 5 Coal Harbour will be adjusted to service Quatsino First Nation and the Pioneer Inn in both directions.
- Saturday routing through Port McNeill on Routes 1 Port McNeill and Route 2 Port Hardy will be adjusted to align with weekday routing
- Trip time on several routes will be adjusted to improve service reliability and schedule adherence.

BUS SHELTERS

BC Transit's shelter program provides shelters for 20% of the capital cost and welcomes applications from the Regional District of Mount Waddington, the District of Port Hardy or the Town of Port McNeill.



Emergency Response Coordination and Planning

Sunken Barge, Port McNeill Marina, 2020

Our Vision

Provide the most effective emergency response during times of emergency or disaster.

Our Mission

Plan, support and lead in emergency management to protect people, property and environment in the event of an emergency and/or natural disaster in the Regional District of Mount Waddington.



Palmerston Beach, 2021

RDMW Emergency Management Framework

Policy Group

When an EOC is activated, local authorities establish a policy group comprised of the head of the local authority (e.g., Chair) and other board members and senior executive officers in order to provide the EOC Director with policy direction. An example of this level of policy direction is the declaration of a “state of local emergency.”

EOC Director

RDMW CAO assumes the Director of EOC and has overall responsibility for the EOC. The Director provides leadership to the management team (section chiefs and executive), approves EOC objectives brought forward, and communicates with the Policy Group.

Operations – ‘the Doers’

- Communicates with site and field personnel
- Supports site operations
- Implements plans and strategies
- Coordination of multi-agency/department responses



Planning – ‘the Thinkers’

- Collects, evaluates, displays info
- Develops action plans and creates status reports
- Conduct long-term/advanced planning
- Recommends alternative actions
- Maintains overall resource and event status

Logistics – ‘the Getters’

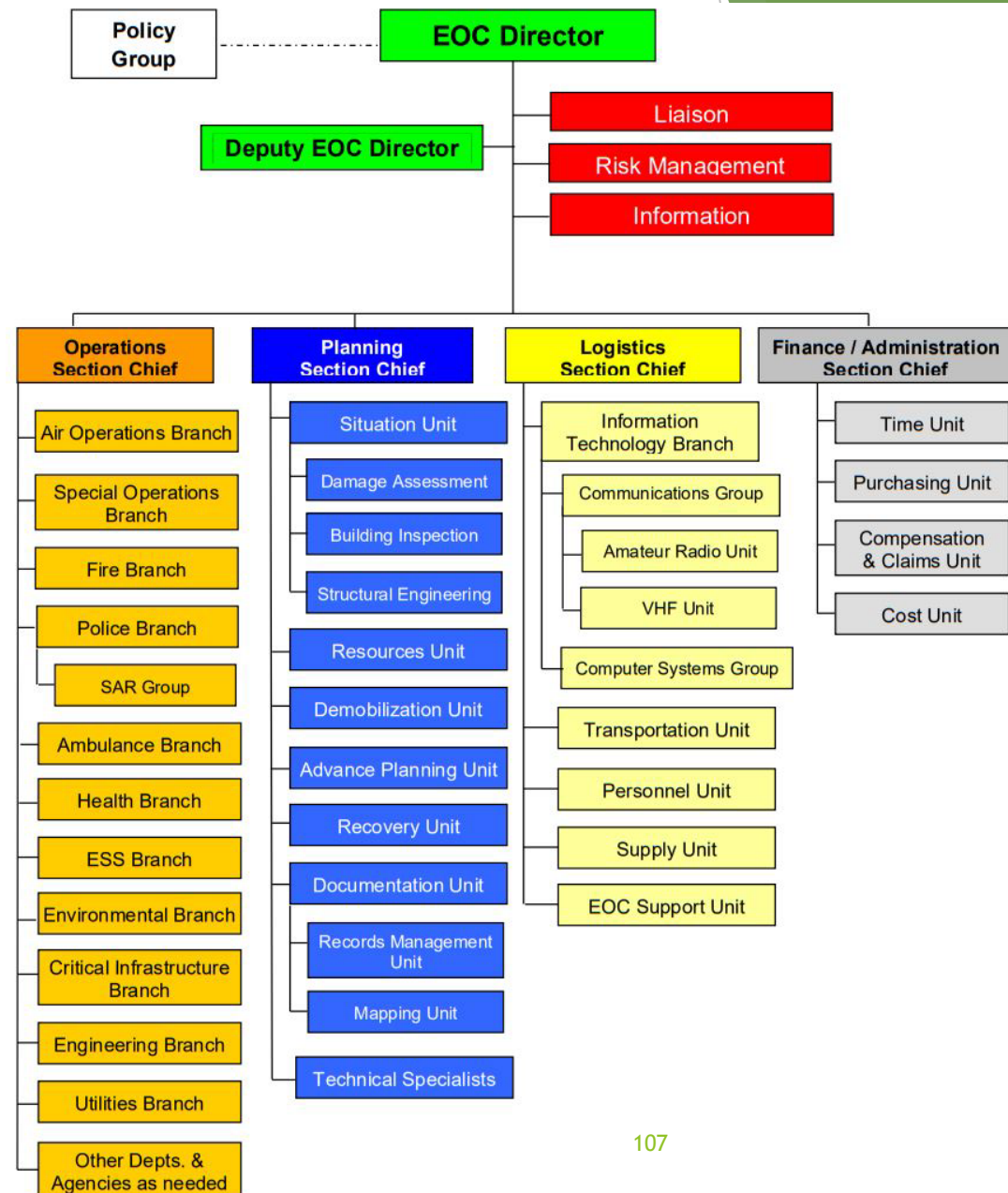
- Orders supplies and requested resources
- Establishes transportation resources
- Arranges staffing and staffing requests

Finance – ‘the Payers’

- Tracking of expenses
- Coordinates cost reimbursement claims to the province
- Supports contracts and procurement
- Tracks personnel time

Incident Commander

The individual responsible for the management of all incident operations at the incident site





Roles & Responsibilities

- Coordinate community emergency plans (including Municipal and First Nation plans) with the Regional Emergency Plan and regularly update and provide advice regarding the Regional Emergency Plan and associated documents.
- Research funding sources obtain grants and engage in other fund-raising activities, including preparing business plans as necessary.
- Coordinate annual training and public awareness programs and exercises.
- Make recommendations on the effectiveness of the Emergency Program.
- Develop plans for handling unusual emergency activities not normally handled by existing local services.

- Liaise and coordinate activities with Municipal, Provincial, Aboriginal and Federal counterparts.
- Coordinate facilities and equipment to ensure that they are in a state of readiness for an emergency.
- Act as the Liaison Officer during the activation of a Regional Emergency Operations Centre.
- Provide advice and take any actions required by senior government agencies with respect to authorizations that are necessary to have expenses re-imbursed in the event of an emergency.
- Coordinate the Recovery Plan in the event of disaster.
- Organize, and when necessary, act as Secretary of the North Island Regional Emergency Plan Committee.





2026 Projects

- Complete targeted UBCM and related grant applications aligned with regional resilience goals.
- Continue to formalize a Regional Emergency Coordinators Working Group for shared planning and mutual support.
- Assess opportunities to modernize emergency planning tools and data systems for long term scalability.
- Facilitate regional tabletop EOC exercises to build practical coordination and plan familiarity.

2026 Operations

- Strengthen First Nations engagement and collaboration under the Emergency & Disaster Management Act in partnership with EMBC and local communities.
- Modernize and update Emergency Response Plans across the district with and emphasis on usability, consistency, and interoperability.
- Begin integrating community emergency plans, contact lists, and critical resource information into a centralized, maintainable data structure
- Improve regional situational awareness of community level risks, access constraints and supply vulnerabilities to support better decision-making during incidents.



Challenge

- Supporting partners through the transition to a shared emergency planning platform and ensuring consistent adoption across the region.

REGIONAL DISTRICT OF MOUNT WADDINGTON 2026-2030 FINANCIAL PLAN

Regional District of Mount Waddington 2026 Financial Plan Schedule A Bylaw No. 1072
March 2026

	2026	2027	2028	2029	2030
General Govt. Admin. Summary	Budget	Budget	Budget	Budget	Budget
Revenue	(1,168,200)	(1,210,025)	(1,245,382)	(1,281,876)	(1,319,418)
Expenses	1,615,984	1,594,106	1,612,590	1,631,304	1,650,247
Allocations - Internal transfers	(447,784)	(384,081)	(367,209)	(349,428)	(330,830)
Projects/Capital funding	(55,000)	(5,000)	(1,005,000)	(5,000)	(5,000)
Projects/Capital cost	55,000	5,000	1,005,000	5,000	5,000
Revenue - Operating					
Property Taxes	(764,000)	(794,600)	(818,400)	(843,000)	(868,300)
Grant in Lieu	(22,800)	(23,900)	(25,100)	(26,400)	(27,700)
Grants	(257,500)	(265,225)	(273,182)	(281,377)	(289,819)
Other Grants	-	-	-	-	-
Other Revenue	(6,100)	(6,200)	(6,300)	(6,400)	(6,500)
Interest Penalty	(5,000)	(5,000)	(5,000)	(4,999)	(4,999)
Admin fees charged to Regional Hospital District	(112,800)	(115,100)	(117,400)	(119,700)	(122,100)
Total	(1,168,200)	(1,210,025)	(1,245,382)	(1,281,876)	(1,319,418)
Expenses - Legislative					
Directors Remuneration	173,000	176,500	180,000	183,600	187,300
Directors Benefits	3,000	3,100	3,200	3,300	3,400
Board Meeting Expenses	22,440	22,889	23,347	23,814	24,290
Conferences & Travel	12,900	13,200	13,500	13,800	14,100
Grant in Aids	225,100	225,100	225,100	225,100	225,100
Board General Expenses	5,000	5,000	5,000	5,001	5,001
Total	441,440	445,789	450,147	454,615	459,191

Regional District of Mount Waddington 2026 Financial Plan Schedule A Bylaw No. 1072

March 2026

	2026	2027	2028	2029	2030
General Govt. Admin. Summary	Budget	Budget	Budget	Budget	Budget
Expenses- Administrative					
Wages	841,900	878,400	897,700	917,400	937,600
Staff Benefits	252,500	257,600	262,800	268,100	273,500
Staff Expenses	73,542	75,013	76,513	78,043	79,604
Utilities	9,700	9,900	10,100	10,300	10,500
Telecommunications	13,100	13,400	13,700	14,000	14,300
Postage & Courier	5,300	5,400	5,500	5,600	5,700
Office Cleaning	8,000	8,200	8,400	8,600	8,800
Advertising & Website	8,000	8,200	8,400	8,600	8,800
Bank Charges	8,400	8,600	8,800	9,000	9,200
Office Supplies	16,500	16,800	17,100	17,400	17,700
Photocopy	9,200	9,400	9,600	9,800	10,000
Insurance: Liability	16,900	17,200	17,500	17,900	18,300
Insurance: Property	5,700	5,800	5,900	6,000	6,100
Legal,accounting, audit services	148,000	100,000	100,000	100,000	100,000
Memberships & Subscriptions	2,100	2,100	2,100	2,100	2,100
Vehicle Costs	7,200	7,300	7,400	7,500	7,700
Staff travel, other GGA expenses	15,450	15,759	16,074	16,396	16,724
Maintenance Bldgs. & Grounds	5,200	5,304	5,410	5,518	5,629
Maintenance Equipment	3,100	3,200	3,300	3,400	3,500
IT support and software upgrades	80,000	70,000	70,000	70,000	70,000
Interest expense	-	-	-	-	-
Allocations to other service areas	(355,248)	(369,259)	(383,854)	(398,968)	(414,700)
Total	1,174,544	1,148,317	1,162,444	1,176,690	1,191,057

Regional District of Mount Waddington 2026 Financial Plan

Schedule A Bylaw No. 1072
March 2026

	2026	2027	2028	2029	2030
Economic Development	Budget	Budget	Budget	Budget	Budget
Revenue	(942,534)	(1,009,718)	(1,013,932)	(1,018,231)	(1,022,615)
Expenses	1,279,810	1,013,578	1,024,245	1,035,203	1,046,453
Allocations - Internal transfers	(337,276)	(3,860)	(10,313)	(16,972)	(23,838)
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(206,586)	(210,718)	(214,932)	(219,231)	(223,615)
Parcel taxes	-	-	-	-	-
Grant in Lieu	-	-	-	-	-
Grant (unconditional)	-	-	-	-	-
Other Grants	(436,948)	(500,000)	(500,000)	(500,000)	(500,000)
Other Revenue	-	-	-	-	-
Municipal Hotel Tax	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)
Rural Hotel Tax	(124,000)	(124,000)	(124,000)	(124,000)	(124,000)
Total	(942,534)	(1,009,718)	(1,013,932)	(1,018,231)	(1,022,615)
Expenses - Operating					
Wages	130,820	133,436	136,105	138,827	141,604
Staff Benefits	12,000	12,000	12,000	12,000	12,000
Staff Expenses (Development)	4,563	4,654	4,748	4,842	4,939
Administration	23,500	24,700	25,900	27,200	28,600
Telephone	1,061	1,082	1,104	1,126	1,149
Vehicle Costs	1,061	1,082	1,104	1,126	1,149
Miscellaneous	2,122	2,165	2,208	2,252	2,297
Memberships & Subscriptions	7,428	7,577	7,729	7,883	8,041
First Nations relations	2,154	2,197	2,241	2,285	2,331
Board mileage/travel	-	-	-	1	1
Promotion & Projects	788,744	507,500	507,500	507,500	507,500
Technical research	567	578	590	602	614
Committee expenses	849	866	883	901	919
Regional tourism support	8,490	8,659	8,833	9,009	9,189
MRDT support (TAVI) Mun	178,500	182,070	185,711	189,426	193,214
MRDT support (TAVI) Rural	67,034	68,375	69,743	71,137	72,560
Rural tourism action grants	59,446	60,635	61,847	63,084	64,346
Allocations to other service areas	(8,530)	(4,000)	(4,000)	(4,000)	(4,000)
Total	1,279,810	1,013,578	1,024,245	1,035,203	1,046,453

Regional District of Mount Waddington 2026 Financial Plan

Schedule A Bylaw No. 1072
March 2026

	2026	2027	2028	2029	2030
Consolidated Planning	Budget	Budget	Budget	Budget	Budget
Revenue	(193,260)	(197,085)	(200,985)	(204,961)	(209,014)
Expenses	252,900	130,800	134,100	137,500	140,900
Allocations - Internal transfers	(59,640)	66,286	66,886	67,463	68,116
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	(0)	1	1	2	2
Revenue - Operating					
Property Taxes	(186,260)	(189,985)	(193,785)	(197,661)	(201,614)
Parcel taxes	-	-	-	-	-
Grant in Lieus	-	-	-	-	-
SCIF Grants	-	-	-	-	-
Other Grants	-	-	-	-	-
Other Revenue	(7,000)	(7,100)	(7,200)	(7,300)	(7,400)
Interest revenue	-	-	-	-	-
Admin fees charged to Hospital	-	-	-	-	-
Total	(193,260)	(197,085)	(200,985)	(204,961)	(209,014)
Expenses - Administrative					
Manager/Senior Planner Wages	-	-	-	-	-
Manager Benefits	-	-	-	-	-
Staff Development	9,500	9,500	9,500	9,500	9,500
Meetings / Seminars	-	-	-	-	-
Planning & Ops Assistant Wages	83,200	95,700	98,600	101,600	104,600
Planning & Ops Assistant Benefits	4,200	4,300	4,400	4,500	4,600
Administration	12,900	13,300	13,700	14,100	14,500
Cell phone	500	500	500	500	500
Advertising - Legal notices	2,100	2,200	2,300	2,400	2,500
Office Supplies	800	800	800	800	800
OCP amendment/Mapping/GIS	150,000	15,000	15,000	15,000	15,000
Vehicle Allocation	500	500	500	500	500
Advisory Commission Expenses	1,300	1,300	1,300	1,300	1,300
Info Services (BC Online/myLTSA)	500	500	500	500	500
Crown Tenure Fees	500	500	500	500	500
Legal Fees (BC Planning Law Guide)	5,200	5,400	5,600	5,800	6,000
Miscellaneous (Professional Dues)	1,600	1,600	1,600	1,600	1,600
Allocation - from CH Building Inspection	(100)	(100)	(100)	(100)	(100)
Allocation - From 911 & other	(19,800)	(20,200)	(20,600)	(21,000)	(21,400)
Total	252,900	130,800	134,100	137,500	140,900

	2026	2027	2028	2029	2030
E-911	Budget	Budget	Budget	Budget	Budget
Revenue	(126,880)	(131,955)	(137,233)	(142,723)	(148,432)
Expenses	143,076	144,887	145,187	145,488	145,788
Allocations - Internal transfers	(16,196)	(12,932)	(7,954)	(2,765)	2,644
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating	4.00%	4.00%	4.00%	4.00%	4.00%
Property Taxes	(126,880)	(131,955)	(137,233)	(142,723)	(148,432)
Total	(126,880)	(131,955)	(137,233)	(142,723)	(148,432)
Expenses - Operating					
E911 Membership	120,376	121,887	121,887	121,888	121,888
Travel	1,000	1,000	1,000	1,000	1,000
Administration	2,700	2,800	2,900	3,000	3,100
Planning	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Interest expense	-	-	-	-	-
Allocations to other service areas	19,000	19,200	19,400	19,600	19,800
Total	143,076	144,887	145,187	145,488	145,788

	2026	2027	2028	2029	2030
Electoral Area Administration	Budget	Budget	Budget	Budget	Budget
Revenue	(16,027)	(16,668)	(17,001)	(17,342)	(17,688)
Expenses	33,300	19,800	16,300	20,800	21,300
Allocations - Internal transfers	(17,273)	(3,132)	701	(3,458)	(3,612)
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(16,027)	(16,668)	(17,001)	(17,342)	(17,688)
Other Revenue	-	-	-	-	-
Total	(16,027)	(16,668)	(17,001)	(17,342)	(17,688)
Expenses Administrative					
Administration	1,900	2,000	2,100	2,200	2,300
Courses & conferences	11,400	11,800	12,200	12,600	13,000
Memberships	2,000	2,000	2,000	2,000	2,000
Elections	18,000	-	-	-	-
Other	-	4,000		4,000	4,000
Total	33,300	19,800	16,300	20,800	21,300

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	2026	2027	2028	2029	2030
Community Recreation	Budget	Budget	Budget	Budget	Budget
Revenue	(14,690)	(15,424)	(16,041)	(16,683)	(17,350)
Expenses	15,500	15,965	16,444	16,937	17,445
Allocations - Internal transfers	(810)	(541)	(403)	(254)	(95)
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(14,690)	(15,424)	(16,041)	(16,683)	(17,350)
Other Grants					
Total	(14,690)	(15,424)	(16,041)	(16,683)	(17,350)
Expenses - Operating					
Area A	3,000	3,090	3,183	3,278	3,377
Area B	3,500	3,605	3,713	3,825	3,939
Area C	3,000	3,090	3,183	3,278	3,377
Area D	4,500	4,635	4,774	4,917	5,065
Administration	1,500	1,545	1,591	1,639	1,688
Total	15,500	15,965	16,444	16,937	17,445

	2026	2027	2028	2029	2030
Heritage	Budget	Budget	Budget	Budget	Budget
Revenue	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Expenses	5,850	5,850	5,850	5,850	5,850
Allocations - Internal transfers	2,150	2,150	2,150	2,150	2,150
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
Revenue - Operating					
Property Taxes	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Grants					
Other					
Total	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Expenses- Administrative					
Administration	300	300	300	300	300
Heritage conservation services	4,300	4,300	4,300	4,300	4,300
Insurance	250	250	250	250	250
Project Spending and Promotion					
Allocations to other service areas	1,000	1,000	1,000	1,000	1,000
Total	5,850	5,850	5,850	5,850	5,850

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	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Malcolm Island Recreation					
Revenue	(93,700)	(95,400)	(97,200)	(99,000)	(100,800)
Expenses	84,600	86,700	88,800	90,500	92,200
Allocations - Internal transfers	9,100	8,700	8,400	8,500	8,600
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes (MI Rec, MI Washroom and C	(86,700)	(88,400)	(90,200)	(92,000)	(93,800)
Parcel taxes					
Grant in Lieus					
Other Grants					
Other Contribution - MI Washroom fr BC Fer	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
Total	(93,700)	(95,400)	(97,200)	(99,000)	(100,800)
Expenses - Operating					
Administration	7,600	7,900	8,200	8,400	8,600
Insurance - MI Rec	13,800	14,300	14,800	15,100	15,400
Operating & maintenance	9,500	9,800	10,100	10,300	10,500
Operating & maintenance - MI Washroom	6,200	6,300	6,400	6,500	6,600
Fuel	19,300	19,700	20,100	20,500	20,900
Hydro - MI Rec	10,200	10,400	10,600	10,800	11,000
Hydro- MI Washroom	400	400	400	400	400
Telephone	500	500	500	500	500
Building maintenance	15,600	15,900	16,200	16,500	16,800
Green Bikes		-	-	-	-
Cleaning & Supplies - Public Washroom	1,500	1,500	1,500	1,500	1,500
Total	84,600	86,700	88,800	90,500	92,200

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	2026	2027	2028	2029	2030
Coal Harbour Local Community	Budget	Budget	Budget	Budget	Budget
Revenue	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Expenses	4,000	4,000	4,000	4,000	4,000
Allocations - Internal transfers	1,000	1,000	1,000	1,000	1,000
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Grants	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Total	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Expenses - Operating					
Administration	500	500	500	500	500
Rent	-	-	-	-	-
Telephone	500	500	500	500	500
Miscellaneous	3,000	3,000	3,000	3,000	3,000
Election	-	-	-	-	-
Minor Cap	-	-	-	-	-
O&M	-	-	-	-	-
Contribution to Others	-	-	-	-	-
Total	4,000	4,000	4,000	4,000	4,000

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	2026	2027	2028	2029	2030
Hyde Creek Recreation	Budget	Budget	Budget	Budget	Budget
<i>Revenue</i>	<i>(18,700)</i>	<i>(19,400)</i>	<i>(19,800)</i>	<i>(20,200)</i>	<i>(20,600)</i>
<i>Expenses</i>	<i>17,800</i>	<i>18,400</i>	<i>19,000</i>	<i>19,600</i>	<i>20,200</i>
<i>Allocations - Internal transfers</i>	<i>900</i>	<i>1,000</i>	<i>800</i>	<i>600</i>	<i>400</i>
<i>Projects/Capital funding</i>	-	-	-	-	-
<i>Projects/Capital cost</i>	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(18,700)	(19,400)	(19,800)	(20,200)	(20,600)
Other Grants					
Other Revenue					
Total	(18,700)	(19,400)	(19,800)	(20,200)	(20,600)
Expenses - Operating					
Administration	400	400	400	400	400
Heating & Lighting	3,200	3,300	3,400	3,500	3,600
Building maintenance	2,400	2,500	2,600	2,700	2,800
Equipment maintenance	1,400	1,400	1,400	1,400	1,400
Grounds maintenance	2,300	2,400	2,500	2,600	2,700
Insurance	2,300	2,400	2,500	2,600	2,700
Miscellaneous	3,100	3,200	3,300	3,400	3,500
Contractor Fees Labour	2,300	2,400	2,500	2,600	2,700
Banking Fees / Office Expenses	400	400	400	400	400
Allocations to other service areas	-	-	-	-	-
Total	17,800	18,400	19,000	19,600	20,200

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Woss Recreation					
<i>Revenue</i>	(49,704)	(50,668)	(51,651)	(52,654)	(53,678)
<i>Expenses</i>	49,779	50,714	51,671	52,732	53,793
<i>Allocations - Internal transfers</i>	(75)	(46)	(19)	(77)	(115)
<i>Projects/Capital funding</i>	-	-	-	-	-
<i>Projects/Capital cost</i>	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(48,204)	(49,168)	(50,151)	(51,154)	(52,178)
Other Revenue	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total	(49,704)	(50,668)	(51,651)	(52,654)	(53,678)
Expenses - Operating					
Administration	1,854	1,910	1,967	2,026	2,087
Insurance	4,000	4,100	4,200	4,300	4,400
Management committee	824	802	802	803	803
Pool costs	5,400	5,500	5,600	5,700	5,800
Community Hall	10,700	10,900	11,100	11,300	11,500
Rec facility meeting room	201	202	202	203	203
Misc	26,800	27,300	27,800	28,400	29,000
Allocations From other service areas	-	-	-	-	-
Total	49,779	50,714	51,671	52,732	53,793

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	2026	2027	2028	2029	2030
	Budget	Budget	Budget	Budget	Budget
Solid Waste					
Revenue	(1,808,180)	(1,851,040)	(1,894,998)	(1,940,062)	(1,986,158)
Expenses	1,805,380	1,749,292	1,690,539	1,733,949	1,778,725
Allocations - Internal transfers	2,800	101,750	204,460	206,115	207,436
Projects/Capital funding	(575,000)	(1,002,000)	(502,000)	(502,000)	(1,999)
Projects/Capital cost	575,000	1,002,000	502,000	502,000	2,000
	-	-	-	-	-
REVENUE - Operating					
Property Taxes	(670,592)	(690,710)	(711,431)	(732,774)	(754,757)
Other Grants	-	-	-	-	1
Other Revenue	-	-	-	-	-
User fees - First Nations	(104,000)	(106,080)	(108,202)	(110,366)	(112,573)
Tipping Fees	(733,401)	(748,069)	(763,030)	(778,291)	(793,857)
Recycling Revenues	(194,617)	(198,500)	(202,500)	(206,600)	(210,700)
Gain on Disposal					
Composting Revenue	(105,570)	(107,681)	(109,835)	(112,032)	(114,272)
Total	(1,808,180)	(1,851,040)	(1,894,998)	(1,940,062)	(1,986,158)
EXPENSES					
Expenses Landfill Operating contract					
Basic Contract Fee	564,876	576,174	587,697	599,451	611,440
Tonnage bonus >6500 tonnes	20,400	20,808	21,224	21,649	22,082
Compaction bonus					
Soils Ratio Bonus					
Sub Total	585,276	596,982	608,921	621,100	633,522

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	2026	2027	2028	2029	2030
Solid Waste	Budget	Budget	Budget	Budget	Budget
Other Landfill Operating					
Wages	343,700	354,000	364,600	375,500	386,800
Staff Benefits	110,300	114,700	119,300	124,100	129,100
Staff Expenses	2,500	2,500	2,500	2,501	2,502
Administration	130,100	136,600	143,400	150,600	158,100
Utilities	29,700	30,300	30,900	31,500	32,100
Telephone	3,200	3,300	3,400	3,500	3,600
Supplies, Drinking Water	8,500	8,700	8,900	9,100	9,300
Tools Equip Minor Capital	155,304	5,410	5,518	5,629	5,741
O&M, Insurance and Freight	77,200	78,700	80,300	81,900	83,500
Vehicle Costs	30,600	31,200	31,800	32,400	33,000
Advertising, Promo, Banking, Misc	5,600	5,700	5,800	5,900	6,000
Recycling Expenses	81,600	83,200	84,900	86,600	88,300
Composting Expenses	50,000	151,000	51,000	52,020	53,060
Landfill Developments Works					
Maintenance Bldgs & Grds	44,300	4,300	4,400	4,500	4,600
Maintenance Equipment	15,900	16,200	16,500	16,800	17,100
Landfill consulting	30,000	30,000	30,000	30,000	30,000
Leachate Consulting					
Leachate system maintenance	25,000	18,400	18,800	19,200	19,600
Leachate testing/consulting (Lab)	55,000	56,100	57,200	58,300	59,500

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	2026	2027	2028	2029	2030
Malcolm Island Garbage	Budget	Budget	Budget	Budget	Budget
<i>Revenue</i>	(153,668)	(183,522)	(219,825)	(263,992)	(317,751)
<i>Expenses</i>	151,943	169,926	190,979	215,402	244,364
<i>Allocations - Internal transfers</i>	-	-	-	-	-
<i>Projects/Capital funding</i>	1,725	13,596	28,846	48,591	73,387
<i>Projects/Capital cost</i>	-	-	-	-	-
Revenue - Operating					
User fees - residential	(67,560)	(82,423)	(100,556)	(122,679)	(149,668)
User fees - commercial	(14,420)	(17,592)	(21,463)	(26,185)	(31,945)
User fees - recycling	(50,882)	(62,076)	(75,733)	(92,394)	(112,721)
Transfer station tipping fee	(8,240)	(8,487)	(8,742)	(9,004)	(9,274)
Stewardship programs	(6,283)	(6,471)	(6,666)	(6,866)	(7,072)
Other revenue	(6,283)	(6,471)	(6,666)	(6,866)	(7,072)
Grants	-	-	-	-	-
Depot Upgrade Fee	-	-	-	-	-
Total	(153,668)	(183,522)	(219,825)	(263,992)	(317,751)

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	2026	2027	2028	2029	2030
Malcolm Island Garbage	Budget	Budget	Budget	Budget	Budget
Expenses - Operating					
Administration	8,343	8,510	8,680	8,854	9,031
Contractor fees - residential	59,760	71,712	86,054	103,265	123,918
Contractor fees - commercial	18,240	21,888	26,266	31,519	37,822
Attendant Wages	41,818	43,073	44,365	45,252	46,157
Attendant Benefits	5,880	6,174	6,359	6,550	6,746
Other Staff Expense	525	551	579	608	638
Contractor fees - bin removal	5,427	5,557	5,691	5,827	5,967
Recycling transportation costs	2,867	2,936	3,006	3,079	3,153
Insurance	315	331	347	365	383
Bin tipping fees	-	-	-	-	-
Operating & maintenance	8,034	8,275	8,523	8,779	9,042
Vehicle Costs	1,030	1,061	1,093	1,126	1,159
Fuel	103	106	109	113	116
Building maintenance	-	-	-	-	-
Miscellaneous	5,000	5,150	5,305	5,464	5,628
Cell Phone	-	-	-	-	-
Emergency Spending					
Allocations to other service area	(5,399)	(5,398)	(5,398)	(5,397)	(5,397)
Total	151,943	169,926	190,979	215,402	244,364

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	2026	2027	2028	2029	2030
Sointula Fire Protection	Budget	Budget	Budget	Budget	Budget
Revenue	(110,340)	(113,152)	(116,062)	(119,074)	(122,192)
Expenses	72,100	74,400	76,700	79,000	81,400
Allocations - Internal transfers	38,240	38,650	39,473	40,329	40,329
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
Revenue - Operating					
Property Taxes	(80,340)	(83,152)	(86,062)	(89,074)	(92,192)
Other Revenue	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Total	(110,340)	(113,152)	(116,062)	(119,074)	(122,192)
Expenses - Operating					
Administration	4,500	4,600	4,700	4,800	4,900
Training	8,500	8,700	8,900	9,100	9,300
Hydro	2,100	2,200	2,300	2,400	2,500
Telephone	500	500	500	500	500
Insurance	2,400	2,500	2,600	2,700	2,800
Operating & maintenance	4,500	4,700	4,900	5,100	5,300
Vehicle Costs - Fuel and R&M	8,500	8,800	9,100	9,400	9,700
Building & grounds maintenance	200	200	200	200	200
Equipment maintenance	33,200	34,400	35,600	36,800	38,100
Minor Cap	7,100	7,200	7,300	7,400	7,500
Radio Licence	600	600	600	600	600
Miscellaneous	-	-	-	-	-
Total	72,100	74,400	76,700	79,000	81,400

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	2026	2027	2028	2029	2030
Sointula Streetlights	Budget	Budget	Budget	Budget	Budget
<i>Revenue</i>	(14,242)	(14,598)	(14,963)	(15,337)	(15,720)
<i>Expenses</i>	14,241	14,598	14,963	15,336	15,722
<i>Allocations - Internal trans</i>	-	-	-	-	-
<i>Projects/Capital funding</i>	-	-	-	-	-
<i>Projects/Capital cost</i>	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(14,242)	(14,598)	(14,963)	(15,337)	(15,720)
Total	(14,242)	(14,598)	(14,963)	(15,337)	(15,720)
Expenses - Operating					
Administration	354	368	382	398	414
Hydro	13,890	14,230	14,580	14,939	15,308
Total	14,241	14,598	14,963	15,336	15,722

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Sointula Sewer	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Revenue	(102,400)	(110,640)	(119,704)	(129,674)	(140,642)
Expenses	104,900	130,183	157,511	186,978	218,756
Allocations - Internal transfers	(2,500)	(19,543)	(37,807)	(57,304)	(78,114)
Projects/Capital funding	-	(90,000)	(90,000)	(90,000)	(90,000)
Projects/Capital cost	-	90,000	90,000	90,000	90,000
Revenue - Operating					
User fees	(82,400)	(90,640)	(99,704)	(109,674)	(120,642)
Other Revenue	-	-	-	-	-
Grants	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Total	(102,400)	(110,640)	(119,704)	(129,674)	(140,642)
Expenses - Operating					
Administration	5,567	5,700	5,900	6,100	6,300
Contractor	57,872	82,521	109,149	137,915	168,993
Hydro	7,500	7,700	7,900	8,100	8,300
Telephone	861	862	862	863	863
Insurance	5,700	5,800	5,900	6,000	6,100
Effluent testing	7,100	7,200	7,300	7,400	7,500
Operating & maintenance	13,000	13,000	13,000	13,000	13,000
Planned maintenance	-	-	-	-	-
Sludge removal	4,100	4,200	4,300	4,400	4,500
Sludge tipping costs	-	-	-	-	-
Minor Cap	1,500	1,500	1,500	1,500	1,500
Miscellaneous	1,700	1,700	1,700	1,700	1,700
Total	104,900	130,183	157,511	186,978	218,756

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	2026	2027	2028	2029	2030
Coal Harbour Fire Protection	Budget	Budget	Budget	Budget	Budget
Revenue	(102,450)	(103,899)	(105,377)	(106,885)	(108,422)
Expenses	79,833	81,067	82,400	83,735	85,071
Allocations - Internal transfers	22,617	22,832	22,977	23,150	-
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
Expenses - Operating					
Administration	4,300	4,400	4,500	4,600	4,700
Training	11,800	12,000	12,200	12,400	12,600
Hydro	1,632	1,665	1,698	1,732	1,767
Insurance	1,800	1,800	1,800	1,800	1,800
Rent	-	-	-	-	-
Operating & Maintenance	5,300	5,400	5,500	5,600	5,700
Miscellaneous	-	-	-	-	-
Garbage					
Equipment maintenance	32,100	32,700	33,400	34,100	34,800
Building maintenance	2,000	2,000	2,000	2,000	2,000
Vehicle	9,200	9,400	9,600	9,800	10,000
VFF assistance fund	4,001	4,002	4,002	4,003	4,004
Courses & conferences	-	-	-	-	-
Fire truck lease (Quatsino)	6,700	6,700	6,700	6,700	6,700
Telephone	1,000	1,000	1,000	1,000	1,000
Minor Cap					
Contribution to Others	-	-	-	-	-
Total	79,833	81,067	82,400	83,735	85,071

	2026	2027	2028	2029	2030
Coal Harbour Garbage	Budget	Budget	Budget	Budget	Budget
Revenue	(31,449)	(32,192)	(32,958)	(33,747)	(34,560)
Expenses	29,800	30,400	31,000	31,600	32,300
Allocations - Internal transfers	1,649	1,792	1,958	2,147	2,260
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	(0)	0	0
Revenue - Operating					
Other Revenue	-	-	-	-	-
User Fees - residential	(12,400)	(12,772)	(13,155)	(13,550)	(13,956)
User Fees - commercial	(12,400)	(12,772)	(13,155)	(13,550)	(13,956)
User Fees - Operating	-	-	-	-	-
MMBC revenue	(6,649)	(6,648)	(6,648)	(6,647)	(6,647)
Total	(31,449)	(32,192)	(32,958)	(33,747)	(34,560)
Expenses - Operating					
Contractor fees - residential	11,700	11,900	12,100	12,300	12,500
Contractor fees - recycling	3,800	3,900	4,000	4,100	4,200
Contractor fees - commercial	12,000	12,200	12,400	12,600	12,900
Administration	2,300	2,400	2,500	2,600	2,700
Emergency Spending	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Total	29,800	30,400	31,000	31,600	32,300

		2026	2027	2028	2029	2030
Coal Harbour Streetlights		Budget	Budget	Budget	Budget	Budget
Revenue		(6,757)	(6,960)	(7,168)	(7,383)	(7,605)
Expenses		6,210	6,333	6,457	6,585	6,715
Allocations - Internal transfers		547	627	711	798	889
Projects/Capital funding		-	-	-	-	-
Projects/Capital cost		-	-	-	-	-
		-	-	-	-	-
Revenue - Operating						
	Property Taxes	(6,757)	(6,960)	(7,168)	(7,383)	(7,605)
	Total	(6,757)	(6,960)	(7,168)	(7,383)	(7,605)
Expenses - Operating						
	Administration	110	111	111	112	113
	Hydro	6,100	6,222	6,346	6,473	6,602
	Total	6,210	6,333	6,457	6,585	6,715

Regional District of Mount Waddington 2026 Financial Plan

Schedule A Bylaw No. 1072
March 2026

	2026	2027	2028	2029	2030
Coal Harbour Sewer	Budget	Budget	Budget	Budget	Budget
Revenue	(73,100)	(75,300)	(77,600)	(79,900)	(82,300)
Expenses	72,700	74,600	76,500	78,400	80,300
Allocations - Internal transfers	400	700	1,100	1,500	2,000
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
User fees	(73,100)	(75,300)	(77,600)	(79,900)	(82,300)
Other revenue	-	-	-	-	-
Grants	-	-	-	-	-
Total	(73,100)	(75,300)	(77,600)	(79,900)	(82,300)
Expenses - Operating					
Contractor	19,100	19,700	20,300	20,900	21,500
Administration	7,100	7,500	7,900	8,300	8,700
Hydro	14,300	14,600	14,900	15,200	15,500
Telephone	700	700	700	700	700
Insurance	4,600	4,700	4,800	4,900	5,000
Effluent testing	5,100	5,200	5,300	5,400	5,500
Operating & maintenance	6,900	7,000	7,100	7,200	7,300
Planned maintenance	4,100	4,200	4,300	4,400	4,500
Sludge removal/tipping fee	7,500	7,700	7,900	8,100	8,300
Miscellaneous	-	-	-	-	-
Minor Cap					
Internal Transfers	3,300	3,300	3,300	3,300	3,300
Total	72,700	74,600	76,500	78,400	80,300

Regional District of Mount Waddington 2026 Financial Plan

Schedule A Bylaw No. 1072
March 2026

	2026	2027	2028	2029	2030
Coal Harbour Water	Budget	Budget	Budget	Budget	Budget
Revenue	(136,700)	(140,800)	(145,000)	(149,400)	(153,899)
Expenses	135,152	137,654	140,354	143,056	145,758
Allocations - Internal transfers	1,548	3,146	4,646	6,344	8,141
Projects/Capital funding	(30,000)	-	-	-	-
Projects/Capital cost	30,000	-	-	-	-
Revenue - Operating					
User fees	(136,700)	(140,800)	(145,000)	(149,400)	(153,900)
Other revenue	-	-	-	-	1
Grants					
Total	(136,700)	(140,800)	(145,000)	(149,400)	(153,899)
Expenses - Operating					
Contractor	56,500	57,600	58,800	60,000	61,200
Administration	10,200	10,400	10,600	10,800	11,000
Hydro	11,700	11,900	12,100	12,300	12,500
Telephone	1,000	1,000	1,000	1,000	1,000
Insurance	5,100	5,200	5,300	5,400	5,500
Water testing	1,000	1,000	1,000	1,000	1,000
Operating & maintenance	47,400	48,300	49,300	50,300	51,300
Invasive species control	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Minor Cap	500	500	500	500	500
Allocations to other service areas	1,751	1,752	1,752	1,753	1,754
Total	135,152	137,654	140,354	143,056	145,758

Coal Harbour Inspection		2026	2027	2028	2029	2030
Revenue		(5,200)	(3,102)	(3,202)	(3,304)	(3,304)
Expenses		5,200	3,100	3,200	3,300	3,300
Allocations - Internal transfers		-	2	2	4	4
Projects/Capital funding		-	-	-	-	-
Projects/Capital cost		-	-	-	-	-
		-	-	-	-	-
Revenue - Operating						
Permits		(5,200)	(3,102)	(3,202)	(3,304)	(3,304)
Total		(5,200)	(3,102)	(3,202)	(3,304)	(3,304)
Expenses - Operating						
Contracting fees-outside inspector		5,100	3,000	3,100	3,200	3,300
Administration - planning		100	100	100	100	-
Allocations from / to other service areas		-	-	-	-	-
Total		5,200	3,100	3,200	3,300	3,300

	2026	2027	2028	2029	2030
Winter Harbour Streetlights	Budget	Budget	Budget	Budget	Budget
<i>Revenue</i>	<i>(2,100)</i>	<i>(2,163)</i>	<i>(2,228)</i>	<i>(2,300)</i>	<i>(2,369)</i>
<i>Expenses</i>	<i>2,000</i>	<i>2,100</i>	<i>2,200</i>	<i>2,300</i>	<i>2,400</i>
<i>Allocations - Internal transfers</i>	<i>100</i>	<i>63</i>	<i>28</i>	<i>-</i>	<i>(31)</i>
<i>Projects/Capital funding</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>Projects/Capital cost</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
	<i>-</i>	<i>-</i>	<i>0</i>	<i>0</i>	<i>0</i>
Revenue - Operating					
Property Taxes	<i>(2,100)</i>	<i>(2,163)</i>	<i>(2,228)</i>	<i>(2,300)</i>	<i>(2,369)</i>
Total	<i>(2,100)</i>	<i>(2,163)</i>	<i>(2,228)</i>	<i>(2,300)</i>	<i>(2,369)</i>
Expenses - Operating					
Administration	<i>100</i>	<i>100</i>	<i>100</i>	<i>100</i>	<i>100</i>
Hydro	<i>1,900</i>	<i>2,000</i>	<i>2,100</i>	<i>2,200</i>	<i>2,300</i>
Total	<i>2,000</i>	<i>2,100</i>	<i>2,200</i>	<i>2,300</i>	<i>2,400</i>

Regional District of Mount Waddington 2026 Financial Plan

Schedule A Bylaw No. 1072
March 2026

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Winter Harbour Garbage					
<i>Revenue</i>	(10,500)	(11,100)	(11,700)	(12,400)	(13,100)
<i>Expenses</i>	10,400	10,600	10,800	11,100	11,400
<i>Allocations - Internal transfers</i>	100	500	900	1,300	1,700
<i>Projects/Capital funding</i>	-	-	-	-	-
<i>Projects/Capital cost</i>	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(9,500)	(10,100)	(10,700)	(11,400)	(12,100)
Transportation subsidy	(300)	(300)	(300)	(300)	(300)
Stewardship programs	(400)	(400)	(400)	(400)	(400)
Other Revenue	(300)	(300)	(300)	(300)	(300)
Grants					
Total	(10,500)	(11,100)	(11,700)	(12,400)	(13,100)
Expenses - Operating					
Administration	800	800	800	800	800
Maintenance	1,500	1,500	1,500	1,500	1,500
Bin hauling	8,000	8,200	8,400	8,700	9,000
Operating & maintenance	-	-	-	-	-
Insurance	100	100	100	100	100
Total	10,400	10,600	10,800	11,100	11,400

Regional District of Mount Waddington 2026 Financial Plan

Schedule A Bylaw No. 1072
March 2026

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Quatsino Garbage					
<i>Revenue</i>	(14,440)	(14,990)	(15,560)	(16,150)	(16,760)
<i>Expenses</i>	20,870	21,560	22,290	23,060	23,870
<i>Allocations - Internal transfers</i>	(6,430)	(6,570)	(6,730)	(6,910)	(7,110)
<i>Projects/Capital funding</i>	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<i>Projects/Capital cost</i>	10,000	10,000	10,000	10,000	10,000
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(12,980)	(13,500)	(14,040)	(14,600)	(15,180)
Transportation subsidy					
Stewardship programs	(940)	(960)	(980)	(1,000)	(1,020)
Other Grants	-	-	-	-	-
Other Revenue	(520)	(530)	(540)	(550)	(560)
Total	(14,440)	(14,990)	(15,560)	(16,150)	(16,760)
Expenses					
Expenses - Operating					
Administration	790	810	830	850	870
Maintenance	3,800	3,800	3,800	3,800	3,800
Bin hauling	4,780	5,160	5,570	6,020	6,500
Attendant	12,000	12,290	12,590	12,890	13,200
Allocations to other service areas	(500)	(500)	(500)	(500)	(500)
Total	20,870	21,560	22,290	23,060	23,870

Regional District of Mount Waddington 2026 Financial Plan

Schedule A Bylaw No. 1072
March 2026

	2026	2027	2028	2029	2030
Quatsino Wharf	Budget	Budget	Budget	Budget	Budget
Revenue	(13,160)	(13,190)	(13,190)	(13,220)	(13,220)
Expenses	34,910	35,740	36,600	37,490	38,390
Allocations - Internal transfers	(21,750)	(22,550)	(23,410)	(24,270)	(25,170)
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
Revenue - Operating					
Property Taxes	-	-	-	-	-
Other Government Grants	-	-	-	-	-
Other Revenue	(1,660)	(1,690)	(1,690)	(1,720)	(1,720)
Interest revenue	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
Total	(13,160)	(13,190)	(13,190)	(13,220)	(13,220)
Expenses - Operating					
Administration	1,310	1,340	1,370	1,400	1,430
Legal					
Attendant	8,600	8,770	8,950	9,130	9,310
Maintenance	1,500	1,500	1,500	1,500	1,500
Inspections	11,440	11,670	11,900	12,140	12,380
Miscellaneous	1,700	1,700	1,700	1,700	1,700
Utilities	300	300	300	300	300
Insurance	10,060	10,460	10,880	11,320	11,770
Allocations to other service areas					
Total	34,910	35,740	36,600	37,490	38,390

Regional District of Mount Waddington 2026 Financial Plan

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	2026	2027	2028	2029	2030
Hyde Creek Fire Protection	Budget	Budget	Budget	Budget	Budget
<i>Revenue</i>	<i>(156,541)</i>	<i>(160,200)</i>	<i>(164,000)</i>	<i>(167,900)</i>	<i>(171,900)</i>
<i>Expenses</i>	<i>90,990</i>	<i>99,690</i>	<i>101,190</i>	<i>102,692</i>	<i>104,194</i>
<i>Allocations - Internal transfers</i>	<i>65,551</i>	<i>60,510</i>	<i>62,810</i>	<i>65,208</i>	<i>67,706</i>
<i>Projects/Capital funding</i>	-	-	-	-	-
<i>Projects/Capital cost</i>	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(122,541)	(126,200)	(130,000)	(133,900)	(137,900)
User Fees	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Grants	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Total	(156,541)	(160,200)	(164,000)	(167,900)	(171,900)
Expenses - Operating					
Administration	6,300	6,400	6,500	6,600	6,700
Training	3,000	10,400	10,600	10,800	11,000
Hydro	2,300	2,300	2,300	2,300	2,300
Telephone	2,000	2,000	2,000	2,000	2,000
Insurance	1,600	1,600	1,600	1,600	1,600
Operating & maintenance	18,790	18,790	18,790	18,791	18,792
Vehicle Costs	10,500	10,700	10,900	11,100	11,300
Miscellaneous	2,500	2,600	2,700	2,800	2,900
Building maintenance	4,000	4,100	4,200	4,300	4,400
Minor Cap					
Equipment maintenance	40,000	40,800	41,600	42,400	43,200
Volunteer Cost	0	0	0	0	0
Debt - interest	-	-	-	1	2
Total	90,990	99,690	101,190	102,692	104,194

Regional District of Mount Waddington 2026 Financial Plan

Schedule A Bylaw No. 1072
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	2026	2027	2028	2029	2030
Hyde Creek Sewer	Budget	Budget	Budget	Budget	Budget
Revenue	(24,400)	(24,900)	(25,400)	(25,900)	(26,400)
Expenses	26,896	29,685	30,379	31,080	31,786
Allocations - Internal transfers	(2,496)	(4,785)	(4,979)	(5,180)	(5,386)
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Entry Fees	-				
User Fees	(24,400)	(24,900)	(25,400)	(25,900)	(26,400)
Other Grants					
Other Revenue	-				
Total	(24,400)	(24,900)	(25,400)	(25,900)	(26,400)
Expenses - Operating					
Administration	1,700	1,700	1,700	1,700	1,700
Contractor	9,900	10,100	10,300	10,500	10,700
Hydro	3,000	3,090	3,183	3,278	3,377
Insurance	2,900	3,000	3,100	3,200	3,300
Effluent testing	3,296	3,395	3,497	3,602	3,710
Operating & maintenance	2,000	4,200	4,300	4,400	4,500
Sludge removal	4,000	4,100	4,200	4,300	4,400
Miscellaneous	-	-	-	-	-
Cell phone	100	100	100	100	100
Total	26,896	29,685	30,379	31,080	31,786

	2026	2027	2028	2029	2030
Nimpkish Heights Streetlights	Budget	Budget	Budget	Budget	Budget
<i>Revenue</i>	(7,838)	(8,073)	(8,316)	(8,565)	(8,822)
<i>Expenses</i>	7,800	8,000	8,200	8,400	8,600
<i>Allocations - Internal transfers</i>	38	73	116	165	222
<i>Projects/Capital funding</i>	-	-	-	-	-
<i>Projects/Capital cost</i>	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
Property Taxes	(7,838)	(8,073)	(8,316)	(8,565)	(8,822)
Total	(7,838)	(8,073)	(8,316)	(8,565)	(8,822)
Expenses - Operating					
Administration	100	100	100	100	100
Hydro	7,700	7,900	8,100	8,300	8,500
Total	7,800	8,000	8,200	8,400	8,600

Regional District of Mount Waddington 2026 Financial Plan

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March 2026

	2026	2027	2028	2029	2030
Woss Fire Protection	Budget	Budget	Budget	Budget	Budget
Revenue	(159,600)	(101,700)	(103,900)	(106,100)	(108,399)
Expenses	136,541	78,741	79,962	81,204	82,469
Allocations - Internal transfers	23,059	22,959	23,938	24,896	25,930
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
Revenue - Operating					
Property Taxes	(69,600)	(71,700)	(73,900)	(76,100)	(78,400)
Parcel taxes					
Grant in Lieu					
SCIF Grants					
Other Grants	(30,000)	(30,000)	(30,000)	(30,000)	(29,999)
Other Revenue	(60,000)				
Total	(159,600)	(101,700)	(103,900)	(106,100)	(108,399)
Expenses - Operating					
Administration	3,300	3,400	3,500	3,600	3,700
Training	10,300	10,609	10,927	11,255	11,593
Management committee	400	400	400	401	402
Hydro	4,326	4,456	4,589	4,727	4,869
Telephone	960	960	960	960	961
Vehicle Costs	13,100	13,500	13,900	14,300	14,700
Insurance	1,200	1,200	1,200	1,200	1,200
Operating & maintenance	5,253	5,411	5,573	5,740	5,912
Building maintenance	60,000	1,000	1,000	1,000	1,001
Equipment maintenance	5,202	5,306	5,412	5,520	5,631
Tools & Equipment	30,000	30,000	30,000	30,000	30,000
Miscellaneous	1,000	1,000	1,000	1,000	1,000
Internet	1,500	1,500	1,500	1,500	1,500
Allocations to other service areas	-	-	-	-	-
Total	136,541	78,741	79,962	81,204	82,469

		2026	2027	2028	2029	2030
Woss Streetlights		Budget	Budget	Budget	Budget	Budget
<i>Revenue</i>		(15,810)	(16,350)	(16,910)	(17,490)	(18,090)
<i>Expenses</i>		15,810	16,350	16,910	17,490	18,090
<i>Allocations - Internal transfers</i>		-	-	-	-	-
<i>Projects/Capital funding</i>		-	-	-	-	-
<i>Projects/Capital cost</i>		-	-	-	-	-
		-	-	-	-	-
Revenue - Operating						
	Property Taxes	(15,810)	(16,350)	(16,910)	(17,490)	(18,090)
	Total	(15,810)	(16,350)	(16,910)	(17,490)	(18,090)
Expenses - Operating						
	Administration	340	350	360	370	380
	Management committee	300	300	300	300	300
	Hydro	15,170	15,700	16,250	16,820	17,410
	Total	15,810	16,350	16,910	17,490	18,090

Regional District of Mount Waddington 2026 Financial Plan

Schedule A Bylaw No. 1072
March 2026

	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Woss Garbage					
Revenue	(63,983)	(59,819)	(66,282)	(61,952)	(68,674)
Expenses	61,167	62,805	64,479	66,192	67,944
Allocations - Internal transfers	2,815	(2,986)	1,803	(4,240)	731
Projects/Capital funding	-	-	-	-	-
Projects/Capital cost	-	-	-	-	-
	-	-	-	-	-
Revenue - Operating					
User fees	(60,736)	(56,636)	(63,165)	(58,902)	(65,692)
User fee discount	6,074	6,195	6,319	6,445	6,574
Transportation subsidy	-	-	-	-	-
Transfer station bin fee	(2,865)	(2,922)	(2,981)	(3,041)	(3,101)
Stewardship programs	(5,955)	(5,955)	(5,955)	(5,955)	(5,955)
Grants					
Other Revenue	(500)	(500)	(500)	(500)	(500)
Total	(63,983)	(59,819)	(66,282)	(61,952)	(68,674)
Expenses - Operating					
Administration	3,300	3,400	3,500	3,600	3,700
Contractor fees	34,958	36,007	37,087	38,200	39,346
Extra bin pickup	6,000	6,180	6,365	6,556	6,753
Management fee	325	325	325	325	325
Attendant	11,200	11,500	11,800	12,100	12,400
Operating & maintenance	6,600	6,600	6,600	6,600	6,600
Recycling transport	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Insurance	284	293	302	311	320
Emergency Spending					
Allocations to other service areas	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
Total	61,167	62,805	64,479	66,192	67,944



REGIONAL DISTRICT OF MOUNT WADDINGTON

BYLAW NO. 1073

A Bylaw to amend Bylaw No. 877, 2014 Telegraph Cove Road Maintenance Service

WHEREAS the Regional District of Mount Waddington wishes to renew the terms of Bylaw No. 877, 2014 Telegraph Cove Road Improvement and Maintenance Services;

AND WHEREAS the Board of the Regional District has entered into a partnership agreement with the Province of British Columbia, Western Forest Products Ltd. and Timberwest Forest Corporation setting out the terms and conditions related to the improvement and maintenance of the privately owned road;

NOW THEREFORE the Regional Board of the Regional District of Mount Waddington in open meeting assembled, hereby enacts as follows:

1) **Service**

The Regional District of Mount Waddington hereby establishes a service area to provide maintenance services for an industrial road in the vicinity of Telegraph Cove, to be known as the "Telegraph Cove Road Improvement and Maintenance Service Area" (the "**Service**").

2. **Boundaries**

The boundaries of the Service Area are shown outlined on Schedule "A" (the "**Service Area**") attached hereto and forming part of this bylaw.

3. **Participating Areas**

The "**Participating Area**" for the Service is that portion of Electoral Area "D" shown on Schedule "A" as the Service Area referred to in the section 2 of this bylaw.

4. **Cost Recovery**

As provided in section 803 of the *Local Government Act*, the annual cost of the service shall be recovered by one or more of the following:

- (a) property value taxes imposed in accordance with Division 4.3 of Part 24 of the *Local Government Act*; and
- (b) revenues received by way of agreement, enterprise, gift, grant or otherwise.

5. **Maximum Requisition**

In accordance with section 800.1(1)(e) of the *Local Government Act*, the maximum amount that may be requisitioned annually for the cost of the Service is THIRTY THOUSAND DOLLARS (\$30,000.00).

6. **Effective Dates**

This Bylaw takes effect after the final agreement is signed and remains in force for ten (10) years thereafter.

7. **Citation**

This bylaw may be cited as the "Regional District of Mount Waddington Telegraph Cove Road Improvement and Maintenance Service Area Bylaw No. 877, 2014, Amendment Bylaw No. 1073, 2026".

READ A FIRST TIME THIS DAY OF , 2026

READ A SECOND TIME THIS DAY OF , 2026

READ A THIRD TIME THIS DAY OF , 2026

ADOPTED THIS DAY OF , 2026

CHAIR

CHIEF ADMINISTRATIVE OFFICER

DRAFT

Seven Hills Golf & Country Club

P.O. Box 1710, Port Hardy, B.C. V0N 2P0 | 250-949-9818 | Sevenhills@live.ca

November 24, 2025

Regional District of Mount Waddington
P.O. Box 729
Port McNeill, B.C.
V0N 2R0

Dear Regional District Directors and Staff:

On behalf of the Seven Hills Board and membership, I would like to express our appreciation to the Regional District for the \$40,000 grant-in-aid provided to us for the 2025 season. Financial and in-kind support from the Regional District and local communities is integral to the ongoing success of Seven Hills, which is a significant shared asset for the North Island.

Please accept this letter as the club's formal request for a \$40,000 grant-in-aid for the 2026 season.

Your 2025 grant-in-aid supported ongoing lease-to-own payments on a mini-excavator purchased in May 2025 as well as two large infrastructure projects. The last three of our original (circa 1982) utility poles on the club property were replaced (cost \$35,350) and we levelled and re-seeded two large sections of #8 fairway (cost \$20,000).

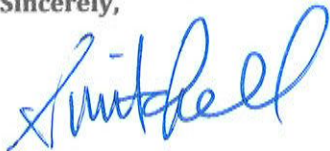
The 2025 season was our busiest in recent memory with membership numbers and walk-up users both increasing from pandemic and post-pandemic levels. RV site usage was higher and use of the restaurant and meeting facilities were improved as well. There were encouraging signs for the future with increased usage by young golfers, females, First Nations and out-of-town visitors. These positive outcomes were due in part to the launch of an updated website in May 2025 and advertising in local tourism guides and maps.

As the 2025 season comes to an end we are actively planning for more course improvements in 2026 as well as beginning some long overdue maintenance and updates to the clubhouse.

A representative of the Seven Hills Board and I would be happy to attend one of your upcoming meetings to provide an overview of the 2025 season and answer any questions you may have. Please let me know the preferred date and we will make arrangements to have someone attend.

Should you have any questions or require further information about the club, please do not hesitate to contact me by email (sevenhills@live.ca) or phone (250-230-1154).

Sincerely,



Scott Mitchell
General Manager
Seven Hills Golf & Country Club



February 6, 2026

Regional District of Mount Waddington
P.O. Box 729
Port McNeill, B.C.
V0N 2R0

Dear Chair and Regional District Directors,

We would like to take this opportunity to thank you for last year's grant in aid you provided to assist the Broughton Sports Club with the Land Survey Cost from Petras Land Surveying.

We had great support from club members to assist in the survey preparation to keep the costs down and the survey has now been completed. It was sent off to finalize and complete the last step of the renewal of the licence of occupation.

We are a society in good standing and are actively involved in the community by providing a venue with sporting activities, various events and opportunities to the residents of the North Island.

Not only do we provide a safe and well-maintained place for residents to use their firearms, but we are also providing an important service to government agencies for their training purposes on the North Island.

We have a well-established relationship with the RCMP, DFO and Conservation Officer Service. They are in frequent contact with the BSC to book the range for their training purposes and we have always been able to accommodate their schedules.

We continue having a good working relationship with the Namgis First Nations as well.

The Broughton Sports Club has been a long established service club within the Regional District of Mount Waddington with a current membership of 211 and we are continuing to grow.

This year the club is hosting two larger archery events along with the regular scheduled events. We are expecting larger attendance from different Rod and Gun Clubs down island, who host similar archery events throughout the year. This will not only support our Club but also attract people to the North Island with the possibility of local businesses profiting from that.

With this in mind the club is also looking to address the road condition coming into the facility. Even though road maintenance is an ongoing project, this coming year the club is looking at doing some major one time improvements (e.g. installation of a culvert).

Last year the Club purchased two sea cans. This acquisition was to house the equipment that the club owns in a secure and enclosed facility away from the elements. This will ensure to keep any possible repair and/or replacement costs down as they are now protected from the elements, possible tampering or even removal.

This equipment is used and needed to keep all the ranges clean, tidy and up to environmental standards to satisfy current government requirements.

This year the Club is also anticipating having the range inspection carried out by the Chief Firearms Officer to finalize our continued approval as a shooting range and club.

Right now, we are in the process of gathering all the documents that were requested.

Depending on what the inspection will bring, there could be possible extra costs involved to satisfy any requirements by the Chief Firearms Officer to bring range up to government standards and continue operation as is. In addition, we would like to update the long gun range to the magnum template which will require engineering and earthworks to bring the berms up to the magnum standard required.

This will be required to accommodate the current needs of the north island.

As we are a non-profit organization and rely only on membership fees to keep the club running, we have limited resources.

With all of last year's expenses and some possible upcoming expenses with the range inspection we are seeking to apply for a grant in aid to help us with those expenditures.

With this letter we are formally requesting a grant in aid for \$10,000.

If you have any questions please don't hesitate to contact the Broughton Sports Club at broughtonsportsclub@gmail.com.

Kind Regards,

The Executives of the Broughton Sports Club



District of Port Hardy

7360 Columbia Street ♦ PO Box 68
Port Hardy BC V0N 2P0 Canada
Telephone: (250) 949-6665 ♦ Fax (250) 949-7433
Email: general@porthardy.ca ♦ www.porthardy.ca



January 9, 2026

File No. 0400-50

Board Chair Andrew Hory and Directors
Regional District of Mount Waddington

Sent via email: dkim@rdmw.bc.ca

Re: Port Hardy Pool Major Grant In Aid Request 2026

Dear Chair Hory and Directors,

On behalf of the Council of Port Hardy, we extend our heartfelt gratitude for your generous contributions totalling \$175,000 towards the Port Hardy Pool in 2023, 2024 and 2025. Your commitment has been instrumental in advancing our mission to create a sustainable, accessible, and vibrant community space for all.

We continue to promote health and wellness through our pool programming by providing barrier-free access to services that support not only the District of Port Hardy but the entire Mount Waddington Region. Prior to the pandemic, access to recreation programs was limited. Today, we offer far more than traditional pool and arena services. While the pool remains the District's largest and most heavily used asset in 2025, with the assistance of the Mount Waddington Regional District Grant-in-Aid, we were able to offer free programming to the community. This included 288 free swim sessions. In addition, we introduced free adult swim opportunities, expanding access. We also use the funding to support the remainder of the pool functions, such as maintenance and loan payments.

We have attached our 2023, 2024 and 2025 funding requests for your reference. These documents provide detailed insights into how the funds have been utilized, the tangible benefits to our community, and the equitable distribution of opportunities across the region.

Looking ahead, we earnestly seek the Board's support for a \$100,000 Grant in Aid for the 2025 fiscal year. This funding will be critical in maintaining our vital programs, ensuring equitable access, and continuing to promote the health and well-being of our community members.

Should you have any questions or require additional information, please do not hesitate to contact our Chief Administrative Officer, Heather Nelson-Smith, at hnelson.smith@porthardy.ca or 250-902-0097.

Thank you for your continued support of the Port Hardy Pool and commitment to fostering a thriving recreation resource for the North Island.

Sincerely,
District of Port Hardy

A handwritten signature in blue ink, appearing to read "Pat Corbett-Labatt". The signature is stylized and somewhat cursive.

Pat Corbett-Labatt,
Mayor
(She/her)

Acknowledging with gratitude and respect that we work, live and play on the traditional territory of the Kwakiutl people, Gilakas'la



From: Vancouver Island North Film Commission
310 Candy Lane
Campbell River BC
V9W 7Y8
Tel: 250 287 2772

To: Regional District of Mount Waddington
P.O. Box 729
2044 McNeill Road
Port McNeill, BC
V0N 2R0

Dear Mt Waddington Regional District Chair Hory and Directors,

On behalf of the Vancouver Island North Film Commission (INfilm), I am writing to express our sincere gratitude for the Regional District of Mt. Waddington's 2025 financial support and to formally request the renewal of our annual funding for 2026.

This vital funding is essential for attracting and supporting the BC film industry in our region. As a non-profit regional service, INfilm relies on leveraged funding from regional and provincial governments to secure our fair share of provincial resources. This support is critical to maintaining our industry accreditation and service model, safeguarding the industry's resilience amid intensifying global competition and economic uncertainty.

The Economic Context

The most recent MNP State of The Island Economy Report confirms the urgency of supporting diverse economic sectors. While major sectors like forestry and farmed salmon face contraction, the report highlights continuous growth in the knowledge economy, including professional jobs, film, scientific and technical services, information, and culture.

Film's growth on the Island is the direct result of 30 years of dedicated effort, including:

- Rapid client response and delivery of industry-standard service.
- Developing and delivering tuition-free skills training to build a base of 732 qualified local crew.
- Investing hundreds of thousands of dollars to capture over 4,000 unique filming locations.
- Acquiring industry-specific equipment used as a soft incentive.

Furthermore, the BC Film Commission reports a meaningful trend of domestic productions, supported by the Domestic Media Production Fund, increasingly embracing distant regions like ours. This upward trajectory affirms the 2019 labor market study, which highlighted the strategic alignment between regional film commission services and domestic filmmaking. Domestic productions infuse significant economic benefits throughout the province, supporting jobs across construction, transportation, tourism, hospitality, and retail.

2024 / 2025 INfilm Investment in the Mt. Waddington Regional District

Over the past two years, we have been dedicated to ensuring we have the essential tools to attract productions across our entire region. In partnership with Island Coastal Economic Trust and maximizing funding through the Rural Economic Diversification and Infrastructure Fund, we trained and contracted local photographers to enhance our location files.

2024/2025 Infilm Investment in Mt. Waddington Regional District: \$28,250

- 198 new and updated digital location photo files (7,920 single images) = \$24,750
- 7 aerial drone videos = \$3,500

We are preparing for the 2026 production cycle encouraged by the level of interest in the region. We recently hosted producers scouting Mt Cain for a Thai/Canadian co-production slated to begin in February. While the Natural History Documentary industry has faced challenges from the onset of AI being incorporated into the production cycle, we did have several reputable UK companies come to the Mount Waddington region to capture its unique locations.

We appreciate your consideration of our funding request for 2026 and look forward to continuing our partnership.

Best regards,

A handwritten signature in cursive script that reads "Joan Miller". The signature is written in black ink and is positioned to the left of the typed name.

Joan Miller
Vancouver Island North Film Commission (INfilm)



Regional District of Mt. Waddington
P. O. Box 729
Port McNeill, BC
V0N 2R0

November 30, 2025

Re: Mount Cain Alpine Park Society 2026 Major grant-in-aid request

Dear RDMW Chair and Board,

Consistent with the Regional District of Mount Waddington (RDMW) Grants-in-Aid Board Policy, the Mount Cain Alpine Park Society (MCAPS) respectfully submits this request for a \$40,000 Major Grant-in-Aid for the 2026 fiscal year.

MCAPS deeply values the long-standing financial and organizational support provided by the RDMW. The annual capital grant plays a vital role in sustaining our operations and ensuring the long-term viability of Mount Cain.

Recognized as a regional park, the Mount Cain Ski Area is operated by MCAPS, a non-profit society governed by a volunteer Board of Directors and supported by a dedicated team of volunteers. These individuals contribute to nearly every aspect of the ski area's operations. As the only ski hill on North Vancouver Island, Mount Cain serves the entire regional district and offers a wide range of benefits, including:

- Diverse recreational opportunities for residents and visitors
- Monday school programs and First Nations group visits
- Seasonal employment, particularly for North Island youth

MCAPS continues to uphold strong financial and administrative practices while providing safe, affordable recreation and accommodation options. Our commitment to community-driven outdoor experiences and youth employment remains central to our mission.

If approved, the requested grant will be allocated toward capital improvements and will not be used to subsidize activities that fall under the jurisdiction of senior levels of government. Should you require any further information, please do not hesitate to contact us.

Sincerely,

Sarah Duggan, MCAPS Director of Grants

Mount Cain Alpine Park Society
P.O. Box 1225, Port McNeill, BC, V0N 2R0
Email: info@mountcain.com



Northern Vancouver Island Salmonid Enhancement Association
8400 Byng Road, PO Box 1409, Port Hardy, B.C. V0N 2P0
Tel: (250) 949-9022 • E-mail: nvisea@island.net • Web: www.nvisea.org

Quatse River Hatchery • Quatse River Regional Park and Campground
O'Conner Lake Net Pens • Marble River Hatchery

Date: December 01, 2025

To: Regional District of Mount Waddington Board of Directors

Dear Chair Hory and Directors:

On behalf of the Northern Vancouver Island Salmon Enhancement Association (NVISEA), I would like to make a formal request for a Grant-In-Aid in the amount of \$20,000.00 for 2026.

The Grant-In-Aid would provide NVISEA much needed funding to continue day to day operations at the Quatse Salmon Stewardship centre as well as the outlying hatcheries, including Marble River.

NVISEA is a not-for-profit society and the work is overseen by a group of dedicated and long time volunteers. This work is not only a benefit to the livelihood of salmon stocks on the North Island, but also as an educational tool that benefits both schools and visitors through their interaction at the Salmon Stewardship Centre.

Should you have any questions regarding the Grant-In-Aid request or require further information about NVISEA, please do not hesitate to contact me via email at scubastevepm@hotmail.com.

Yours truly,

Steve Lacasse, Chairman
Northern Vancouver Island Salmon Enhancement Association Chair

Ocean Legacy Foundation
61-3300 Chatham Street
Richmond, BC V7H 2Y8
Phone: (604) 214-3591



RE: Request for Funding from the Regional District of Mount Waddington

March 9th, 2026

Ocean Legacy (OL) is submitting a request for funding to specifically assist with operational costs associated with the Ocean Plastic Depot located at the 7 Mile Landfill and Recycling Centre. This depot accepts shoreline marine debris and ocean plastic including material from industry. Since the establishment of this depot in 2023, OL in partnership with the RDMW, has been able to maintain free access for residents, tourists and cleanup groups. This infrastructure diverts a significant amount of material from landfill and helps to encourage local cleanup efforts and environmental stewardship.

Ocean Legacy is Canada's leading social enterprise and non-profit organization dedicated to ending plastic pollution and advancing circular economic solutions that restore and protect marine ecosystems. Based in BC, OL operates 6 ocean plastic depots along the coast. In 2025, the 7 Mile Ocean Plastic Depot **successfully diverted over 41,700kg** of marine debris from the landfill, which was predominantly composed, by volume, of lightweight expanded polystyrene foam (aka flotation Styrofoam). Our small Port McNeill / Alert Bay-based team was also able to support 9 community shoreline cleanups.

Over the years, OL has sourced various funds to fully support all operations associated with the Ocean Plastic Depot including on-site labour, material hauling costs to our in-house processing facility in Steveston Harbour, Richmond and administration of the program. With various provincial and federal funding cut backs occurring this year, **we are requesting \$2,100** to help maintain and support operational efforts for 2026.

The requested funds will be used solely to subsidize the cost of transporting materials collected at the depot to the processing facility in Richmond. Providing these funds will result in a meaningful impact for the community, helping to ensure the depot stays open and free to the public through the continued movement of the feedstock. A current challenge is the potential for the depot to become overburdened with material and a lack of funds to move the material to the mainland.

Since the establishment of the 7 Mile Ocean Plastic Depot, momentum has continued to build each year as outreach and education efforts expand throughout the region. Strategic collaborations have played a key role in this growth. In partnership with Vancouver Island Tourism North's Live the Wild Pledge, tourism stewardship has increased significantly, encouraging visitors to actively participate in shoreline cleanups by collecting marine debris during their visits. Collaboration with BC Marine Trails has further strengthened these efforts with kayakers now having designated marine debris "drop zones" where collected shoreline plastics can be safely left for later pick up and transport to the depot.

Local engagement has also been instrumental to the program's success. Participation at community events, along with strong involvement from local First Nations and community members, has helped foster and support ongoing cleanup initiatives. Together, these efforts have diverted substantial volumes of marine debris from local shorelines year after year while preserving valuable landfill capacity through effective waste diversion.

Please see the supplementary documentation provided that outlines the current, annual operational costs associated with the 7 Mile Ocean Plastic Depot and further outline of the funding request.

Thank you for your time and consideration to help maintain this valuable community initiative and asset.



Abby McLennan | abby@oceanlegacy.ca
Director of Field Infrastructure
Ocean Legacy Foundation | oceanlegacy.ca

Grant Proposal

Submitted to: Regional District of Mount Waddington

Funding Request: \$40,000

Project Title: Facility & Site Improvement Project

Organization Name: Port Hardy Fish and Wildlife Association

Date:

Port Hardy Fish and Wildlife Association respectfully requests \$40,000 from the Regional District of Mount Waddington to support critical building and site improvements at our facility located at [address]. These improvements are necessary to ensure safety, accessibility, and continued service delivery to the North Island.

Our facility serves approximately 200 residents annually through our annual Boxing and New Year's Day Turkey Shoots as well as a meeting place for the Canadian Rangers. Due to aging infrastructure and increased community demand, upgrades are required to maintain compliance with safety codes, improve accessibility, and enhance operational efficiency.

Funding will support several not so small projects. These improvements will directly benefit and strengthen our capacity to serve the community for years to come.

Our facility is a vital community asset. However, several structural and site-related deficiencies threaten our ability to deliver services effectively:

- Hydro Pole replacement, at least 2
- Range house needs to be torn down and replaced which includes the cement floor
- Excavation of the ground after mobile home was removed. This would include several loads of crush rock to build a pad for an RV.
- Install electrical hook ups for the RV that our caretaker will live in
- Back ditch line needs excavation
- Bank stabilization

Without these improvements:

- Service capacity may be reduced
- Safety risks may increase
- Compliance issues could arise
- Operational costs will continue to escalate

These improvements are urgent to ensure continued public benefit and community access.

Port Hardy Fish and Wildlife Association would like to start on these projects as soon as possible. As a not for profit we rely on the memberships of the community members and our annual Turkey Shoots to pay for what improvements need to be done. The club feels that with these upgrades we can draw in more community members to use our facilities, increase the number of Turkey Shoots and private rentals of the club house. It would vastly improve the land that we currently lease from the Regional District of Mount Waddington.

Item	Cost
Hydro Pole Replacement	\$8000
Range House	\$10,000
Crush Rock	\$7000
Excavator	\$5000
Bank Stabilization	\$15,000
Electrical Hook ups	\$1000
Total Project Cost	\$46,000

Funding Request: \$40,000

Other Funding Sources: \$15,000 GIC

The requested funding represents a strategic investment in community infrastructure. By supporting these improvements, The Regional District of Mount Waddington will help ensure that Port Hardy Fish & Wildlife Association continues to serve residents safely, efficiently, and equitably.

We appreciate your consideration and welcome the opportunity to provide additional documentation, contractor estimates, or site visits.

Sincerely,

Sabrina Parohl

Secretary/ Treasurer

Port Hardy Fish and Wildlife Association

PO Box 175, Port Hardy, BC